



**City of North Miami, Florida  
Parks, Recreation and Open Space Master Plan**

**Volume 2 - Appendix**



# City of North Miami Park System Master Plan

Prepared for:  
The City of North Miami, Florida

**Prepared by:**  
**The RMPK Group, Inc.**  
March, 2007





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### A. CITY-WIDE INVENTORY

#### a. City Park Facilities

##### Existing Parks and Recreation Facilities

The City of North Miami has 20 parks, including tot lots, playgrounds, a sports stadium, swimming pools and several

community centers. These parks are mapped and summarized on the following pages. Please note that several parks are soon to be updated; every attempt has been made to ensure that this inventory reflects all existing and planned facilities known at this time.

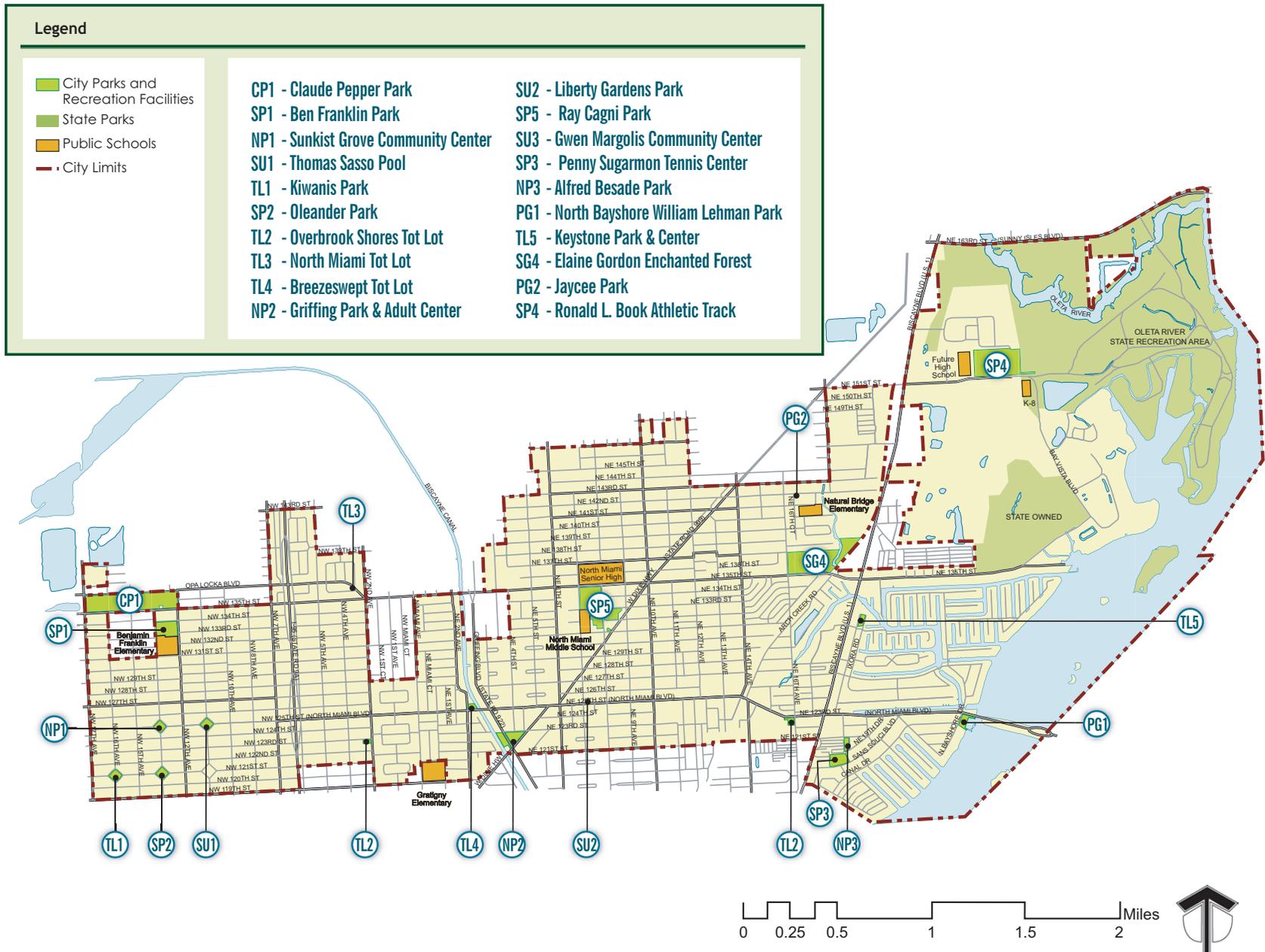
*Table 1.1 Existing Parks and Recreation Facilities*

Map #	Park Type	Park Name	Facilities	Acres	Total Acres
	<b>Community Parks</b>				<b>29.2</b>
CP1		Claude Pepper Park	3 Baseball Fields, 2 Basketball Courts, 1 Soccer Field, 8 Handball/Raquetball Courts, 12 Tennis courts, 1 Playground, 1 Concession, 1 Picnic Area, 1 Shelter	29.2	
	<b>Neighborhood Parks</b>				<b>8.21</b>
NP1		Sunkist Grove Park	1 Community Center, 1 Basketball Court, 1 Playground, 1 Picnic Area, 1 Shelter	1.21	
NP2		Griffing Park	1 Community Center, 1 Picnic Area, 1 Multi-purpose Field, 24 Shuffleboard Courts, 1 Swimming Pool, 1 Shelter	5.40	
NP3		Alfred Besade Park	1 Playground, 1 Picnic Area, 1 Multi-purpose Field, 1 Shelter	1.60	
	<b>Tot Lots</b>				<b>4.08</b>
TL1		Kiwanis Park	1 Community Center, 1 Playground, 1 Multi-purpose Field	1.21	
TL2		Overbrook Shores Tot Lot	1 Playground	0.37	
TL3		North Miami Tot Lot	1 Playground	0.10	
TL4		Breezeswept Tot Lot	1 Playground, 1 Picnic Area, 1 Basketball Court	1.01	
TL5		Keystone	1 Community Center, 1 Basketball Courts, 1 Playground, 1 Multi-purpose Field, 2 Handball/Raquetball Courts	1.39	

Table 1.1 cont'd

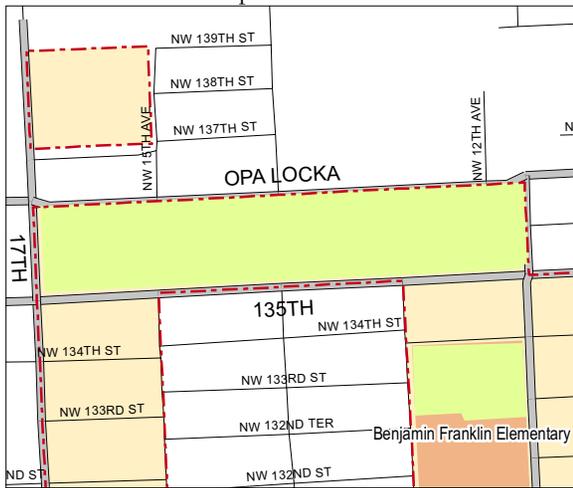
Map #	Park Type	Park Name	Facilities	Acres	Total Acres
	<b>Passive Greenspaces</b>				<b>1.80</b>
PG1		North Bayshore Park	Boardwalk, Passive Open Space	1.46	
PG2		Jaycee Park	1 Picnic Area, Passive Open Space	0.34	
	<b>Sports Parks</b>				<b>39.6</b>
SP1		Ben Franklin Park	2 Basketball Courts, 2 Soccer Fields, 1 Concession, 1 Picnic Area	6.88	
SP2		Oleander Park	1 Baseball Field	1.21	
SP3		Penny Sugarman Tennis Ctr.	14 Tennis Courts, 1 Practice Wall	2.75	
SP4		North Miami Athletic Stadium	1 Football Field, 1 Track, 1 Stadium, 4 Concessions	20.0	
SP5		Cagni Park	2 Baseball Fields, 4 Basketball Courts, 4 Handball/Raquetball Courts, 1 Concession, 1 Rollerskating Rink, 3 Tennis Courts, 1 Playground	8.73	
	<b>Special Use Parks</b>				<b>24.5</b>
SU1		Thomas Sasso Pool	1 Swimming Pool, 1 Playground, 1 Community Center	2.00	
SU2		Liberty Gardens Park	Urban Garden, Public Art	0.04	
SU3		Gwen Margolis Center	1 Community Center	0.42	
SU4		Elain Gordon Enchanted Forest	1 Nature Center, 1 Community Center, 2 Playgrounds, 1 Boardwalk, Trails, Equestrian Center, 2 Picnic Areas, 2 Shelters	22.0	
	<b>Totals</b>				<b>107.4</b>

Figure 1.1 Parks and Recreation Locator Map

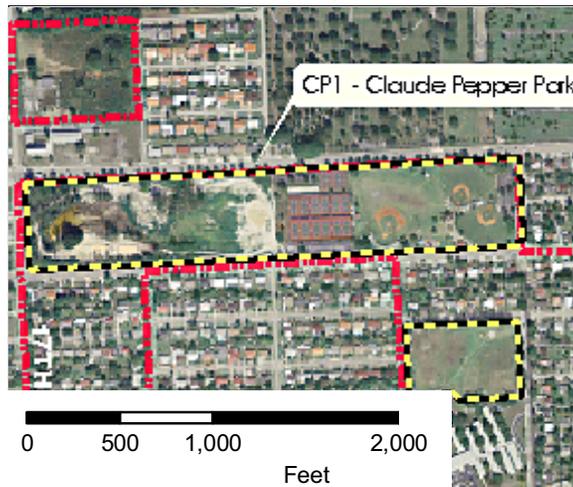


**CP1 Claude Pepper Park**

Location: 1400 NW 135th St.  
 Size: 29.2 acres  
 Type: Community Park  
 Facilities: Lighted baseball and basketball, lighted handball/racquetball, lighted tennis, soccer, playground, shelter, facility rental, picnic area



**Basketball Courts**



**Little League Fields**



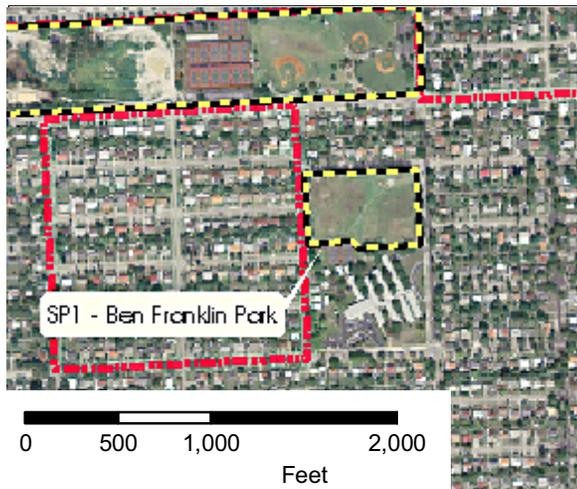
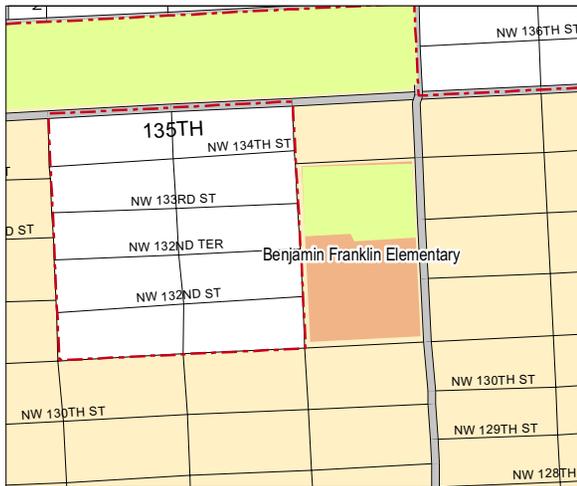
**Tennis Courts & Center**



**Shelter and Playground**

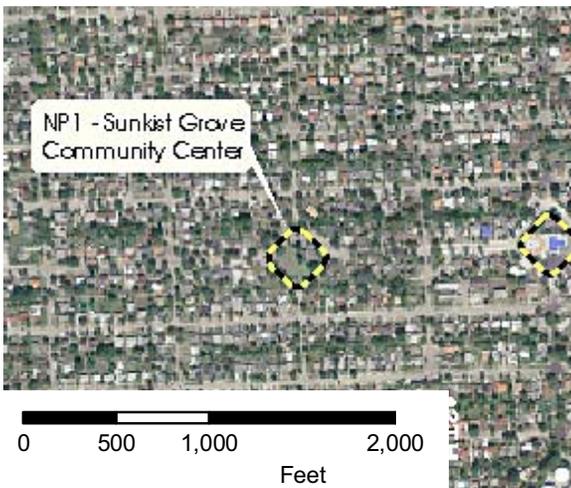
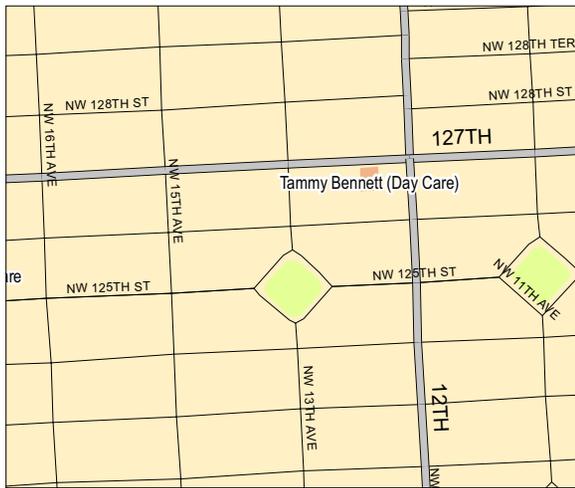
**SP1 Benjamin Franklin Park**

Location: 13400 NW 12th Ave  
 Size: 6.88 acres  
 Type: Special Use Park  
 Facilities: Lighted soccer and basketball



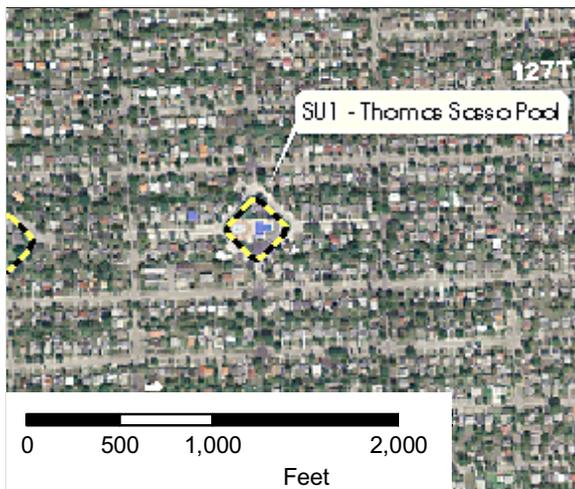
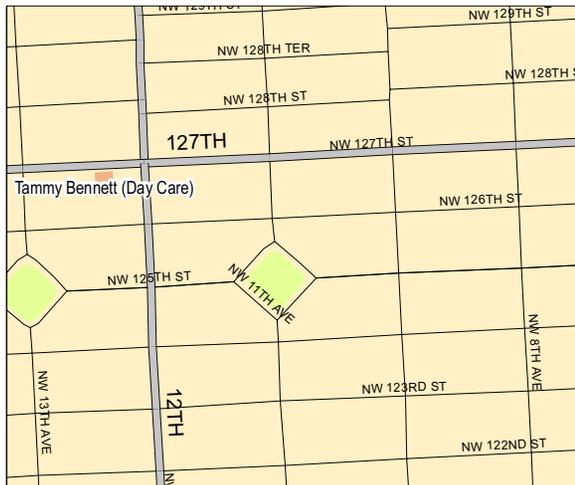
**NP1 Sunkist Grove Park**

Location: 12500 NW 13th Ave  
 Size: 1.21 acres  
 Type: Neighborhood Park  
 Facilities: Community center, basketball, playground, shelter



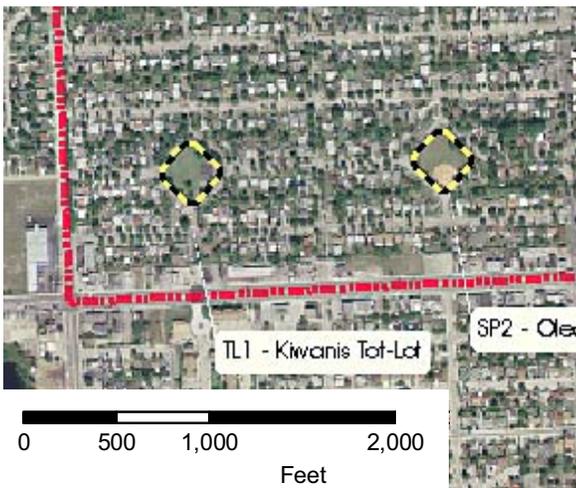
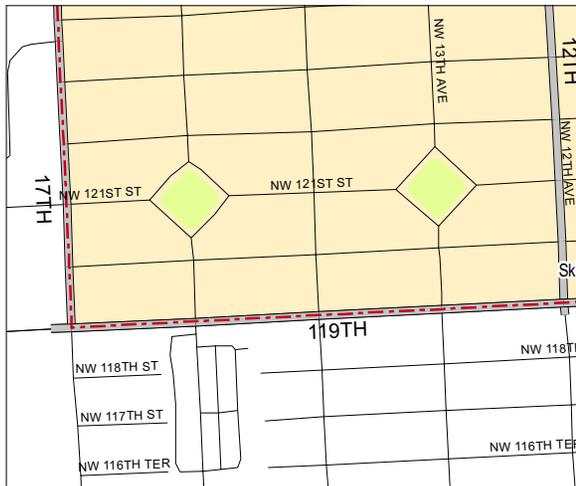
**SU1 Thomas Sasso Pool**

Location: 12502 NW 11th Ave  
 Size: 2.0 acres  
 Type: Special Use Park  
 Facilities: Swimming pool, community center, play ground



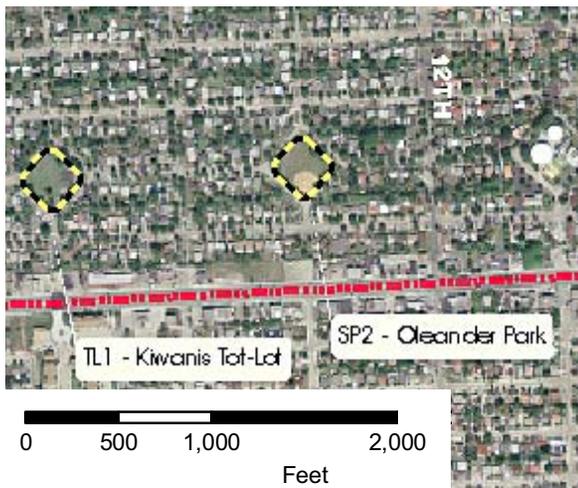
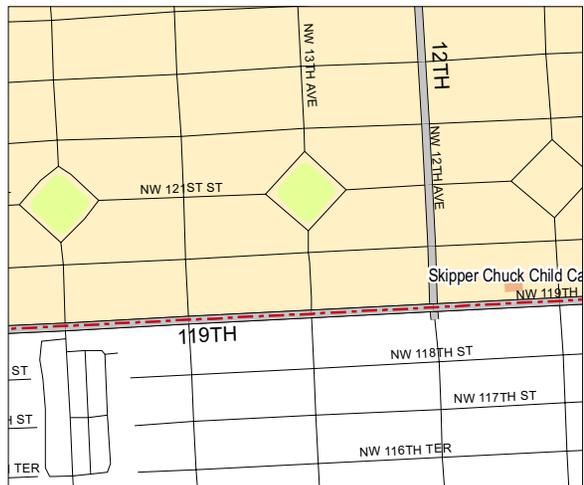
**TL1** Kiwanis Park

Location: 12100 NW 16th Ave  
 Size: 1.21 acres  
 Type: Tot Lot  
 Facilities: Community center (to be replaced with 1,000 square feet), playground, multi-purpose field



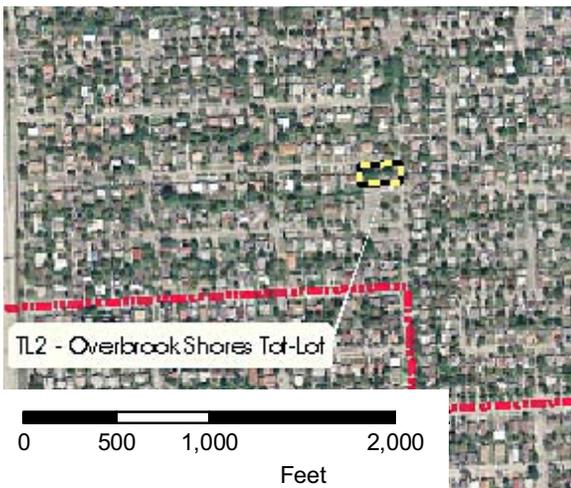
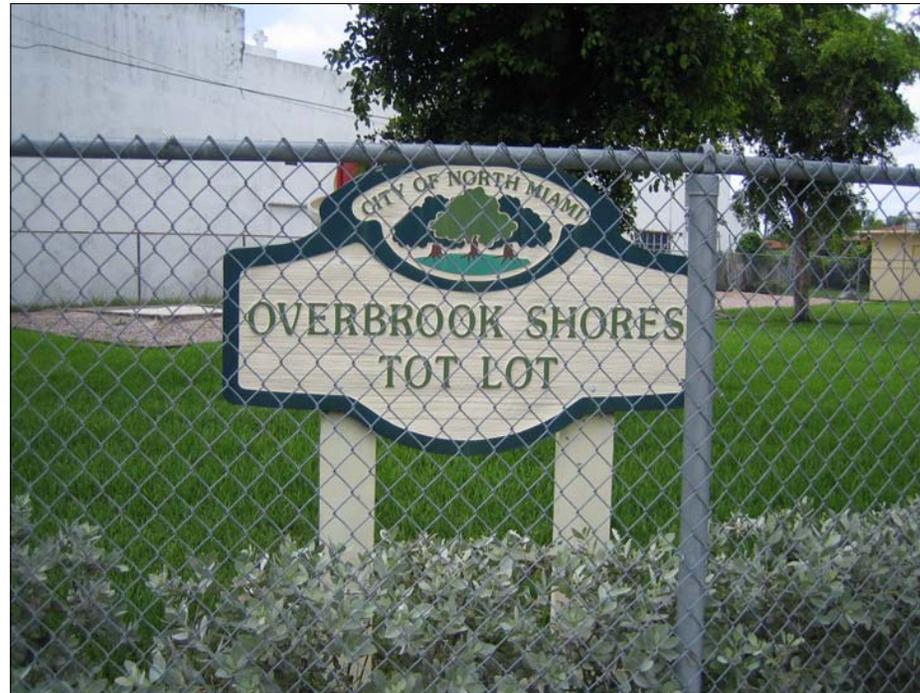
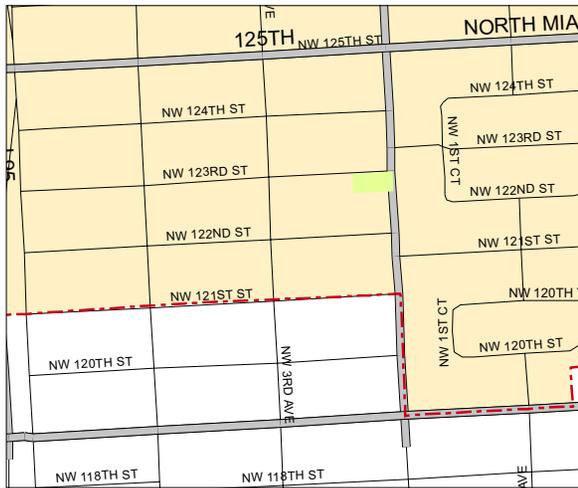
# SP2 Oleander Park

Location: NW 121 St at NW 13th Ave  
 Size: 1.21 acres  
 Type: Sports Park  
 Facilities: Baseball field



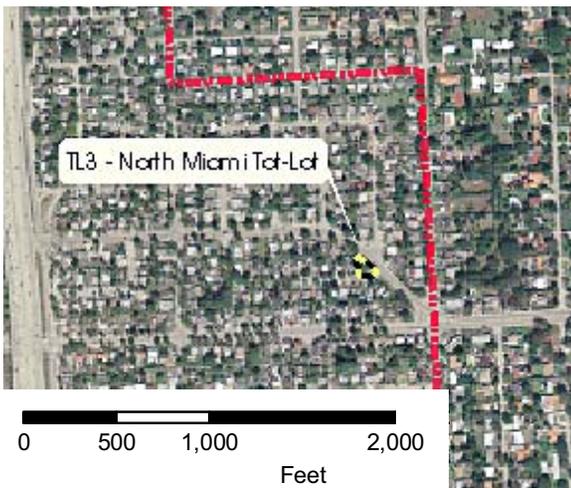
**TL2 Overbrook Shores Tot Lot**

Location: NW 121 St at NW 13th Ave  
 Size: 0.37 Acres  
 Type: Tot Lot  
 Facilities: Playground



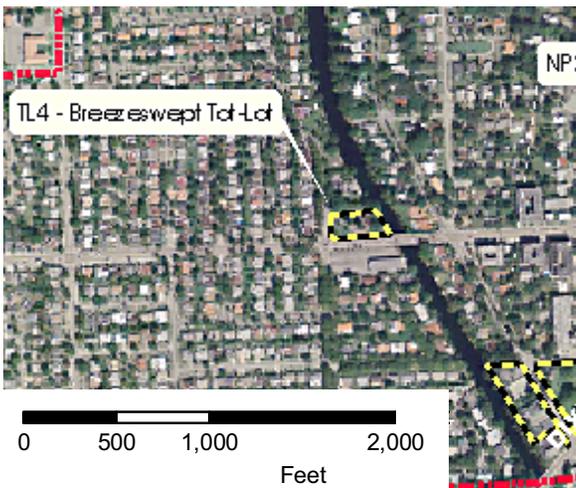
**TL3 North Miami Tot Lot**

Location: NW 2nd Ave at NW 135th St.  
 Size: 0.1 Acres  
 Type: Tot Lot  
 Facilities: Playground



**TL4 Breezeswept Tot Lot**

Location: 12501 NE 2nd Ave  
 Size: 1.01 Acres  
 Type: Tot Lot  
 Facilities: Playground, basketball, picnic area

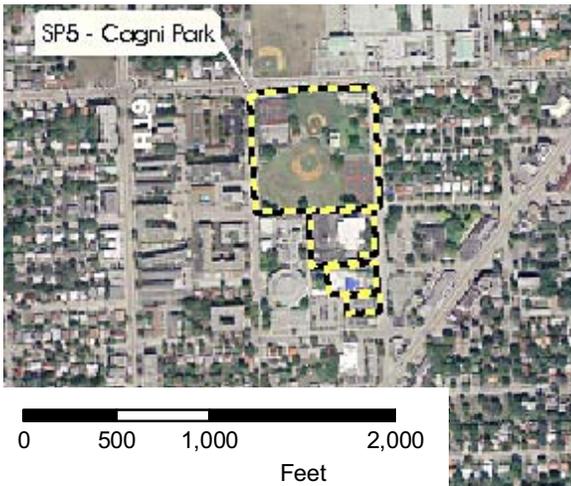
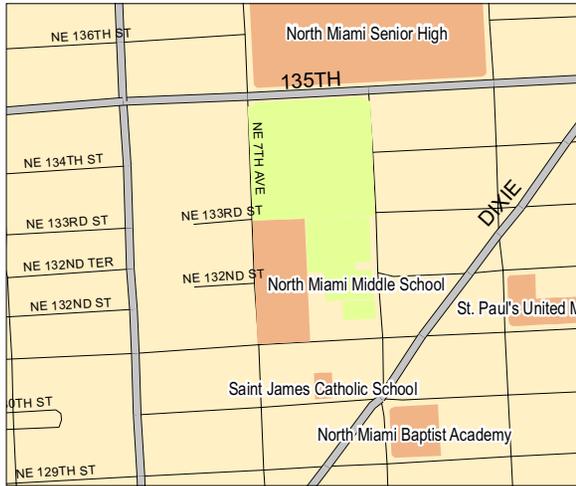






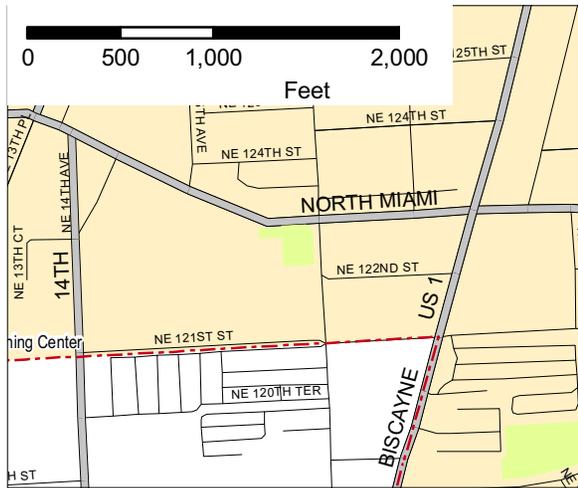
**SP5 Cagni Park**

Location: 12220 Griffing Blvd NE  
 Size: 8.73 Acres  
 Type: Sports Park  
 Facilities: Lighted baseball and basketball, lighted roller skating rink, lighted handball/racquetball, concession, lighted tennis, playground



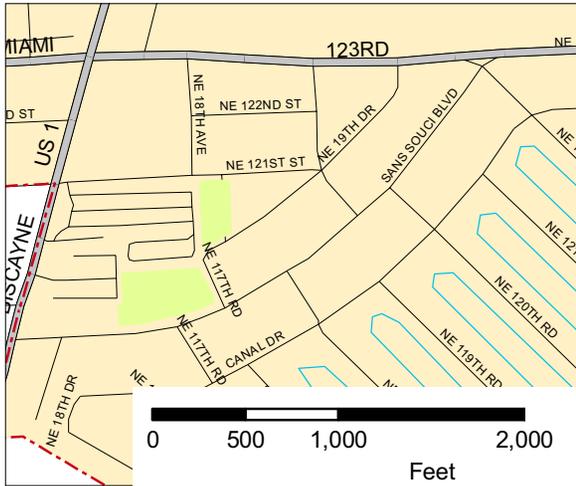
**SU3** Gwen Margolis Center

Location: 1590 NE 123rd St.  
 Size: 0.42 Acres  
 Type: Special Use Park  
 Facilities: Community center



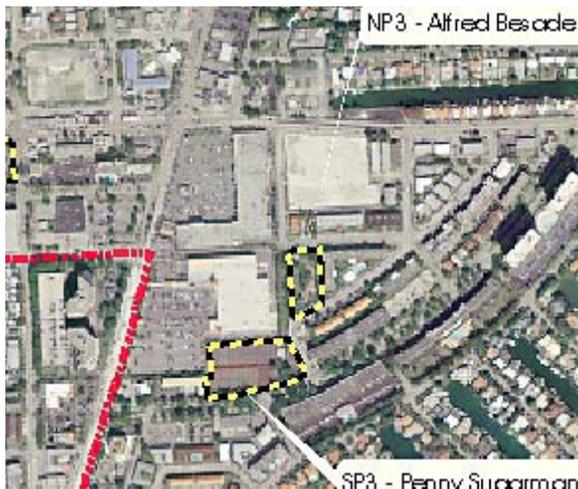
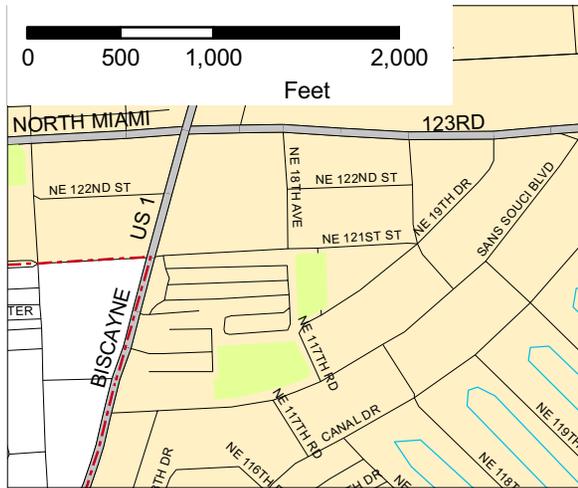
**SP3 Penny Sugarman Tennis Center**

Location: 1795 Sans Souci Blvd.  
 Size: 2.75 Acres  
 Type: Sports Park  
 Facilities: Tennis courts, practice wall



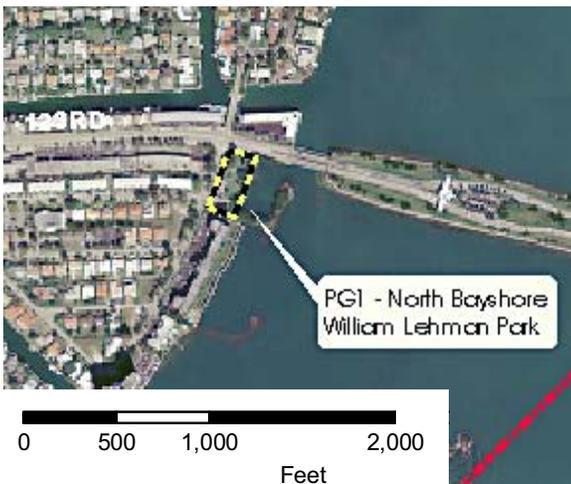
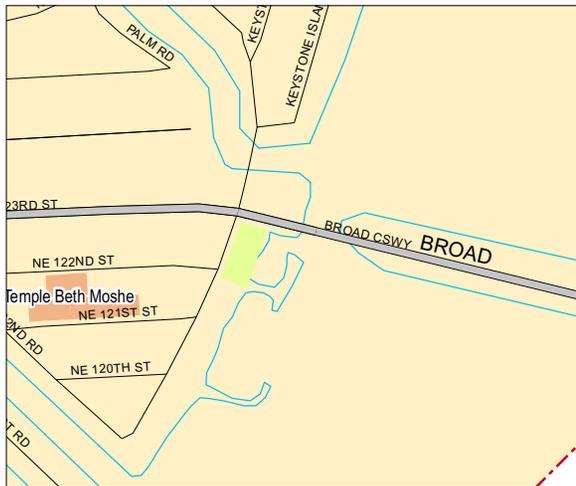
**NP3 Alfred Besade Park**

Location: 11825 NE 19th Dr.  
 Size: 1.60 Acres  
 Type: Neighborhood Park  
 Facilities: Playground, picnic area, multi-purpose field, shelter



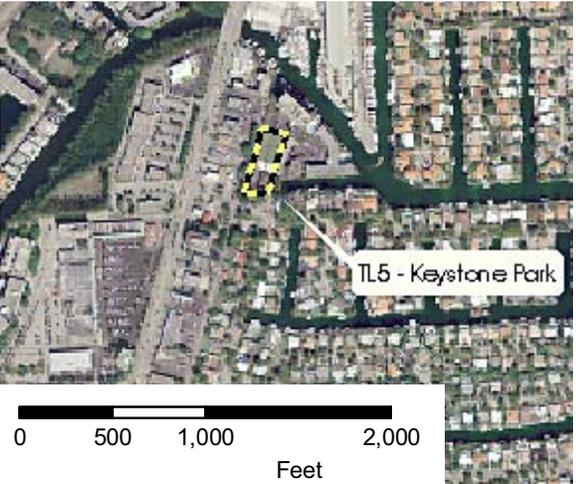
**PG1 North Bayshore Park**

Location: 12200 N Bayshore Drive  
 Size: 1.46 Acres  
 Type: Passive Greenspace  
 Facilities: Boardwalk, open passive space



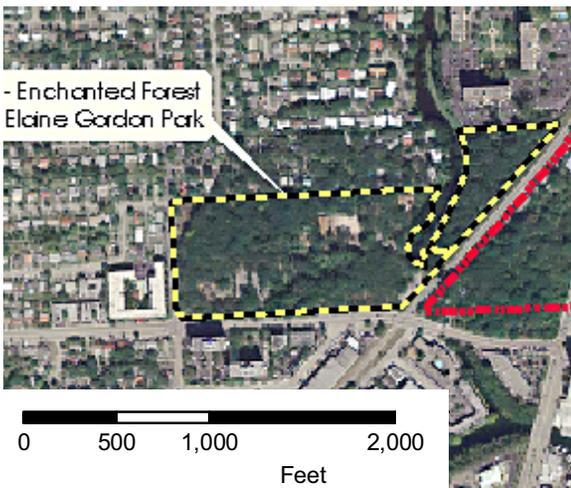
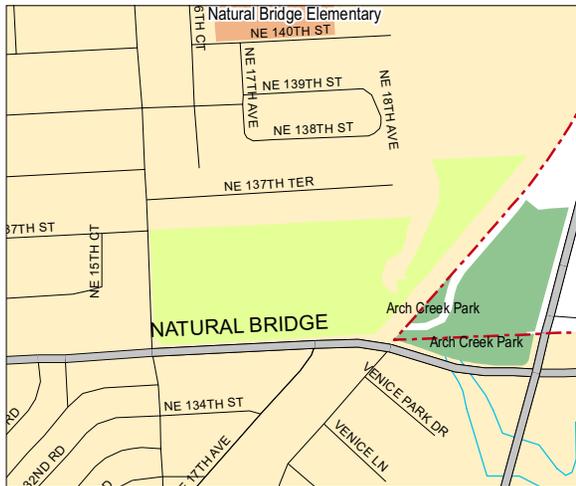
# TL5 Keystone Park & Center

Location: 13050 Ixora Ct  
 Size: 1.39 Acres  
 Type: Tot Lot  
 Facilities: Community center, basketball, playground, multi-purpose field, handball/racquetball



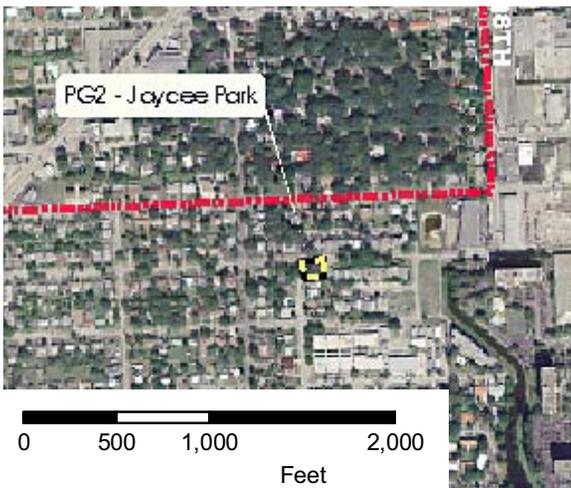
**SU4** Elaine Gordon Enchanted Forest

Location: 1725 NE 135 St  
 Size: 22.0 Acres  
 Type: Special Use Park  
 Facilities: Nature center, community center, play grounds, boardwalk, trails, equestrian center, picnic areas, shelters



PG2 Jaycee Park

Location: NE 142 St at 16th Ct  
 Size: 0.34 Acres  
 Type: Passive Greenspace  
 Facilities: Picnic area, passive open space



# SP4 North Miami Athletic Stadium

Ronald L. Book Athletic Track

Location: 2155 NE 151 St

Size: 20.0 Acres

Type: Sports Park

Facilities: Football, track, stadium, concessions

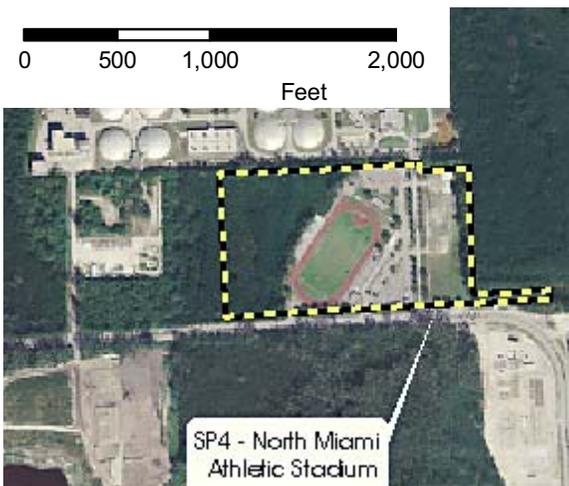
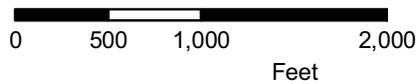


Table 1.2 Parks and Recreation Facilities Inventory

PARK TYPE	PARK NAME	Basketball	Handball / Raquetball	Baseball	Football	Soccer	Tennis	Playground	Concession	Trails	Fishing	Multi-purp. Field	Community Center	Pool	Shuffleboard	Open Space	Picnic Shelter
<b>Community Parks</b>																	
CP1	Claude Pepper Park	2	8	3		1	12	1	1				1				1
<b>Neighborhood Parks</b>																	
NP1	Sunkist Grove Park	1						1					1				1
NP2	Griffing Park											1	1	1	24		1
NP3	Alfred Besade Park							1				1					1
<b>Tot Lots</b>																	
TL1	Kiwanis Park							1				1	1				
TL2	Overbrook Shores Tot Lot							1									
TL3	North Miami Tot Lot							1									
TL4	Breezeswept Tot Lot	1						1									1
TL5	Keystone Park	1	2					1				1	1				
<b>Passive Greenspaces</b>																	
PG1	North Bayshore Park										1					1	
PG2	Jaycee Park															1	1
<b>Sports Parks</b>																	
SP1	Ben Franklin Park	2				2			1								1
SP2	Oleander Park			1													
SP3	Penny Sugarman Tennis Center						14										
SP4	North Miami Athletic Stadium				1				4								
SP5	Cagni Park - Renovated	4	0	0	1		0	0	1			1					
<b>Special Use Parks</b>																	
SU1	Thomas Sasso Pool							1					1	1			
SU2	Liberty Gardens Park															1	
SU3	Gwen Margolis Center												1				
SU4	Elaine Gordon Enchanted Forest							2		1			1				2
<b>Totals</b>		11	10	4	2	3	26	11	7	1	1	5	8	2	24	3	9

### Planned Future Parks and Recreation Facilities

The incorporated city limits of the City of North Miami are nearly built-out. Because of this situation, there is limited available land for new park construction. Therefore, existing future plans for the park system focus primarily on the renovation and redevelopment of existing parks and the creation of a network of urban greenways.

The urban greenways idea was borne out of the plan prepared for the North Miami Community Redevelopment Agency (CRA).

This Community Redevelopment Plan delineates specific greenways throughout the City, listed in Table 2.3 and shown in Figure 2.3. The greenways offer a more pedestrian and bicycle friendly network to the City's citizens, because it both A) connects existing parks to each other and B) provides recreational opportunities to neighborhoods currently underserved with traditional park facilities.

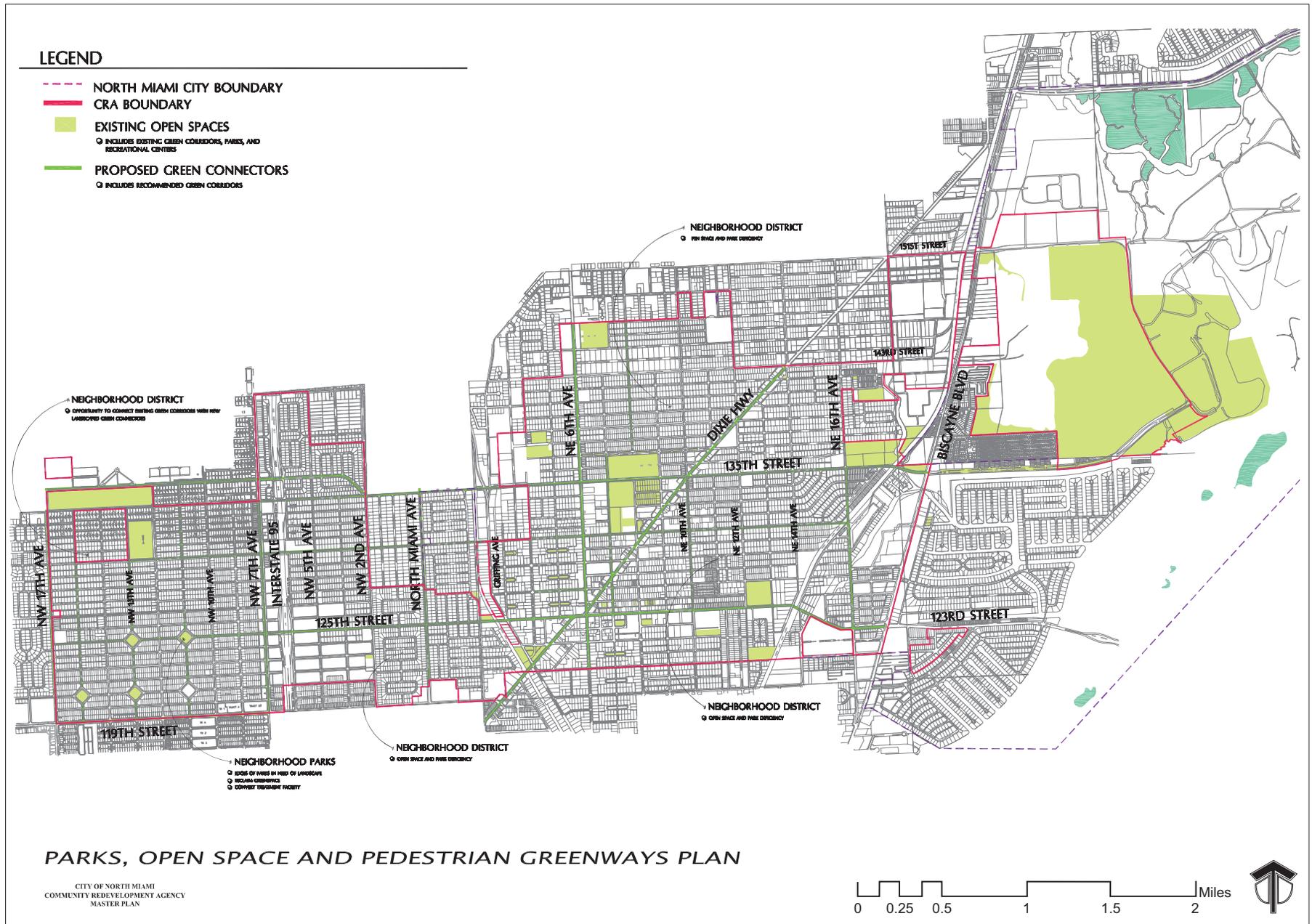
*Table 1.3 Proposed Community Redevelopment (CRA) Greenways Inventory*

North-South Greenways	Start South	End North
NW 17th Ave.	NW 119th St.	Opa Locka Blvd.
NW 16th Ave.	NW 119th St.	NE 135th St.
NW 13th Ave.	NW 119th St.	NE 135th St.
NW 11th Ave.	NW 119th St.	NE 135th St.
NW 7th Ave.	NW 119th St.	Opa Locka Blvd.
North Miami Ave.	NW 119th St.	NE 135th St.
NE 6th Ave.	NE 121st St.	NE 147th St.
Dixie Hwy	NE 2nd A.ve	NE 143rd St.
NE 7th Ave.	NE 125th St.	NE 137th St.
NE 10th Ave.	NE 125th St.	NE 135th St.
NE 16th Ave.	NE 123rd St.	NE 135th St.

East-West Greenways	Start West	End East
Opa Locka Blvd.	NW 17th Ave.	NE 2nd Ave.
NW-NE 135th St.	NW 17th Ave.	Biscayne Blvd.
NW-NE 131st St.	NW 17th Ave.	NE 16th Ave.
NW-NE 125th / NE 123rd St.	NW 17th Ave.	No. Bayshore Dr.

Figure 2.2 Proposed Greenways Inventory



To address the redevelopment of existing parks, the City had earmarked funding for renovations in its Capital Improvements Plan (CIP) for fiscal year 2007. Table 2.4 details the plans for individual parks and the suggested timeframe for implementation.

*Table 1.4 Capital Improvements Plan for FY 2007*

Name	Renovation / Reconstruction Scope	Budget Time Frame
Claude Pepper Park	Youth community center, gymnasium, offices	Late FY 2008
Ben Franklin Park	2 Soccer fields	Mid FY 2007
Sunkist Grove Community Center	Community Center facility equipment replacement	FY 2007
Thomas Sasso Pool	Facility improvements	FY 2007
Kiwanis Park	Demolition and reconstruction of community center	FY 2007 ?
North Miami Tot Lot	Possible Play equipment relocation from Cagni	None
Breezeswept Tot Lot	Reconstruction of shelter	Early FY 2007
Ray Cagni Park	Demolition and Rebuilding of the Park	Start FY 2007
Gwen Margolis Community Center	Renovations to kitchen, flooring, facade	None
Penny Sugarman Tennis Center	Resurfacing of tennis courts (excluding clay courts)	FY 2007
Alfred Besade Park	New shelter to be built	Early FY 2007
North Bayshore William Lehman Park	Boardwalk repairs	Early FY 2007
Keystone Park & Center	Equipment, roof replacement	Mid FY 2007
Elaine Gordon Enchanted Forest	New Boardwalk and bridge	None
North Miami Athletic Stadium	Track to be redone	None*

\*TO BE ACCOMPLISHED BY SCHOOL BOARD

Note: Budget time frames indicated as "none" are projects without firm budget commitment

Public and Private Parks Related Facilities Inventory

Table 2.5 summarizes the features found at the pertinent facilities with Figure 2.3 locating them on the City map. More in-depth descriptions of each facility can be found on the following pages.

*Table 1.5 Related Public & Private Facilities Inventory*

Map #	Facility / Institution	Features	Open to Public
1	North Miami Public Library	Traditional/Electronic media, special collections, various programs	Yes
2	PAN, Performing Arts Network	Performing Arts School / Rehearsal Space	By Enrollment
3	MOCA	400 works collection, special exhibits, community programs	Yes
4	Johnson & Wales University	Culinary and Business degree programs, continuing education	By Enrollment
5	Florida International University (FIU)	Major university degree programs	By Enrollment
6	Wolfe University Center	Theatre, fitness center, aquatic center, event facilities	Yes*
7	American Czech-Slovak Cultural Club	Promotion of slovak traditions and customs	Yes
8	Center for Positive Connections	Support groups, education, counselling, outreach	Yes
9	iSAW - Interdisciplinary Sound Arts Workshop	Supports innovative music	Yes
10	M Ensemble Actor's Studio	Musical, contemporary, classical plays	Yes
11	North Miami Armory	Scheduled for demolition - Ray Cagni Park redevelopment	No



1. Public Library

## 1. North Miami Public Library

The library is located in the heart of North Miami, just across 132nd Street from Cagni Park. The library contains over 100,000 books, plus a variety of additional electronic media and special collections. The library also hosts a variety of programs, including teen poetry nights, tutoring and reading assistance, and story times for children.



2. PAN

## 2. PAN, Performing Arts Network

A non-profit organization dedicated to facilitating, developing and promoting performing arts and increasing access, involvement and relationships between performing artists and the larger Miami-Dade community. The facility houses a 100 person performance hall, rehearsal rooms and meeting rooms. Address: 13126 West Dixie Highway.

## 3. Moca

Located next to City Hall, it is formally know as the Joan Lehman Museum of Contemporary Art. The main entrance is a plaza with palm trees and a reflecting pool, which includes a whimsical “wishing well” installation called Power Pond. The museum features a permanent collection of over 400 works as well as an ongoing series of special exhibitions. MOCA also hosts special events such as monthly outdoor jazz concerts, opening receptions, and children’s art classes and activities.



3. MOCA

## 4. Johnson &amp; Wales University

A major culinary arts training institution, the university also has degree programs in business and continuing education programs in culinary arts. Address: 1701 NE 127 Street.



**6. Wolfe University Center - FIU**



**7. American Czech-Slovak  
Cultural Club**

5. Florida International University, Biscayne Bay Campus

A campus of FIU, the majority of the facilities are reserved for student use except for the Wolfe University Center.

6. Wolfe University Center - FIU

The University Center have several facilities that are available to the community. The Theatre hosts shows, classes and is available for movie showings. The fitness center and aquatic center are accessible to members with a purchased pass. The event facilities have 4 meeting rooms and a ballroom. Address: 3000 N.E. 151st Street.

7. American Czech-Slovak Cultural Club

Founded in 1949, the club's purpose is to further the Czech and Slovak cultures, customs, traditions and food in South Florida. The club is located at 13325 Arch Creek Road.

8. The Center for Positive Connections

A community-based organization dedicated to providing social services to residents with chronic illness and residents affected by it. The Center provides support groups, social activities, educational lectures, peer counseling & outreach services. The Center is located at 12570 NE 7th Avenue, #104.

9. iSAW

Also known as the Interdisciplinary Sound Arts Workshop, the non-profit organization is dedicated to new and experimental music. Founded in 1985, supports innovative work by Florida-based composers and musicians. Address: 12355 NE 13 Ave.



**10. M Ensemble Actor's Studio**

#### 10. The M Ensemble Actor's Studio

Touted as “Florida’s oldest established African-American theater company offering musical, contemporary, classical and original plays; theater workshops for children and adults; and special vibrant presentations for Kwanzaa and Black Music Month.” This theatre group was founded in 1971 on the University of Miami campus. It’s current location is at 12320 West Dixie Highway.

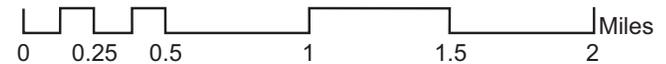
Figure 1.3 - Quasi-Public Facilities

**Legend**

- City Parks and Recreation Facilities
- State Parks
- Public Schools
- City Limits
- Quasi-Public facilities

**Quasi-Public Facilities List**

1. North Miami Public Library
2. PAN - Performing Arts Network
3. MOCA - Museum of Contemporary Art
4. Johnson & Wales University
5. Florida International University - Biscayne Bay Campus
6. Wolfe University Center at FIU
7. American Czech-Slovak Cultural Club
8. Center for Positive Connections
9. ISAW
10. M Ensemble Actor's Studio
11. North Miami Armory



## b. Land Use Planning Elements

### Existing Land Use

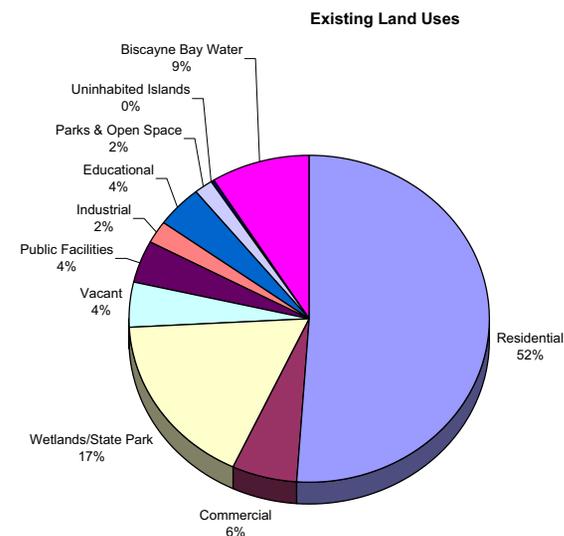
About half of North Miami is residential, with commercial uses found along the major roads. Over 17 percent of the City's land is wetlands and parks, including a state park. North Miami's character is largely urban, with very few vacant lands. One major exception is the Oleta River State Recreational Area, a state-run park in the northeast part of the city.

### Existing Zoning

The zoning ordinance establishes the zoning code which regulates the development of a City. Composed of a text and map component, the zoning ordinance determines where commercial, industrial, residential, institutional, public, recreational, and other uses may be located within the City's boundaries. The code sets standards for development requirements such as height, density, lot line setback, lot coverage, parking, signage, and provision of open space.

Currently, the zoning ordinance requires Planned Unit Developments (PUD) applications to be accompanied by several impact analyses: a community cost-benefit feasibility study; a school impact study; a traffic impact study; and a utility impact study. There is not a requirement for a parks and recreation impact study, nor is there an open space requirement for PUD development.

Additionally, there are two impact fee schedules for development in North Miami: for a Master Plan development, and for an individual site plan. Each type is divided into residential and non-residential.



<b>Land Use</b>	<b>Unit of Measure</b>	<b>Current Fee (11/01/2006)</b>
Master Plan - Residential	acre	200 + 1/acre
Master Plan - Non-Residential	acre	500 + 20/acre
Site Plan - Residential	sq. ft.	200 + 15/sq. ft. building area
Site Plan - Non Residential	sq. ft.	400 + 15/sq. ft. building area

The zoning ordinance addresses landscaping issues in Section 29-8: *General Criteria for lot development, principal and accessory structures, fences/walls, landscaping, et al.* It makes no reference to any open space requirement. Provisions for open space are located into two other sections of the ordinance - Section 29-6 *Zoning regulations and development criteria for C-2BE and C-2BW districts--Biscayne Boulevard* and Section 29-21 *Unified redevelopment area*, subheading (2) “Unified redevelopment areas when land is vacant” requires that 20% of the land in the redevelopment area project be reserved for common open space. Section 29-6 has a bonus system for awarding extra building floors based on the amount of open space provided. Both these sections do not specify any type of land dedication requirements for open space and only allows the city to perform maintenance on the open spaces when there is a demonstrated failure on the part of the property owner.

#### Comprehensive Plan

The City of North Miami adopted its most recent Comprehensive Plan in 1989. This Plan is veru pittedated and in need of revision. Additionally, the City must conduct an Evaluation and Appraisal Report (EAR) every seven years to monitor the success or shortcomings of the Comprehensive Plan. This is a vital exercise for the City’s government to ensure its vision and subsequent regulations are relevant to the current dynamic in the community. North Miami adopted their most recent EAR on September 27, 2005 and is updating their Comprehensive Plan according to their findings.

The overall level of service for parks in the North Miami Comprehensive Plan is 2.75 acres per 1,000 residents. With 107 acres for approximately 60,000 residents, the acreage per 1,000 residents is 1.8 acres, which indicates that this standard is not being met.

The North Miami Comprehensive Plan does not include level of service standards for facilities.

### Land Development Regulations

Land Development Regulations (LDR's) determine how a development is built, how the streets are laid out, where the commercial properties are located, the types of land use, densities and intensities, concurrency determinations, resource protection standards, development standards, landscaping, parking, utilities, stormwater management and so on. Usually, the LDR's contain specific regulations that address the set-aside and dedication of park land required of new developments. This requirement assures that the new development will address the parks and recreation needs of its new residents and conserve environmentally sensitive lands.

### Community Redevelopment Agency

In order to address blighted conditions, North Miami has established a Community Redevelopment Agency. As a result of the CRA establishment, the City created a Community Redevelopment Plan in 2004. The boundaries of the Plan cover around 75 percent of the area of North Miami. The City is now in the process of updating the Comprehensive Plan to include the CRA Plan.

The goals of the CRA include improving the physical environment and eliminating blight conditions; creating sustainable economic opportunities; increasing the supply of low- to moderate-income housing and promoting home ownership; and reducing or eliminating the negative impacts of traffic on the quality of life.

One of the major sources of funding for CRA Projects is Biscayne Landing, a major mixed-use development that is currently under construction. This development is the financial engine driving North Miami's redevelopment and revitalization. Not only will it make a significant contribution to the CRA, but the developer has also contributed millions of dollars to the city for the redevelopment of the city library and the construction of an Olympic Training Facility.

The following maps show the existing land uses, zoning, and the future land uses.

Figure 1.4 Existing Land Use

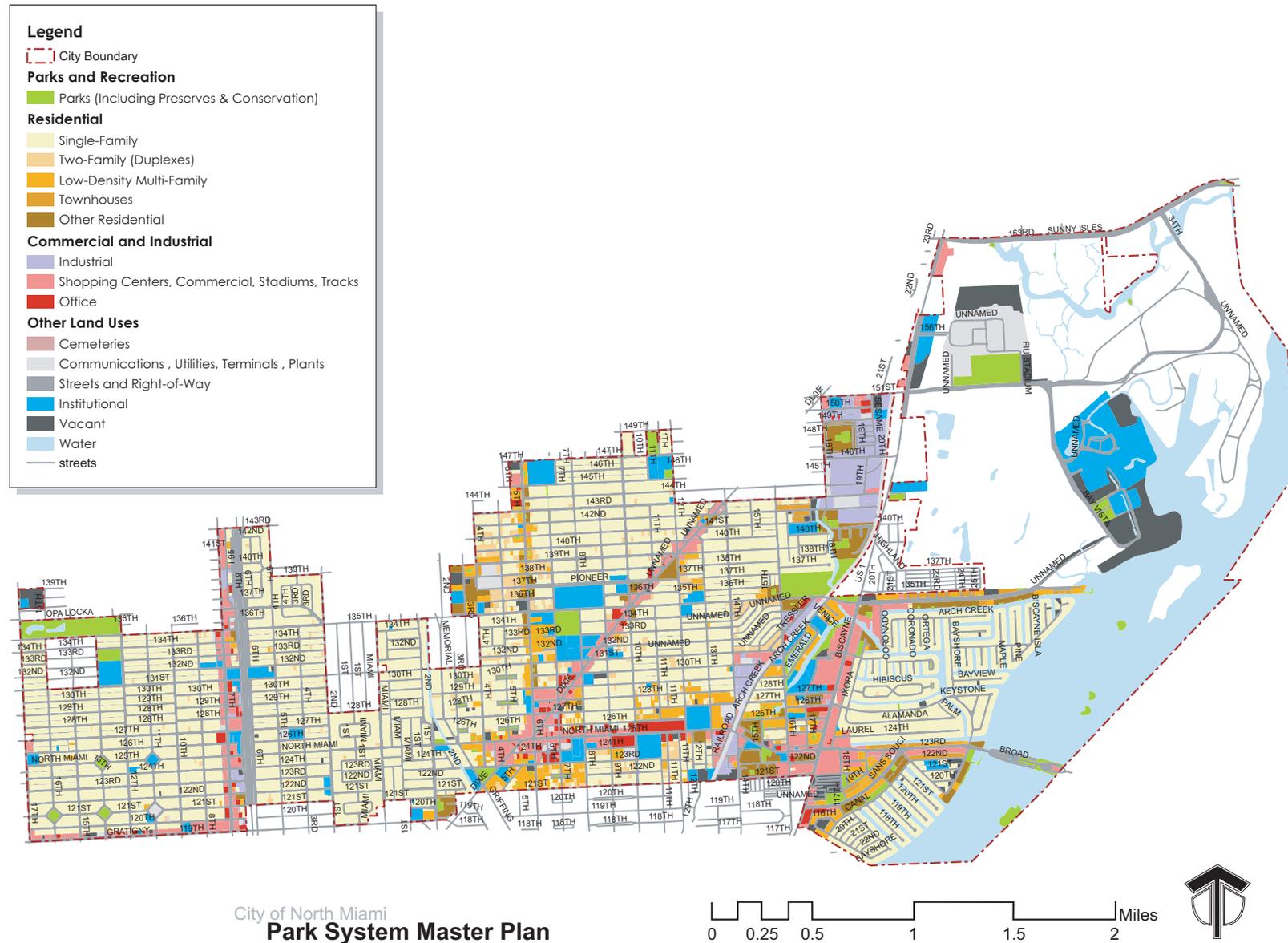
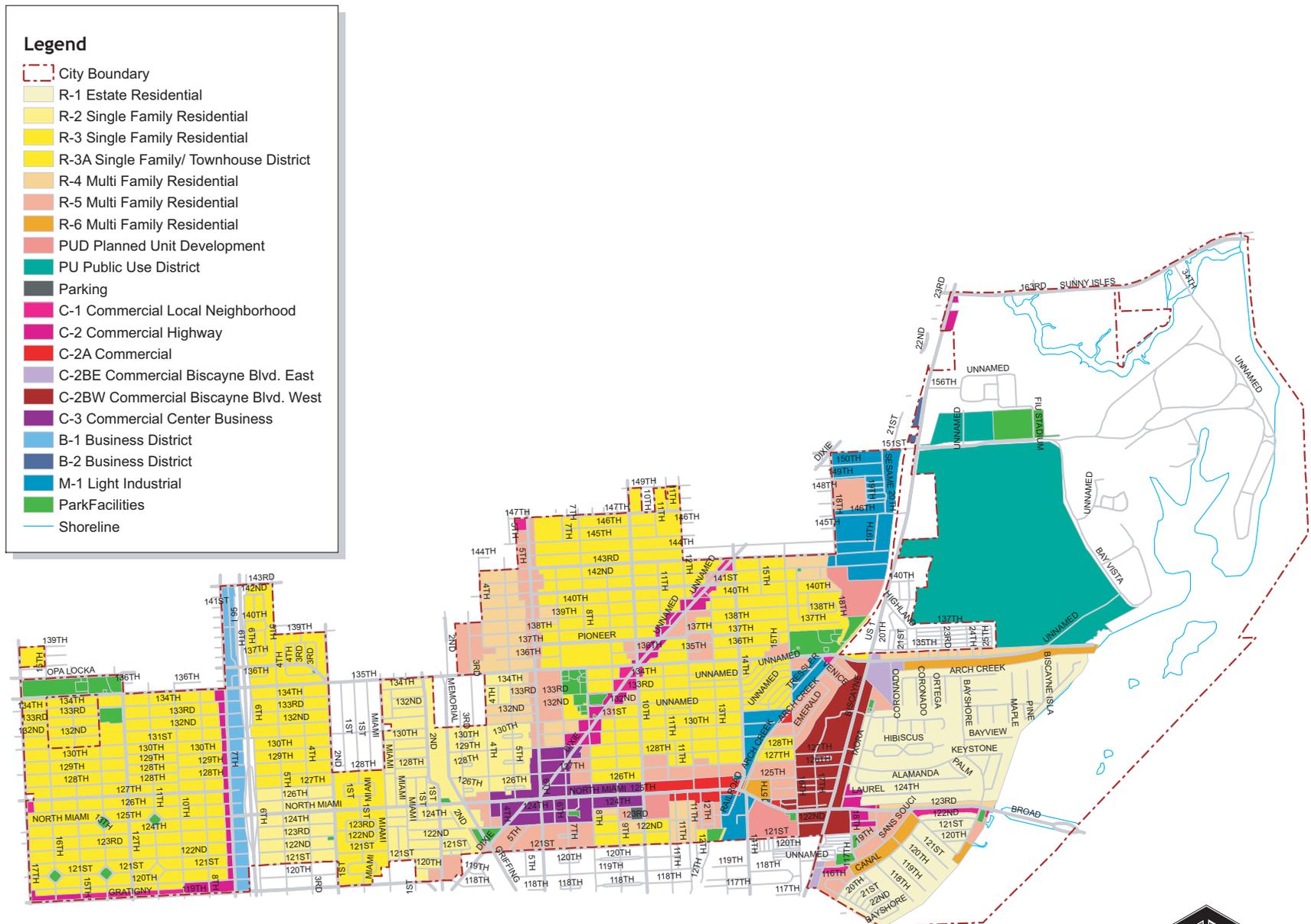


Figure 1.5 - City Zoning



**Legend**

- City Boundary
- R-1 Estate Residential
- R-2 Single Family Residential
- R-3 Single Family Residential
- R-3A Single Family/ Townhouse District
- R-4 Multi Family Residential
- R-5 Multi Family Residential
- R-6 Multi Family Residential
- PUD Planned Unit Development
- PU Public Use District
- Parking
- C-1 Commercial Local Neighborhood
- C-2 Commercial Highway
- C-2A Commercial
- C-2BE Commercial Biscayne Blvd. East
- C-2BW Commercial Biscayne Blvd. West
- C-3 Commercial Center Business
- B-1 Business District
- B-2 Business District
- M-1 Light Industrial
- Park/Facilities
- Shoreline

City of North Miami  
**Park System Master Plan**



Figure 1.6 - City Future Land Use

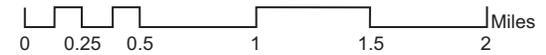
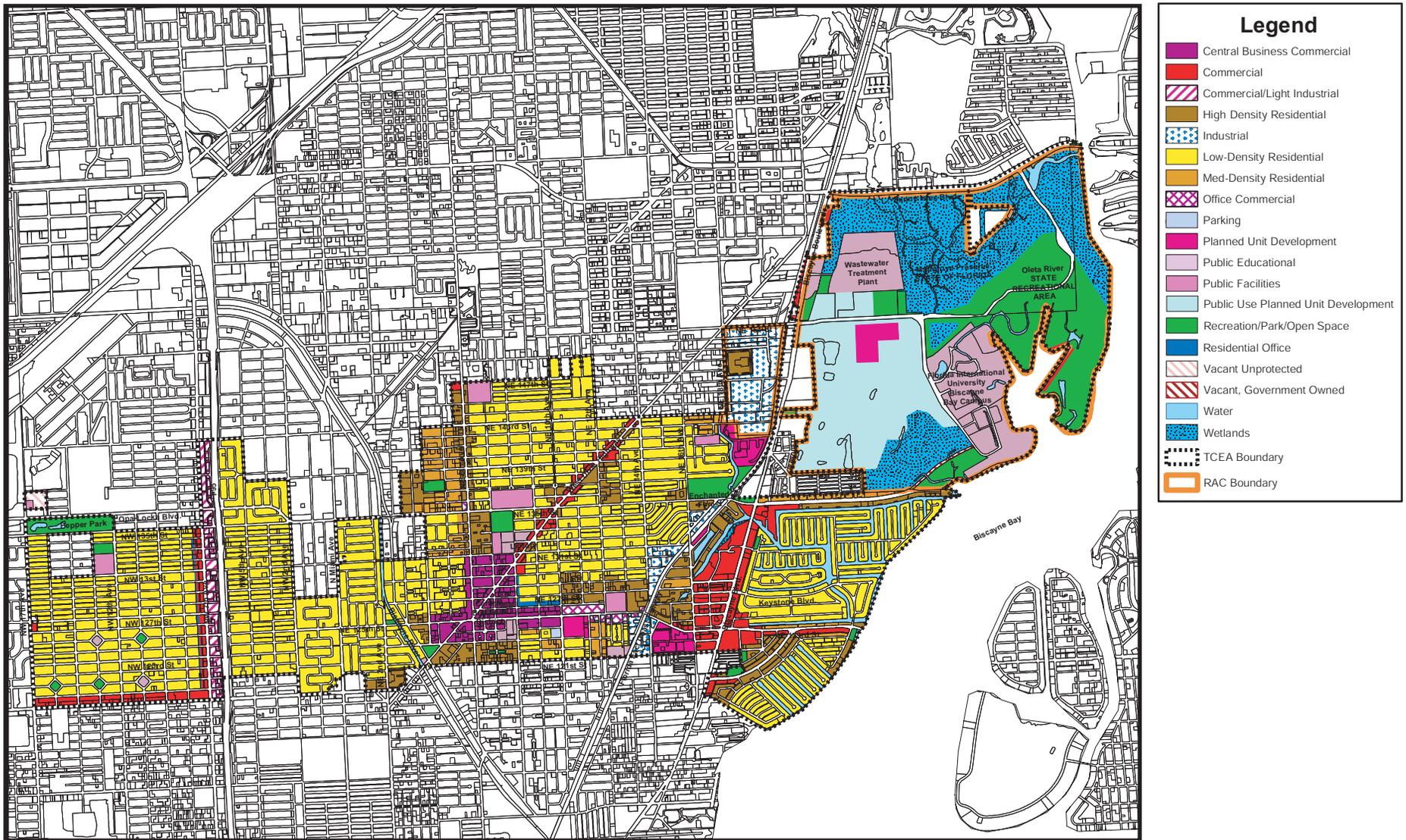
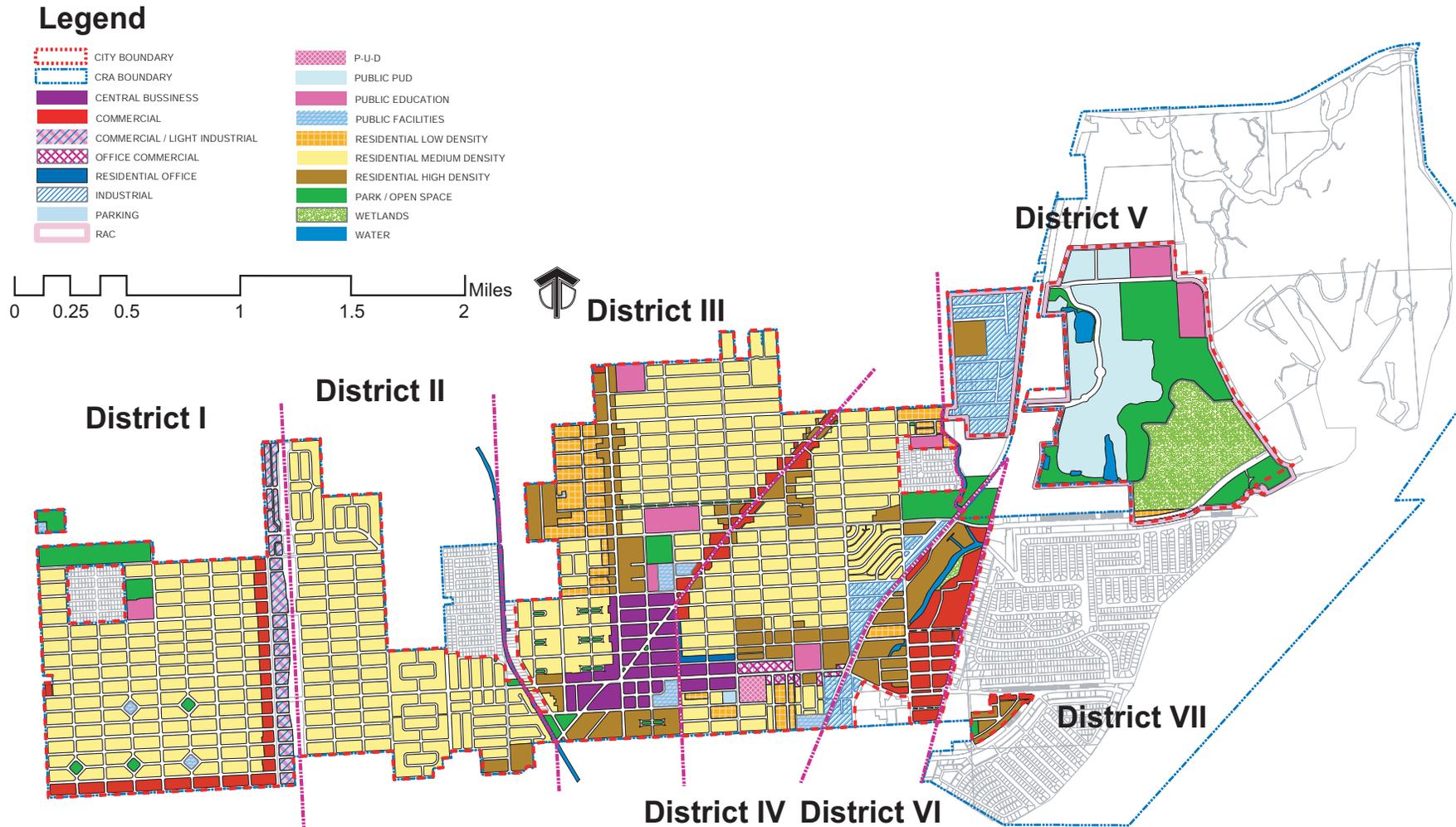


Figure 1.7 - City Redevelopment Plan



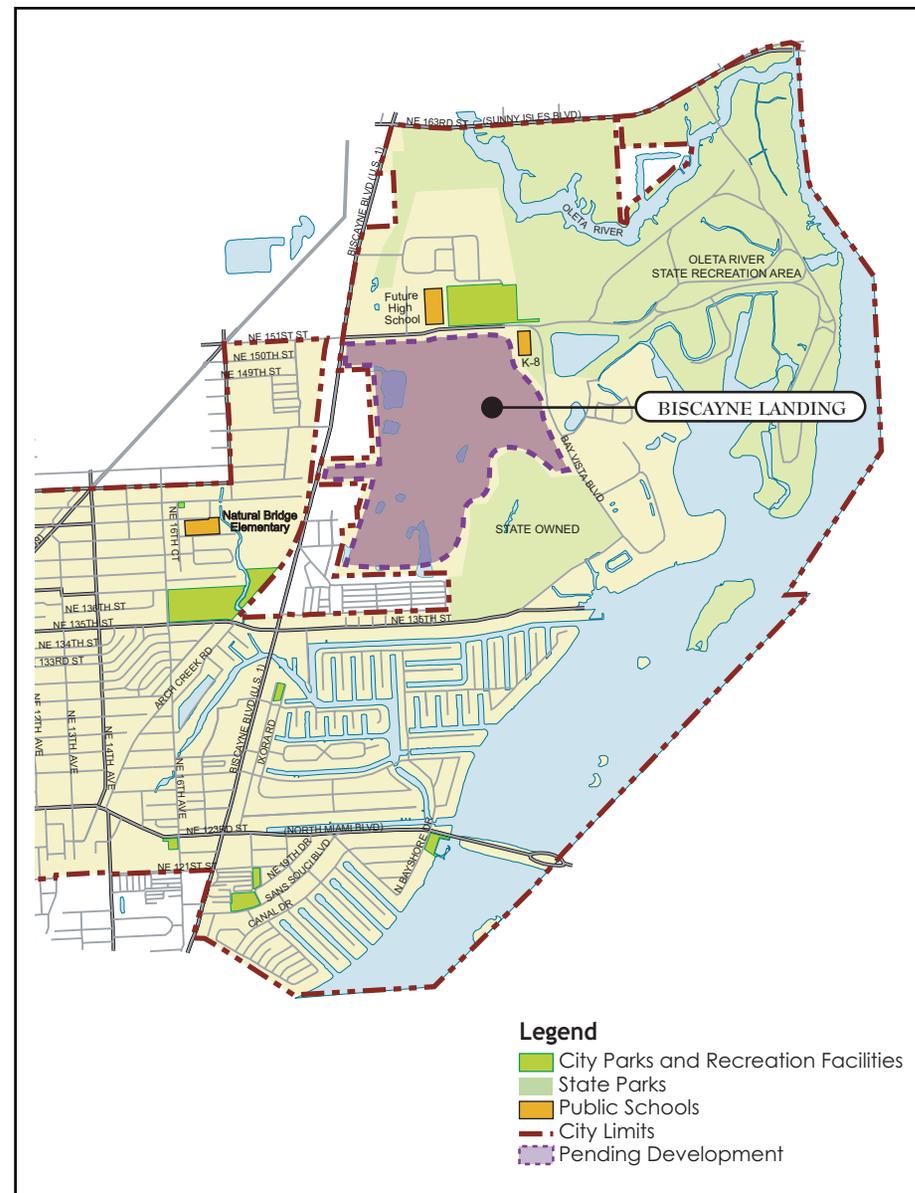
Pending Development Plans

Biscayne Landing is a future master-planned community in the City of North Miami. It is located between Biscayne Boulevard and the Atlantic Ocean on a 2,000-acre expanse, of which 200-acres will be developed as an urban village. Construction began in 2003 and is expected to continue until 2015. The community will have 6,000 new residences and a 100,000 square foot Town Center. Biscayne Landing will also include a 230-acre nature preserve, a 35-acre park and connecting trails to the Oleta River State Park. The sports amenities will include swimming and tennis centers, fitness centers and children’s playgrounds.

It is estimated that Biscayne Landing will contribute over \$13 million in tax revenues per year. Figure 2.8 locates Biscayne Landing within the context of the City of North Miami.



Figure 1.8 - Pending Development Plans



### City Neighborhoods Inventory

The 12 city neighborhoods were identified at a series of public meetings with citizens of North Miami. Residents drew boundaries where natural transitions occur from one neighborhood to the next. The neighborhood data is comprised of census tract data. The census tracts that most accurately match the geography of each neighborhood are as follows:

Neighborhood	Census Block
Alhambra Heights	304
Arch Creek East	109, 110
Biscayne Landing	109
Breeze Swept	304
Central	208,209
Key Stone	110
Natural Bridge	209
North Central	201,305
Sans Souci	1204
South Central	208
Sunkist Grove	405,406
West Central	208,306

Figure 2.9 depicts the neighborhoods, and Figure 2.10 shows the area covered by each census tract. Table 2.7 provides age and gender data for each neighborhood based on their corresponding census tract(s). Table 2.8 and Table 2.9 provide data on family composition and ethnicity.

*Alhambra Heights* is a predominantly Black or African American with 61.5% of the population falling within this race classification. Most families are married-couples (67.4%) with an average family size of 4.03 persons, and 22.9% of families report to be led by a single female. The population is comprised of many young children as 24.6% of all persons are between the ages of 5-17.

*Arch Creek East* is a predominantly White community with 69.8% of the population falling within this race classification. Most families are married couples (67.1%), and 39.5% of families report to have no children under 18 years of age. 29.1% of all persons are over the age of 50.

*Biscayne Landing* is the future site of the planned development to include 6,000 new residences. The demographic of the neighborhood may change. Currently, the community is predominantly white, married couples with very few young children.

*Breeze Swept* is a more diverse community with 58.6% of the population Black or African American and 28.7% White and 1.6% Asian. 33.8% of families are led by a single female and 54.4% are married couples.

*Central* is a predominantly Black or African American community with 60.3% falling within this race classification. The majority of families are married couples (53.5%), and 33.4% report to be led by a single female.

*Key Stone* is a predominantly White community with 71.2% White and only 18.8% Black or African American and 2.6% Asian. 68.8% of families are married couples and 20.9% are led by single females.

*Natural Bridge* is comprised of 67.4% Black persons and 24.1% White with 53.1% of families reporting as married couples and 35.6% led by a single female and 34.6% of the population is between the ages of 19 and 39.

*North Central* is a mostly Black or African American neighborhood with 69.2% of the population within that race classification. Families include married couples (53.2%), single female head of households (36.0%) and single male head of households (10.8%) and 24.0% of the population is between ages 5-17.

*Sans Souci* is a mostly White neighborhood with 66.8% of the population reporting White, and only 20.3% reporting Black or African American. The average family size is 2.79 persons, while 66.8% of families are married couples, 23.0% are led by a single female and 10.2% are led by a single male.

*South Central* has greater balance in the neighborhood with 54.6% Black or African American and 32.5% White and 3.8% Other and 2.5% Asian. Families are married couples (53.1% and 33.3% do not have children under 18 years of age. 35.6% of families are led by a single female and a large percentage of the population are young children ages 5-17 (21.4%).

*West Central* is comprised of 56.0% Black or African American and 31.2% White, 2.1% Asian and 3.5% Other. Married couples comprise 54.0% of the families and 12.6% are led by single males, the highest percentage of any neighborhood.

Figure 1.9 - City Neighborhoods Inventory

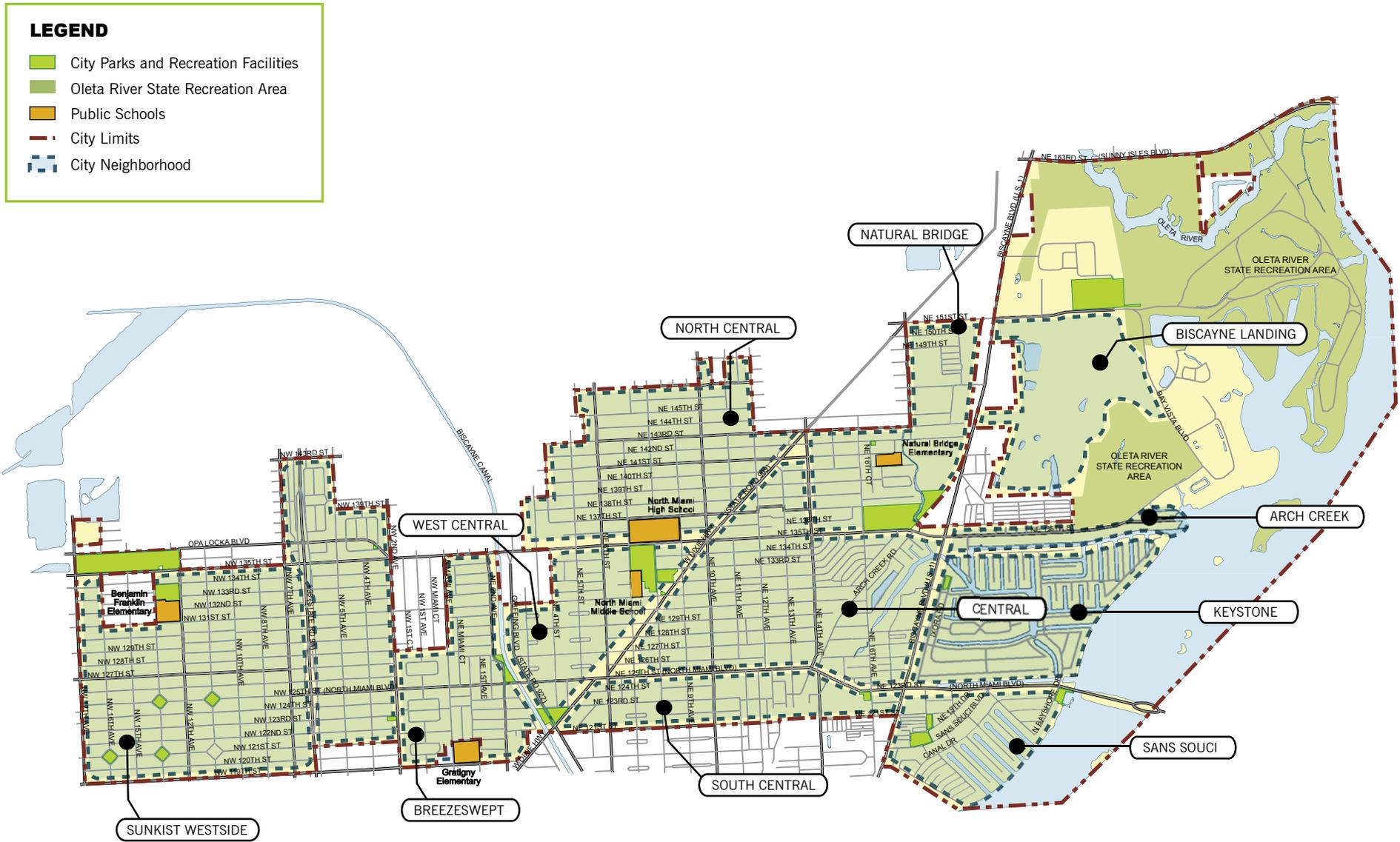




Table 1.5 Neighborhood Age Distribution

Neighborhood (Tract)	Alhambra (304)		Arch Crk E. (109, 110)		Biscayne Landing (109)		Breeze Swept (306)		Central (208, 209)	
	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent
<b>Males</b>	3,771	48.6%	4,323	49.8%	427	45.5%	2,196	47.0%	8,020	47.6%
<b>Females</b>	3,995	51.4%	4,364	50.2%	511	54.5%	2,473	53.0%	8,821	52.4%
<b>Under 5</b>	511	6.6%	559	6.4%	35	3.7%	426	9.1%	1,606	9.5%
<b>5-17</b>	1,910	24.6%	942	10.8%	83	8.8%	910	19.5%	3,435	20.4%
<b>18-22</b>	517	6.7%	600	6.9%	187	19.9%	245	5.2%	1,097	6.5%
<b>19-29</b>	765	9.9%	1,227	14.1%	216	23.0%	582	12.5%	2,490	14.8%
<b>30-39</b>	1,011	13.0%	1,567	18.0%	121	12.9%	793	17.0%	2,830	16.8%
<b>40-49</b>	1,286	16.6%	1,269	14.6%	117	12.5%	684	14.6%	2,467	14.6%
<b>50-64</b>	1,106	14.2%	1,334	15.4%	117	12.5%	602	12.9%	1,700	10.1%
<b>65+</b>	660	8.5%	1,189	13.7%	62	6.6%	427	9.1%	1,216	7.2%
<b>Total Population</b>	<b>7,766</b>	<b>100.0%</b>	<b>8,687</b>	<b>100.0%</b>	<b>938</b>	<b>100%</b>	<b>4,669</b>	<b>100%</b>	<b>16,841</b>	<b>100.0%</b>

Neighborhood (Tract)	Key Stone (110)		Natural Bridge (209)		North Central (210, 305)		Sans Souci (1204)		South Central (208)		West Central (208, 306)	
	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent
<b>Males</b>	3,896	50.3%	3,259	47.6%	4,297	48.2%	1,705	46.5%	4,761	47.7%	6,957	47.5%
<b>Females</b>	3,853	49.7%	3,591	52.4%	4,625	51.8%	1,964	53.5%	5,230	52.3%	7,703	52.5%
<b>Under 5</b>	524	6.8%	681	9.9%	876	9.8%	249	6.8%	925	9.3%	1,351	9.2%
<b>5-17</b>	859	11.1%	1,293	18.9%	2,140	24.0%	483	13.2%	2,142	21.4%	3,052	20.8%
<b>18-22</b>	413	5.3%	481	7.0%	530	5.9%	189	5.2%	616	6.2%	861	5.9%
<b>19-29</b>	1,011	13.0%	1,212	17.7%	1,014	11.4%	475	12.9%	1,278	12.8%	1,860	12.7%
<b>30-39</b>	1,446	18.7%	1,157	16.9%	1,408	15.8%	595	16.2%	1,673	16.7%	2,466	16.8%
<b>40-49</b>	1,152	14.9%	975	14.2%	1,343	15.1%	517	14.1%	1,492	14.9%	2,176	14.8%
<b>50-64</b>	1,217	15.7%	620	9.1%	997	11.2%	526	14.3%	1,080	10.8%	1,682	11.5%
<b>65+</b>	1,127	14.5%	431	6.3%	614	6.9%	635	17.3%	785	7.9%	1,212	8.3%
<b>Total Population</b>	<b>7,749</b>	<b>100%</b>	<b>6,850</b>	<b>100%</b>	<b>8,922</b>	<b>100.0%</b>	<b>3,669</b>	<b>100%</b>	<b>9,991</b>	<b>100%</b>	<b>14,660</b>	<b>100.0%</b>



Figure 1.12 - Demographics Age Between 18 & 49

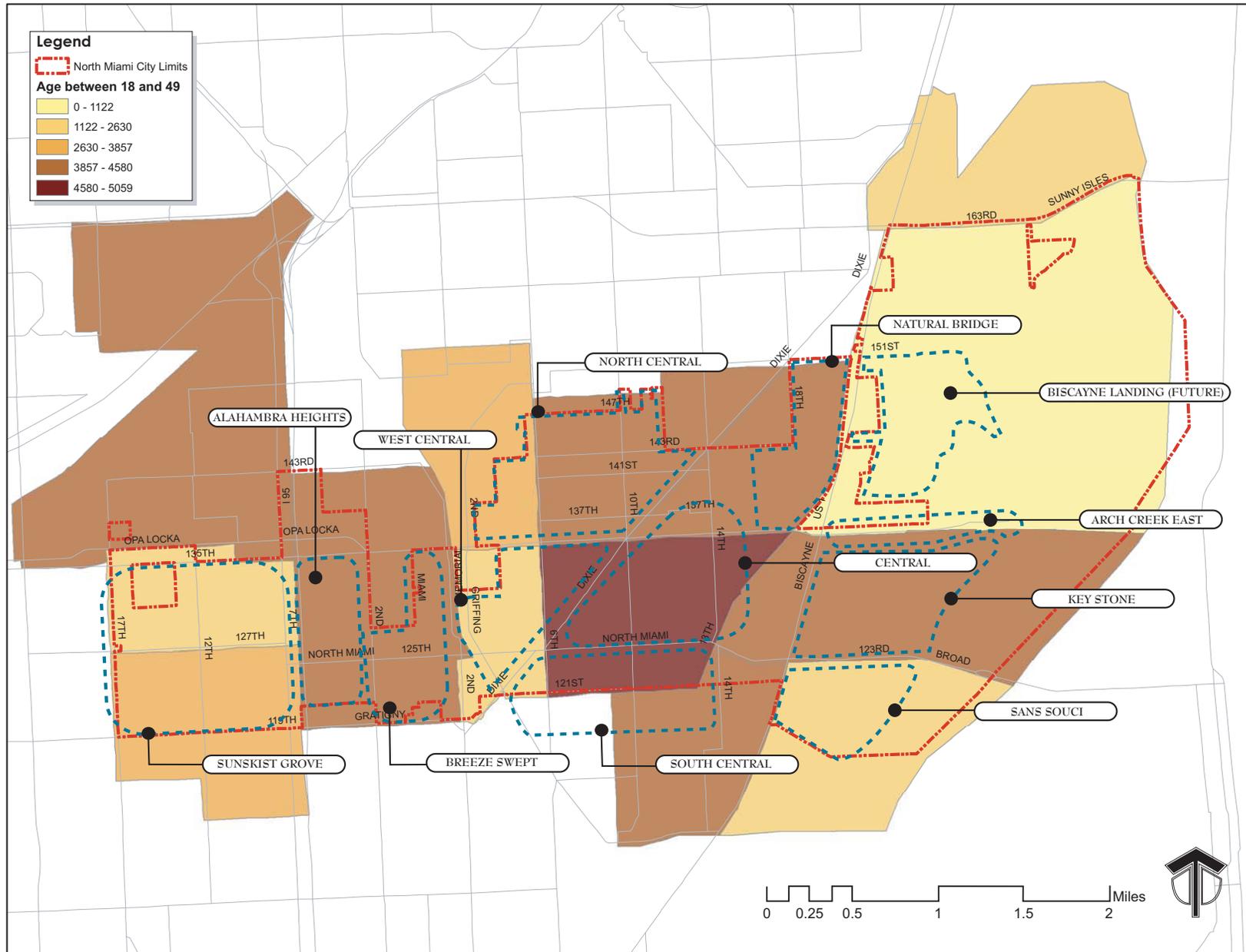


Figure 1.13 - Demographics Age 50 & Above

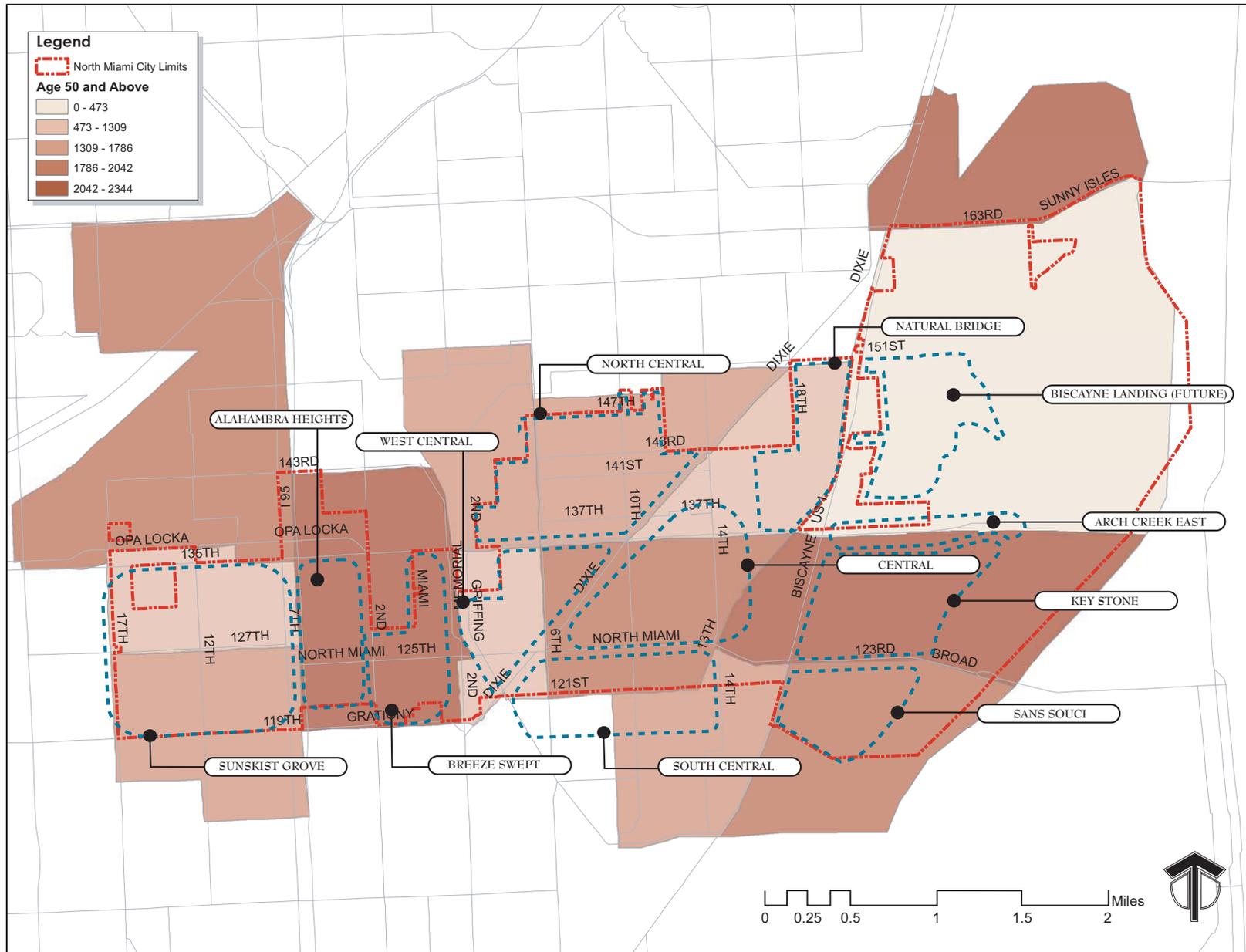


Table 1.6 Neighborhood Family Composition

Neighborhood (Tract)	Alhambra (304)		Arch Crk E. (109, 110)		Tract 109		Breeze Swept (306)		Central (208, 209)	
	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent
<b>Total Families</b>	2,243	100.0%	2,167	100.0%	398	100.0%	1,204	100.0%	4,109	100.0%
<b>Average Family Size</b>	4.03	NA	2.885	NA	2.93	NA	3.42	NA	3.45	NA
<b>Married Couples</b>	1,512	67.4%	1,454	67.1%	240	60.3%	655	54.4%	2,199	53.5%
<b>Children Under 18 yrs</b>	883	39.4%	598	27.6%	104	26.1%	371	30.8%	1371	33.4%
<b>No Children Under 18 Yrs</b>	629	28.0%	856	39.5%	136	34.2%	284	23.6%	828	20.2%
<b>Single Male HOH</b>	217	9.7%	226	10.4%	40	10.1%	142	11.8%	502	12.2%
<b>Single Female HOH</b>	514	22.9%	487	22.5%	118	29.6%	407	33.8%	1408	34.3%

Neighborhood (Tract)	Keystone (110)		Natural Bridge (209)		North Central (210, 305)		Sans Souci (1204)		South Central (208)		West Central (208, 306)	
	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent
<b>Total Families</b>	1,769	100.0%	1,765	100.0%	3,715	100.0%	1,349	100.0%	1,765	100.0%	3,548	100.0%
<b>Average Family Size</b>	2.84	NA	3.39	NA	3.71	NA	2.79	NA	3.39	NA	3.47	NA
<b>Married Couples</b>	1,214	68.6%	938	53.1%	1,976	53.2%	901	66.8%	938	53.1%	1,916	54.0%
<b>Children Under 18 yrs</b>	494	27.9%	587	33.3%	1,241	33.4%	320	23.7%	587	33.3%	1,155	32.6%
<b>No Children Under 18 Yrs</b>	720	40.7%	351	19.9%	735	19.8%	581	43.1%	351	19.9%	761	21.4%
<b>Single Male HOH</b>	186	10.5%	198	11.2%	402	10.8%	138	10.2%	198	11.2%	446	12.6%
<b>Single Female HOH</b>	369	20.9%	629	35.6%	1,337	36.0%	310	23.0%	629	35.6%	1,186	33.4%

Table 1.7 Neighborhood Ethnicity

Neighborhood (Tract)	Alahambra (304)		Arch Crk E. (109, 110)		Tract 109		Breeze Swept (306)		Central (208, 209)	
	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent
<b>Total Population</b>	10,036	100.0%	9,681	100.0%	1,932	100.0%	5,354	100.0%	17,866	100.0%
<b>White</b>	2,861	28.5%	6,755	69.8%	1,234	63.9%	1,535	28.7%	5,146	28.8%
<b>Black</b>	6,177	61.5%	1,930	19.9%	475	24.6%	3,135	58.6%	10,770	60.3%
<b>American Indian, Alaskan Native</b>	27	0.3%	46	0.5%	7	0.4%	27	0.5%	47	0.3%
<b>Asian</b>	193	1.9%	269	2.8%	70	3.6%	84	1.6%	383	2.1%
<b>Native Hawaiian</b>	1	0.0%	10	0.1%	3	0.2%	5	0.1%	6	0.0%
<b>Other</b>	323	3.2%	292	3.0%	77	4.0%	155	2.9%	541	3.0%

Neighborhood (Tract)	Key Stone (110)		Natural Bridge (209)		North Central (210, 305)		Sans Souci (1204)		South Central (208)		West Central (208, 306)	
	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent
<b>Total Population</b>	7,749	100.0%	7,875	100.0%	16,409	100.0%	5,466	100.0%	9,991	100.0%	15,345	100.0%
<b>White</b>	5,521	71.2%	1,899	24.1%	3,283	20.0%	3,927	71.8%	3,247	32.5%	4,782	31.2%
<b>Black</b>	1,455	18.8%	5,310	67.4%	11,349	69.2%	1,108	20.3%	5,460	54.6%	8,595	56.0%
<b>American Indian, Alaskan Native</b>	39	0.5%	26	0.3%	44	0.3%	13	0.2%	21	0.2%	48	0.3%
<b>Asian</b>	199	2.6%	138	1.8%	278	1.7%	72	1.3%	245	2.5%	329	2.1%
<b>Native Hawaiian</b>	7	0.1%	3	0.0%	8	0.0%	4	0.1%	3	0.0%	8	0.1%
<b>Other</b>	215	2.8%	161	2.0%	515	3.1%	130	2.4%	380	3.8%	535	3.5%

### City Natural Resources

While largely urban in character, North Miami is nevertheless located within a natural context that includes Biscayne Bay and a large area of conservation land where the city and state have preserved a portion of the mangrove forest. Much of this is the Oleta River State Recreation Area which itself is profoundly impacted by the activities of man.

Still, a variety of wildlife species may be seen in North Miami, on land and along its waterways. Iguanas, turtles, herons and other wading birds, osprey, migratory songbirds, and even an occasional fox are seen in North Miami. The endangered West Indian manatee is a winter resident of Biscayne bay.

Figure 1.14 - Street Map

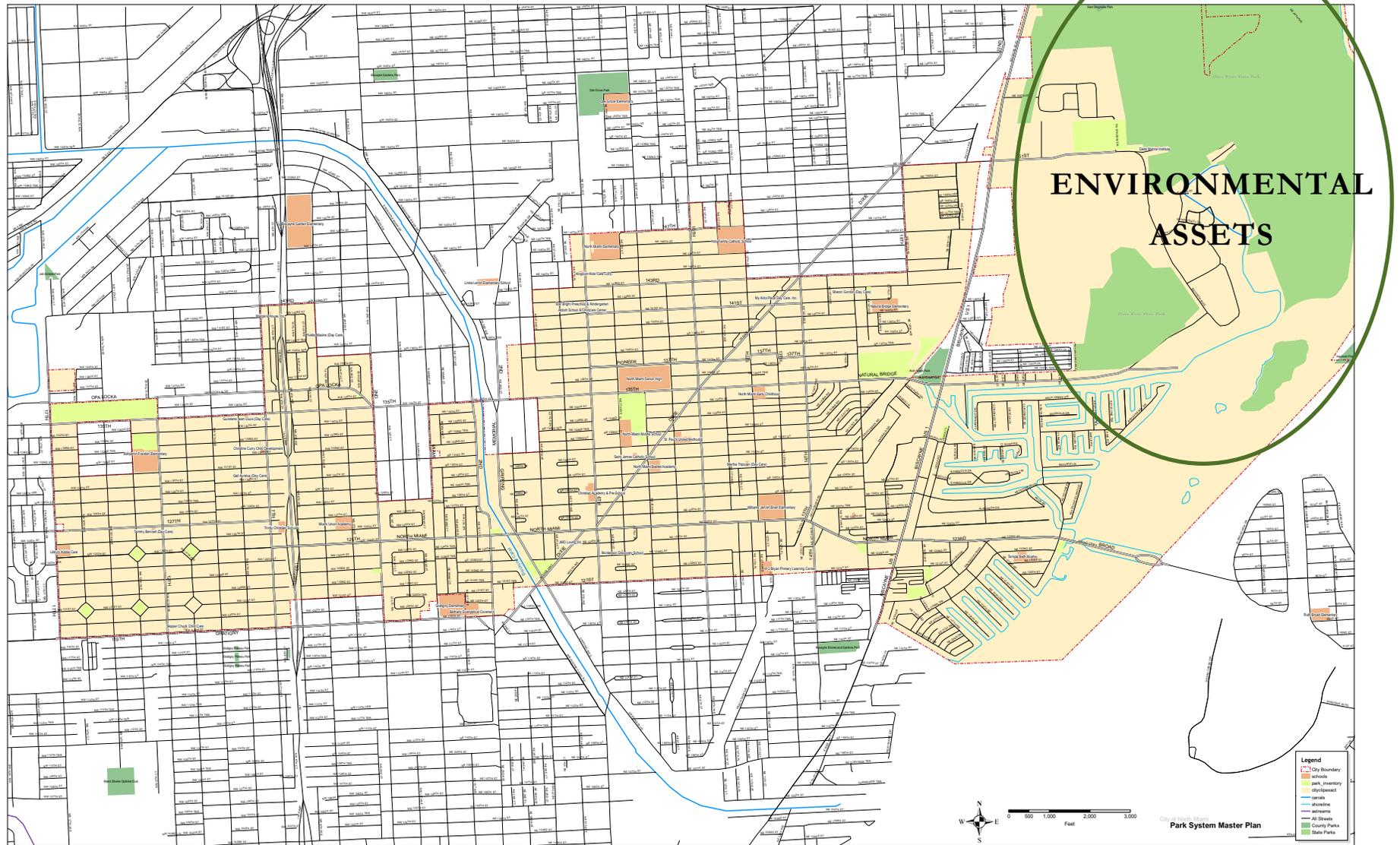
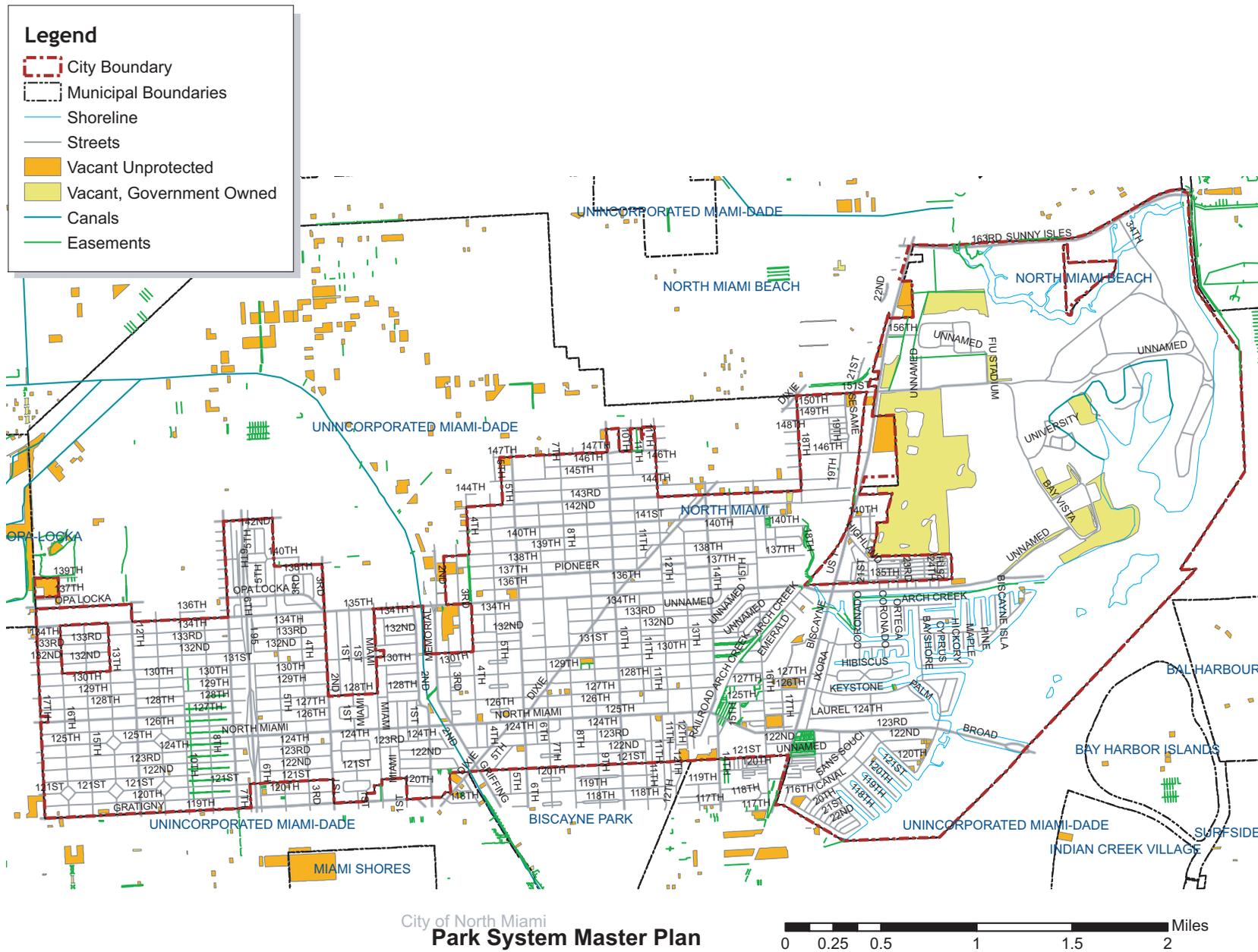


Figure 1.15 - Vacant Lands Inventory



City of North Miami  
Park System Master Plan



**c. Administration**

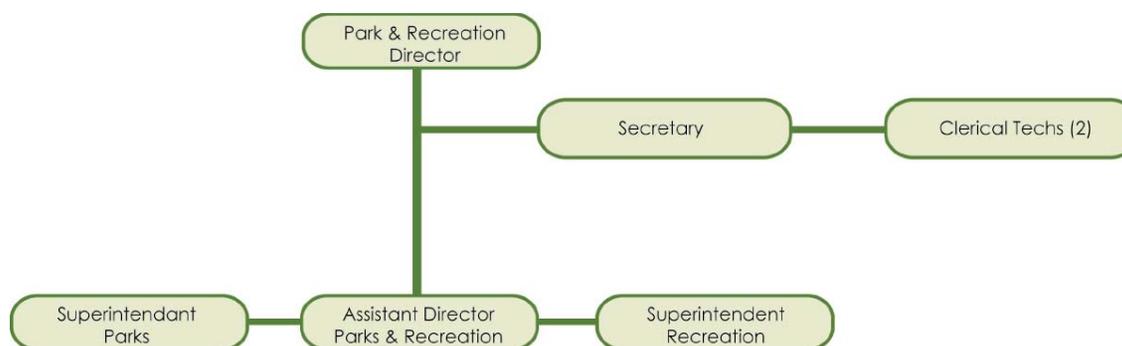
Operations/Management

The Parks and Recreation Department is divided into two divisions - Parks and Recreation. These two are subdivided into seventeen human resources categories: Parks Administration, Parks Operations, Recreation Administration, Athletics, Aquatics, Tennis, Facility Operations, North Miami Athletic Stadium, Right-of-Way Operations, Enchanted Elaine Gordon Park, Summer Camps, School Programs and Teens-in-Action, Gymnastics, Community Events, Gwen Margolis Community Center, Youth Programs, and Valentine Community Center.

The Parks and recreation department maintains twenty park sites, five recreational facilities, and one maintenance facility. The department is responsible for maintaining 95 acres of developed park land, 400 landscaped medians, canal ends, and 23 activity centers. There are currently 73 full-time employees supplemented by additional part-time employees that fluctuate seasonally.

The department administers programs in nine areas, including day camp, culture and community programs, educations & games, teen programs, sports nature programs, health and fitness, tennis, summer aquatics, active summer programs.

*Figure 1.16 - Office of the Director Organizational Chart*



*Office of the Director:*

Terry Lytle                      Interim Parks & Recreation Director  
 Jeff Geimer                     Parks & Recreation Assistant Director  
 The Office of the Director also includes clerical staff.

*Parks Division - Administrative Staff:*

Keith Miller                     Parks Superintendent  
 Errol Kelly                      Acting Park Supervisor

**Landscape Division**

Roger Museau                 Parks Coordinator  
 Darrell Payne                 Parks Coordinator

**Maintenance Division**

Ron Jackson                  Parks Coordinator

The Parks Division also includes clerical staff.

*Recreation Division - Administrative Staff:*

Ernie Ramos                  Recreation Superintendent  
 Ron Bell                        Recreation Supervisor - Facilities & Rentals  
 Andrea Ramos                Recreation Coordinator - Special Events  
 Khalid Salahuddin          Recreation Coordinator - Facilities & Rentals  
 Annalisa Walker             Acting Recreation Supervisor  
 Alan Wilhelm                 Recreation Leader I - Therapeutic Recreation  
 Bobby Watson                Recreation Leader II - Athletics  
 Meri Cena                      Recreation Leader II - Special Events

The Recreation Division also includes Clerical Staff, Recreation Leaders at each community center, and coaching staff.

Table 1.8 - Staffing Budget Fiscal Years 2005-2007

TITLE	FY 2006	Budget FY 2007	Actual FY 2007
<b>P &amp; R Director</b>			
Parks & Recreation Director	1	1	1
Assistant Parks & Recreation Director	1	1	1
<b>Subtotal Full-Time</b>	<b>2</b>	<b>2</b>	<b>2</b>
<b>Parks Administration</b>			
Parks Superintendent	1	1	1
Parks Supervisor	1	1	1
Clerical Technician	1	1	1
<b>Subtotal Full-Time</b>	<b>3</b>	<b>3</b>	<b>3</b>
<b>Parks Operations</b>			
Parks Coordinator	1	1	1
Parks Specialist	1	1	1
Heavy Equipment Operator	1	1	1
Trades Mechanic	2	2	2
Maintenance Mechanic	2	2	2
Motor Equipment Operator	1	1	1
General Maintenance Worker	8	8	8
<b>Subtotal Full-Time</b>	<b>16</b>	<b>16</b>	<b>16</b>
<b>Recreation Administration</b>			
Recreation Superintendent	1	1	1
Recreation Supervisor	2	2	2
<b>Subtotal Full-Time</b>	<b>3</b>	<b>3</b>	<b>3</b>
<b>Athletics</b>			
Recreation Coordinator	1	1	1
Recreation Specialist	3	3	3
Recreation Leader II	1	1	1
Recreation Leader I	1	1	1
<b>Subtotal Full-Time</b>	<b>6</b>	<b>6</b>	<b>6</b>
<b>Aquatics</b>			
Recreation Specialist	1	1	1
Swimming Pool Operator	1	1	1
Lifeguard	3	3	3
<b>Subtotal Full-Time</b>	<b>5</b>	<b>5</b>	<b>5</b>
Part-time or Temporary -	2	2	1
<b>Subtotal Part-Time</b>	<b>2</b>	<b>2</b>	<b>1</b>
<b>Tennis</b>			
Recreation Aide	1	1	1
Tennis Pro	1	1	1
<b>Subtotal Full-Time</b>	<b>2</b>	<b>2</b>	<b>2</b>

Table 1.8 cont'd - Staffing Budget Fiscal Years 2005-2007

TITLE	FY 2006	Budget FY 2007	Actual FY 2007
<b>Facility Operations</b>			
Recreation Leader II	3	3	3
Recreation Leader I	1	1	1
<b>Subtotal Full-Time</b>	<b>4</b>	<b>4</b>	<b>4</b>
Part-time or Temporary - Cart Attendant	0	0	0
Part-time or Temporary - Player Assistant	0	0	0
Part-time or Temporary - Sales Assistant	0	0	0
<b>Subtotal Part-Time</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Athletic Stadium</b>			
Maintenance Mechanic	1	1	1
Motor Equipment Operator	1	1	1
<b>Subtotal Full-Time</b>	<b>2</b>	<b>2</b>	<b>2</b>
<b>Rights-of-Way Operations</b>			
Parks Coordinator	2	2	2
Parks Specialist	2	2	2
Heavy Equipment Operator	5	5	5
Trades Mechanic	1	1	1
Maintenance Mechanic	1	1	1
Motor Equipment Operator	3	3	3
General Maintenance Worker	5	5	5
<b>Subtotal Full-Time</b>	<b>19</b>	<b>19</b>	<b>19</b>
<b>Enchanted Forest Elaine Gordon Park</b>			
Park Naturalist	1	1	1
Recreation Leader I	1	1	1
<b>Subtotal Full-Time</b>	<b>2</b>	<b>2</b>	<b>2</b>
<b>Summer Camps</b>			
Parks and Recreation Director	1	1	1
Assistant and Recreation Director	1	1	1
Secretary	1	1	1
Clerical Technician	2	2	2
<b>Subtotal Full-Time</b>	<b>5</b>	<b>5</b>	<b>5</b>
<b>School Programs and Teens-in-Action</b>			
Recreation Leader II	1	1	1
<b>Subtotal Full-Time</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Gymnastics</b>			
Recreation Leader II	1	1	1
<b>Subtotal Full-Time</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Community Events</b>			
Recreation Coordinator	1	1	1
<b>Subtotal Full-Time</b>	<b>1</b>	<b>1</b>	<b>1</b>

TITLE	FY 2006	Budget FY 2007	Actual FY 2007
<b>Gwen Margolis Community Center</b>			
None	0	0	0
<b>Subtotal Full-Time</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Youth Programs</b>			
None	0	0	0
<b>Subtotal Full-Time</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Valentine Community Center</b>			
Recreation Leader II	1	1	1
Recreation Leader I	1	1	1
<b>Subtotal Full-Time</b>	<b>2</b>	<b>2</b>	<b>2</b>

### Programs

The department administers programs in nine areas, including day camp, culture and community programs, educations & games, teen programs, sports nature programs, health and fitness, tennis, summer aquatics, active summer programs.

*Table 1.9 - City Parks and Recreation Programs, FY 2006*

Programs	Age	Location
Cartoon Network Tennis Club	tba	Claude Pepper Tennis Center
Summer Sports Camp & After School Teen Program	Teens	Claude Pepper Park
Enchanted Forest Summer Camp	6-12 yrs. old	Elaine Gordon Enchanted Forest
South Florida's Best Nature Walk	All ages	Elaine Gordon Enchanted Forest
Big Outdoors Nature Camp	5-7	Elaine Gordon Enchanted Forest
Outdoor Adventure Camp	8-13	Elaine Gordon Enchanted Forest
Nature Exploration Activities	3 & up	Elaine Gordon Enchanted Forest
My First Nature Class	20 Months - 4 yrs.	Elaine Gordon Enchanted Forest
Basket Weaving From Nature	14 & up	Elaine Gordon Enchanted Forest
Night Nature Walk	All ages	Elaine Gordon Enchanted Forest
Starlight Stroll	3 & up	Elaine Gordon Enchanted Forest
Preschool Water Fun	3-5	Gribble Pool
Beginner Swim Lessons	6-14	Gribble Pool
Intermediate / Advanced Swim Lessons	6-14	Gribble Pool
Toddler Water Readiness	1.5-3	Gribble Pool
Adults Swim Lessons	18 and up	Gribble Pool
Lifeguard Training Class	15 & up	Gribble Pool
Open Swim	All ages	Gribble Pool
Every Child a Swimmer	K-8	Gribble Pool
Green Thumb Garden Club	Adults	Griffing Center
Try Your Luck Trips	Adults	Griffing Center
Adults Trips	Adults	Griffing Center
Dealer's Choice Card/Game Day	Adults	Griffing Center
Winning Circle Bingo Games	Adults	Griffing Center
Chorus/Broadway Songs Class	Adults	Griffing Center
Bridge Club	Adults	Griffing Center
The Doggiebagger's Dine Out	Adults	Various Locations

Table 1.9 cont'd - City Parks and Recreation Programs, FY 2006

Programs	Age	Location
North Miami Concert Band	All ages	Griffing Center
Painting Classes	Adults	Griffing Center
Mah Jong	Adults	Griffing Center
Jewelry & Beading	Adults	Griffing Center
Sunday Afternoon Live	Adults	Gwen Margolis Community Center
School Skills	3-5	Keystone Center
Kamp Kekika	6-12 yrs. old	Keystone Center
C.I.T. Program	14-15	TBA
Women on the Move	Adults	TBA
Get Fit North Miami Step Up to Health	All ages	TBA
Youth Instructional Golf (coming soon)	8-16	TBA
Employee Fitness Program Nutrition 101	Adults	City Location
Kid's Fun Days	6-12	North Miami Community Center
Spring Sports Camp	6-14	North Miami Community Center
NMCC Academic Assistance	Youth and Teens	North Miami Community Center
Salsa Classes	15 and up	North Miami Community Center
NMCC Teens & Junior Teen Memberships	6-18	North Miami Community Center
G.O.L.D. Camp	6-15 yrs. Old	North Miami Community Center
Teens in Action	14-18 yr.s old	North Miami Community Center
Gymnastics	3-18	North Miami Armory
M.V.P. Sports Camp	8-14 yrs. Old	North Miami Armory
MLS Soccer Camp	4-18	North Miami Athletic Stadium
Optimist Football & Cheerleading	Teens	North Miami Athletic Stadium
Major League Soccer Camp	4-18	North Miami Athletic Stadium
Computer Internet Labs	All ages	NMCC / SGCC
Walking Tall Circus Classes	tba	NMCC / SGCC / Keystone
Teen Poetry Nights	Teens	North Miami Library
Summer Tennis Camp	4-15	Sans Souci Tennis Center
Tiny Tot Tennis	4-6	Sans Souci Tennis Center
Ladies "B" Tennis Drills	16 and up	Sans Souci Tennis Center
Tennis for Hard Hitters	Adults	Sans Souci Tennis Center
Tennis for Life	Adults	Sans Souci Tennis Center

Table 1.9 cont'd - City Parks and Recreation Programs, FY 2006

Programs	Age	Location
City Morning Jr. Clinic	Adults	Sans Souci Tennis Center
Pee Wee Tennis	3-5	Sans Souci Tennis Center
Top Tennis Summer Camp	7-16	Sans Souci Tennis Center
Beginner Tennis Classes	6-18	Sans Souci Tennis Center
Intermediate Tennis Classes	6-18	Sans Souci Tennis Center
Dominoes & Cards	All ages	Sunkist Grove Center
Sunkist Grove Elementary After-School	K-8	Sunkist Grove Center
Russell Life Skills & Reading Foundation	All ages	Sunkist Grove Center
Dynamic Westside Teens	14-18	Sunkist Grove Center
After School Program	K-5	Sunkist Grove Center
Camp Discovery	6-13 yrs. old	Sunkist Grove Center
NMCC Game Room	6-18	Valentine Community Center
Jazz & Ballet	3 & up	Valentine Community Center
Enrichment Program	6-18	Valentine Community Center
Computer Clubhouse	All ages	Valentine Community Center
Yoga	16 & up	Valentine Community Center
Pilates	16 & up	Valentine Community Center
Esquire Club	14-24	Various
Women of Essence Club	14-24	Various
Video Production Crew	15-19	Various
Get Fit - Hearts in Parks	All ages	Various
North Miami Swim Team	5-18	Various

Maintenance

The Parks divisions handles all the outdoor maintenance in the city – 95 acres of developed park land, 20 park sites, 400 medians, and right of way maintenance. The Parks Operations is housed in one facility at 12181 NE 13<sup>th</sup> Ave and is staffed by 40 employees.

The budget for maintenance is divide between all the parks department divisions but can be summarized by the Parks Operations and Rights-of-Way Operations budgets. In fiscal year 2006, the Parks operation expenditure was estimated at \$961,911.00 and the Rights-of-Way Operations estimated at \$1,271,885.00 for a total of \$2,233,796.00.

The projected budget for fiscal year 2007 is \$1,006,902.00 for Parks Operations and \$1,361,058.00 for Rights-of-Way Operations for a total of \$2,367,960.00.

The facility houses all the Parks division maintenance vehicles and equipment.



Figure 1.19 - Park Operations Center Location



**Budget**

Tables 1.10 and 1.11 break down North Miami's Parks and Recreation budget by its Operations and Capital Improvements.

Table 2.10- Fiscal Year Budgets 2005 - 2007

<b>Administration</b>				
	FY 2005	FY 2006	FY2006	FY 2007
Expenditure Category	Actual Expenditure	Budget	Est. Expenditures	Requested
Personal Services	\$258,496	\$280,488	\$206,595	\$258,383
Materials, Supplies & Services	\$17,811	\$91,211	\$103,579	\$49,589
Internal Services	\$7,152	\$13,380	\$13,380	\$13,380
Operating Budget	\$283,459	\$385,079	\$323,554	\$321,352
Capital Outlay	\$2,464	\$0	\$0	\$0
Debt Service	\$0	\$0	\$0	\$0
Grants & Aids	\$0	\$0	\$0	\$0
Non-Operating	\$0	\$0	\$0	\$0
<b>Total Budget</b>	<b>\$285,923</b>	<b>\$385,079</b>	<b>\$323,554</b>	<b>\$321,352</b>
<b>Recreation Administration</b>				
	FY 2005	FY 2006	FY2006	FY 2007
Expenditure Category	Actual Expenditure	Budget	Est. Expenditures	Requested
Personal Services	\$77,237	\$148,203	\$105,905	\$164,492
Materials, Supplies & Services	\$44,265	\$36,254	\$37,262	\$35,223
Internal Services	\$22,500	\$41,100	\$41,100	\$46,536
Operating Budget	\$144,002	\$225,557	\$184,267	\$246,251
Capital Outlay	\$0	\$0	\$10,380	\$0
Debt Service	\$0	\$0	\$0	\$0
Grants & Aids	\$0	\$0	\$0	\$0
Non-Operating	\$0	\$0	\$0	\$0
<b>Total Budget</b>	<b>\$144,002</b>	<b>\$225,557</b>	<b>\$194,647</b>	<b>\$246,251</b>
<b>Parks Administration</b>				
	FY 2005	FY 2006	FY2006	FY 2007
Expenditure Category	Actual Expenditure	Budget	Est. Expenditures	Requested
Personal Services	\$155,403	\$151,483	\$120,940	\$137,893
Materials, Supplies & Services	\$32,964	\$38,584	\$35,808	\$40,243
Internal Services	\$7,560	\$14,256	\$14,256	\$15,000
Operating Budget	\$195,927	\$204,323	\$171,004	\$193,136
Capital Outlay	\$0	\$1,800	\$1,798	\$0
Debt Service	\$0	\$0	\$0	\$0
Grants & Aids	\$0	\$0	\$0	\$0
Non-Operating	\$0	\$0	\$0	\$0
<b>Total Budget</b>	<b>\$195,927</b>	<b>\$206,123</b>	<b>\$172,802</b>	<b>\$193,136</b>

<b>Parks Operations</b>				
	FY 2005	FY 2006	FY2006	FY 2007
Expenditure Category	Actual Expenditure	Budget	Est. Expenditures	Requested
Personal Services	\$533,715	\$563,441	\$540,311	\$548,905
Materials, Supplies & Services	\$201,797	\$188,860	\$279,005	\$185,813
Internal Services	\$63,732	\$109,680	\$109,680	\$114,684
Operating Budget	\$799,244	\$861,981	\$928,996	\$849,402
Capital Outlay	\$8,148	\$34,000	\$32,915	\$157,500
Debt Service	\$0	\$0	\$0	\$0
Grants & Aids	\$0	\$0	\$0	\$0
Non-Operating	\$0	\$0	\$0	\$0
<b>Total Budget</b>	<b>\$807,392</b>	<b>\$895,981</b>	<b>\$961,911</b>	<b>\$1,006,902</b>
<b>Rights-of-Way Operations</b>				
	FY 2005	FY 2006	FY2006	FY 2007
Expenditure Category	Actual Expenditure	Budget	Est. Expenditures	Requested
Personal Services	\$628,905	\$711,889	\$716,998	\$717,763
Materials, Supplies & Services	\$290,394	\$298,589	\$292,479	\$302,739
Internal Services	\$142,548	\$240,108	\$240,108	\$261,516
Operating Budget	\$1,061,847	\$1,250,586	\$1,249,585	\$1,282,018
Capital Outlay	\$0	\$22,300	\$22,300	\$79,040
Debt Service	\$0	\$0	\$0	\$0
Grants & Aids	\$0	\$0	\$0	\$0
Non-Operating	\$0	\$0	\$0	\$0
<b>Total Budget</b>	<b>\$1,061,847</b>	<b>\$1,272,886</b>	<b>\$1,271,885</b>	<b>\$1,361,058</b>
<b>Facility Operations</b>				
	FY 2005	FY 2006	FY2006	FY 2007
Expenditure Category	Actual Expenditure	Budget	Est. Expenditures	Requested
Personal Services	\$222,261	\$246,759	\$211,940	\$236,333
Materials, Supplies & Services	\$107,879	\$128,908	\$143,033	\$133,356
Internal Services	\$0	\$0	\$0	\$0
Operating Budget	\$330,140	\$375,667	\$354,973	\$369,689
Capital Outlay	\$2,695	\$0	\$0	\$3,545
Debt Service	\$0	\$0	\$0	\$0
Grants & Aids	\$0	\$0	\$0	\$0
Non-Operating	\$0	\$0	\$0	\$0
<b>Total Budget</b>	<b>\$332,835</b>	<b>\$375,667</b>	<b>\$354,973</b>	<b>\$373,234</b>

Table 1.10 cont'd - Fiscal Year Budgets 2005 - 2007

<b>Aquatics</b>				
	FY 2005	FY 2006	FY2006	FY 2007
Expenditure Category	Actual Expenditure	Budget	Est. Expenditures	Requested
Personal Services	\$167,799	\$176,397	\$171,135	\$191,670
Materials, Supplies & Services	\$193,438	\$190,703	\$257,569	\$201,445
Internal Services	\$0	\$0	\$0	\$0
Operating Budget	\$361,237	\$367,100	\$428,704	\$393,115
Capital Outlay	\$18,500	\$0	\$0	\$0
Debt Service	\$0	\$0	\$0	\$0
Grants & Aids	\$0	\$19,848	\$19,848	\$19,848
Non-Operating	\$0	\$0	\$0	\$0
<b>Total Budget</b>	<b>\$379,737</b>	<b>\$386,948</b>	<b>\$448,552</b>	<b>\$412,963</b>
<b>Tennis</b>				
	FY 2005	FY 2006	FY2006	FY 2007
Expenditure Category	Actual Expenditure	Budget	Est. Expenditures	Requested
Personal Services	\$76,844	\$77,119	\$84,608	\$77,997
Materials, Supplies & Services	\$21,407	\$34,167	\$29,493	\$27,367
Internal Services	\$0	\$0	\$0	\$0
Operating Budget	\$98,251	\$111,286	\$114,101	\$105,364
Capital Outlay	\$0	\$0	\$1,100	\$0
Debt Service	\$0	\$0	\$0	\$0
Grants & Aids	\$0	\$15,000	\$15,000	\$15,000
Non-Operating	\$0	\$0	\$0	\$0
<b>Total Budget</b>	<b>\$98,251</b>	<b>\$126,286</b>	<b>\$130,201</b>	<b>\$120,364</b>
<b>Athletics</b>				
	FY 2005	FY 2006	FY2006	FY 2007
Expenditure Category	Actual Expenditure	Budget	Est. Expenditures	Requested
Personal Services	\$312,303	\$338,912	\$369,808	\$362,817
Materials, Supplies & Services	\$293,176	\$333,543	\$361,140	\$348,638
Internal Services	\$5,964	\$8,892	\$8,892	\$7,608
Operating Budget	\$611,443	\$681,347	\$739,840	\$719,063
Capital Outlay	\$41,675	\$6,000	\$10,380	\$0
Debt Service	\$0	\$0	\$0	\$0
Grants & Aids	\$0	\$20,000	\$10,000	\$10,000
Non-Operating	\$0	\$0	\$0	\$0
<b>Total Budget</b>	<b>\$653,118</b>	<b>\$707,347</b>	<b>\$760,220</b>	<b>\$729,063</b>

<b>North Miami Athletic Stadium</b>				
	FY 2005	FY 2006	FY2006	FY 2007
Expenditure Category	Actual Expenditure	Budget	Est. Expenditures	Requested
Personal Services	\$33,718	\$55,750	\$72,033	\$67,515
Materials, Supplies & Services	\$41,245	\$78,376	\$46,551	\$77,605
Internal Services	\$0	\$0	\$0	\$0
Operating Budget	\$74,963	\$134,126	\$118,584	\$145,120
Capital Outlay	\$4,038	\$0	\$0	\$200,000
Debt Service	\$0	\$0	\$0	\$0
Grants & Aids	\$0	\$0	\$0	\$0
Non-Operating	\$0	\$0	\$0	\$0
<b>Total Budget</b>	<b>\$79,001</b>	<b>\$134,126</b>	<b>\$118,584</b>	<b>\$345,120</b>
<b>Enchanted Forest Elaine Gordon Park</b>				
	FY 2005	FY 2006	FY2006	FY 2007
Expenditure Category	Actual Expenditure	Budget	Est. Expenditures	Requested
Personal Services	\$62,004	\$65,437	\$68,063	\$73,587
Materials, Supplies & Services	\$56,144	\$45,026	\$49,707	\$66,235
Internal Services	\$552	\$1,776	\$1,776	\$1,776
Operating Budget	\$118,700	\$112,239	\$119,546	\$141,598
Capital Outlay	\$0	\$0	\$0	\$340,000
Debt Service	\$0	\$0	\$0	\$0
Grants & Aids	\$0	\$0	\$0	\$0
Non-Operating	\$0	\$0	\$0	\$0
<b>Total Budget</b>	<b>\$118,700</b>	<b>\$112,239</b>	<b>\$119,546</b>	<b>\$481,598</b>
<b>School Programs &amp; Teens-in-Action</b>				
	FY 2005	FY 2006	FY2006	FY 2007
Expenditure Category	Actual Expenditure	Budget	Est. Expenditures	Requested
Personal Services	\$42,035	\$51,974	\$38,774	\$47,615
Materials, Supplies & Services	\$44,728	\$93,433	\$78,968	\$93,433
Internal Services	\$0	\$0	\$0	\$0
Operating Budget	\$86,763	\$145,407	\$117,742	\$141,048
Capital Outlay	\$0	\$0	\$0	\$0
Debt Service	\$0	\$0	\$0	\$0
Grants & Aids	\$0	\$0	\$0	\$0
Non-Operating	\$0	\$0	\$0	\$0
<b>Total Budget</b>	<b>\$86,763</b>	<b>\$145,407</b>	<b>\$117,742</b>	<b>\$141,048</b>

Table 1.10 cont'd - Fiscal Year Budgets 2005 - 2007

<b>Gymnastics</b>				
	FY 2005	FY 2006	FY2006	FY 2007
Expenditure Category	Actual Expenditure	Budget	Est. Expenditures	Requested
Personal Services	\$0	\$40,081	\$6,000	\$32,136
Materials, Supplies & Services	\$108,663	\$71,813	\$109,990	\$100,891
Internal Services	\$0	\$0	\$0	\$0
Operating Budget	\$108,663	\$111,894	\$115,990	\$133,027
Capital Outlay	\$2,600	\$0	\$0	\$0
Debt Service	\$0	\$0	\$0	\$0
Grants & Aids	\$0	\$0	\$0	\$0
Non-Operating	\$0	\$0	\$0	\$0
<b>Total Budget</b>	\$111,263	\$111,894	\$115,990	\$133,027
<b>Community Events</b>				
	FY 2005	FY 2006	FY2006	FY 2007
Expenditure Category	Actual Expenditure	Budget	Est. Expenditures	Requested
Personal Services	\$91,501	\$91,481	\$95,625	\$113,466
Materials, Supplies & Services	\$89,921	\$94,812	\$157,142	\$117,166
Internal Services	\$1,164	\$8,328	\$8,328	\$8,328
Operating Budget	\$182,586	\$194,621	\$261,095	\$238,960
Capital Outlay	\$0	\$20,240	\$8,770	\$0
Debt Service	\$0	\$0	\$0	\$0
Grants & Aids	\$0	\$12,000	\$8,000	\$12,000
Non-Operating	\$0	\$0	\$0	\$0
<b>Total Budget</b>	\$182,586	\$226,861	\$277,865	\$250,960
<b>Gwen Margolis Community Center</b>				
	FY 2005	FY 2006	FY2006	FY 2007
Expenditure Category	Actual Expenditure	Budget	Est. Expenditures	Requested
Personal Services	\$183	\$5,670	\$0	\$5,670
Materials, Supplies & Services	\$48,832	\$49,327	\$47,251	\$51,085
Internal Services	\$0	\$0	\$0	\$0
Operating Budget	\$49,015	\$54,997	\$47,251	\$56,755
Capital Outlay	\$18,797	\$0	\$2,227	\$0
Debt Service	\$0	\$0	\$0	\$0
Grants & Aids	\$0	\$0	\$0	\$0
Non-Operating	\$0	\$0	\$0	\$0
<b>Total Budget</b>	\$67,812	\$54,997	\$49,478	\$56,755

<b>Youth Programs</b>				
	FY 2005	FY 2006	FY2006	FY 2007
Expenditure Category	Actual Expenditure	Budget	Est. Expenditures	Requested
Personal Services	\$0	\$0	\$0	\$0
Materials, Supplies & Services	\$32,370	\$49,327	\$49,500	\$41,978
Internal Services	\$0	\$0	\$0	\$0
Operating Budget	\$32,370	\$49,327	\$49,500	\$41,978
Capital Outlay	\$0	\$0	\$0	\$0
Debt Service	\$0	\$0	\$0	\$0
Grants & Aids	\$3,825	\$7,000	\$5,500	\$7,000
Non-Operating	\$0	\$0	\$0	\$0
<b>Total Budget</b>	\$36,195	\$56,327	\$55,000	\$48,978
<b>Valentine Community Center</b>				
	FY 2005	FY 2006	FY2006	FY 2007
Expenditure Category	Actual Expenditure	Budget	Est. Expenditures	Requested
Personal Services	\$90,682	\$111,792	\$57,089	\$101,831
Materials, Supplies & Services	\$142,259	\$149,260	\$157,133	\$156,320
Internal Services	\$0	\$0	\$0	\$0
Operating Budget	\$232,941	\$261,052	\$214,222	\$258,151
Capital Outlay	\$0	\$0	\$0	\$0
Debt Service	\$0	\$0	\$0	\$0
Grants & Aids	\$0	\$0	\$0	\$0
Non-Operating	\$0	\$0	\$0	\$0
<b>Total Budget</b>	\$232,941	\$261,052	\$214,222	\$258,151
<b>Parks and Recreation Projects</b>				
	FY 2005	FY 2006	FY2006	FY 2007
Expenditure Category	Actual Expenditure	Budget	Est. Expenditures	Requested
Personal Services	\$0	\$0	\$0	\$0
Materials, Supplies & Services	\$79,230	\$210,000	\$216,175	\$160,000
Internal Services	\$0	\$0	\$0	\$0
Operating Budget	\$79,230	\$210,000	\$216,175	\$160,000
Capital Outlay	\$0	\$110,000	\$0	\$158,000
Debt Service	\$0	\$0	\$0	\$0
Grants & Aids	\$0	\$0	\$0	\$0
Non-Operating	\$0	\$0	\$0	\$0
<b>Total Budget</b>	\$79,230	\$320,000	\$216,175	\$318,000

Table 1.10 cont'd - Fiscal Year Budgets 2005 - 2007

<b>Safe Neighborhoods Parks Fund</b>				
	FY 2005	FY 2006	FY2006	FY 2007
<b>Expenditure Category</b>	<b>Actual Expenditure</b>	<b>Budget</b>	<b>Est. Expenditures</b>	<b>Requested</b>
Personal Services	\$0	\$0	\$0	\$0
Materials, Supplies & Services	\$0	\$0	\$0	\$0
Internal Services	\$0	\$0	\$0	\$0
Operating Budget	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$98,000
Debt Service	\$0	\$0	\$0	\$0
Grants & Aids	\$0	\$400,000	\$0	\$26,200
Non-Operating	\$0	\$0	\$0	\$0
<b>Total Budget</b>	\$0	\$400,000	\$0	\$124,200
<b>Parks and Recreation Projects</b>				
		(Transportation Gas Tax)		
	FY 2005	FY 2006	FY2006	FY 2007
<b>Expenditure Category</b>	<b>Actual Expenditure</b>	<b>Budget</b>	<b>Est. Expenditures</b>	<b>Requested</b>
Personal Services	\$0	\$0	\$0	\$0
Materials, Supplies & Services	\$0	\$0	\$0	\$0
Internal Services	\$0	\$0	\$0	\$0
Operating Budget	\$0	\$0	\$0	\$0
Capital Outlay	\$47,178	\$40,000	\$122	\$80,000
Debt Service	\$0	\$0	\$0	\$0
Grants & Aids	\$0	\$0	\$0	\$0
Non-Operating	\$0	\$0	\$0	\$0
<b>Total Budget</b>	\$47,178	\$40,000	\$122	\$80,000

Table 1.11- Capital Improvements Budget

EXPENSES	REC. FINANCING	Prior Years (Incl. FY06)	FY07	FY08	FY09	FY10	FY11	TOTAL PROJECT ESTIMATE
<b>Furniture, Fixtures and Equipment</b>								
Integrated Automation System for Library	Grant/Other		95,000					95,000
<b>Total Furniture, Fixtures and Equipment</b>			<b>95,000</b>					<b>95,000</b>
<b>Buildings</b>								
Echanted Forest Elaine Gordon Park Building	G.F./Grant	50,000	550,000	550,000				1,150,000
Gribble Pool Roof Modification	G.F.		115,000					115,000
Griffing Adult Center Expansion	G.F./C.D.B.G.		90,000	660,000				750,000
Gwen Margolis Comm. Ctr Patio/Interior Upgrades	G.F.			70,000	35,000	25,000		130,000
Library Building	G.F./Grant/Other	540,000	17,380,000	50,000				17,970,000
MoCA Building Expansion	G.F./Grant/Other	225,000	8,200,000	150,000				8,575,000
Olympic Training Facility	Other	750,000	500,000	13,750,000				15,000,000
Parks ROW Equipment Building	G.F./Other		200,000	100,000				300,000
Pepper Park community Center	G.F./Grant/Other	1,156,000	5,364,000					6,520,000
Recreation Community Center Gymnasium	G.F./Grant/Other		470,000	1,000,000				1,470,000
Recreation Facility Reconstruction	G.F./Grant/Other		2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	10,000,000
Sunkist Grove CC Roof Replacement/Interior Upgrades	G.F./Grant		35,000	25,000	100,000			160,000
<b>Total Buildings</b>		<b>2,721,000</b>	<b>34,904,000</b>	<b>18,355,000</b>	<b>2,135,000</b>	<b>2,025,000</b>	<b>2,000,000</b>	<b>62,140,000</b>
<b>Parks</b>								
Athletic Complex Bleacher Replacement	G.F./Grant	110,000	35,000	35,000				180,000
Athletic Field Restorations	G.F./Grant	398,535	90,000	50,000	100,000	80,000		718,535
Athletic Field Scoreboards	G.F.		32,000	32,000	32,000	32,000	32,000	160,000
Cagni Park Equipment Room Improvements	G.F.		60,000					60,000
Facility Fence Replacement	G.F./Grant	140,000	80,000	120,000	140,000	140,000	20,000	640,000
Facility Lighting	G.F.	15,000	30,000	30,000				75,000
Facility Sidewalk Refurbishment	G.F./Grant	75,000	50,000					125,000
Future Park Development	G.F./Grant/Other		250,000	330,000	330,000	105,000	330,000	1,345,000
Gribble Pool Renovations	G.F./Grant	33,000	123,000	108,000	80,000	40,000		384,000
North Miami Athletic Stadium renovations	G.F./Grant	33,000	123,000	308,000	80,000	10,000		554,000
Park Facilities A/C Replacement	G.F.	22,384	30,000	35,000	40,000	35,000	40,000	202,384
Park Redevelopment & Playground Renovations	G.F./Grant	70,000	90,000	700,000	80,000			940,000
Roller Hockey Rink Enclosure	G.F./Grant		235,000					235,000
Sasso Pool Improvements	G.F./Grant	38,000	43,000	85,000	35,000	30,000		231,000
Secondary Facility Lighting	G.F.	30,000	31,500	26,250	26,250	26,250		140,250
Tennis and Basketball Court Resurfacing	G.F.	50,000	50,000	50,000				150,000
<b>Total Parks</b>		<b>1,014,919</b>	<b>1,352,500</b>	<b>1,909,250</b>	<b>943,250</b>	<b>498,250</b>	<b>422,000</b>	<b>6,140,169</b>

## B. REGIONAL INVENTORY

### a. County Park Facilities

#### Existing Parks

Miami-Dade County has ten parks and recreation facilities within three miles of the City of North Miami. The majority of these parks are active in nature and are classified as either neighborhood or community parks. These facilities are mapped and summarized on the following pages.

Please note that several parks are soon to be updated; every attempt has been made to ensure that this inventory reflects all existing and planned facilities known at this time.



Table 1.12 - Existing County Parks

Map #	Name	Uses	Type
1	Greynolds Park	Fishing, nature center, playground, picnic, canoeing, camping	CommunityPark
2	East Greynolds Park	fishing, canoeing, camping	Neighborhood Park
3	Biscayne Shores & Gardens Park		
4	Oak Grove Park	Playground, baseball, tennis, fishing	Neighborhood Park
5	Jeb Estates park		
6	Little River Park	Playground, basketball, baseball	Neighborhood Park
7	Arcola Park	Playground, basketball, pool	Neighborhood Park
8	Arcola Lakes Park	Playground, tennis, picnic	Neighborhood Park
9	Larchmont Park	Playground, basketball	Neighborhood Park
10	Soar Memorial Park	Baseball, basketball	Neighborhood Park
11	Pelican Harbour Marina	Boat dock, fishing	Special Use Facility
12	Haulover Park	Golf, beach, tennis, dining	Community Park
13	Ojus Park	Playground, basketball	Neighborhood Park
14	Biscayne Gardens Park		Neighborhood Park
15	Fernville Park		
16	North Shorecrest Park		Neighborhood Park
17	Military Trail Park		
18	Arch Creek Park		
19	Pelican Island		
20	Miami Shores Optimist Club		
21	Gratigny Plateau Park		
22	Oak Park		
23	Ives Estates Tot Lot		
24	Snake Creek Trail		
25	West Little River Elementary		
26	Model Cities Trail		
27	Sunny Isles Beach		
28	Bal Harbor Beach		
29	Surfside Beach		
30	Miami Beach		

Figure 1.20 - Existing County Parks near the City of North Miami

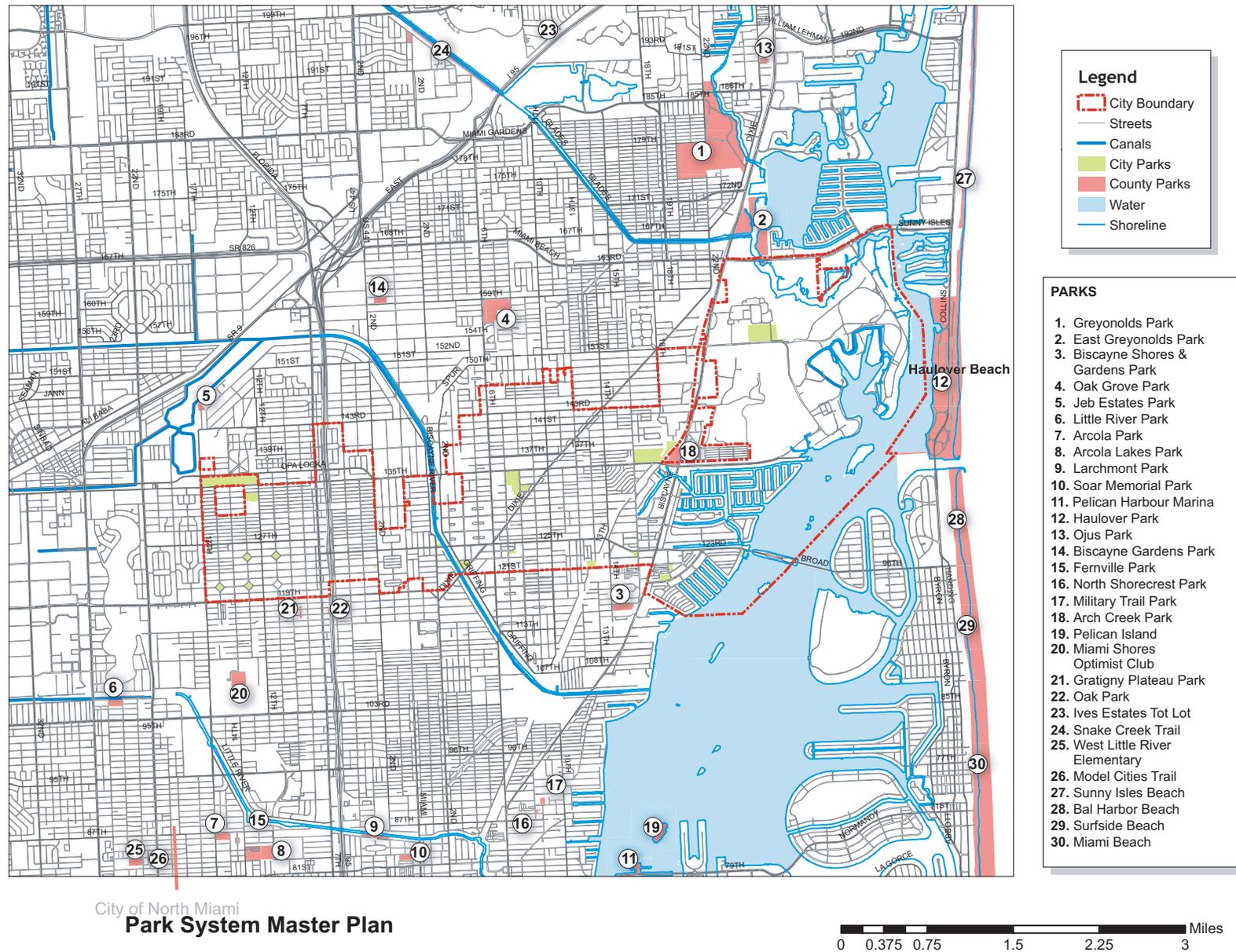
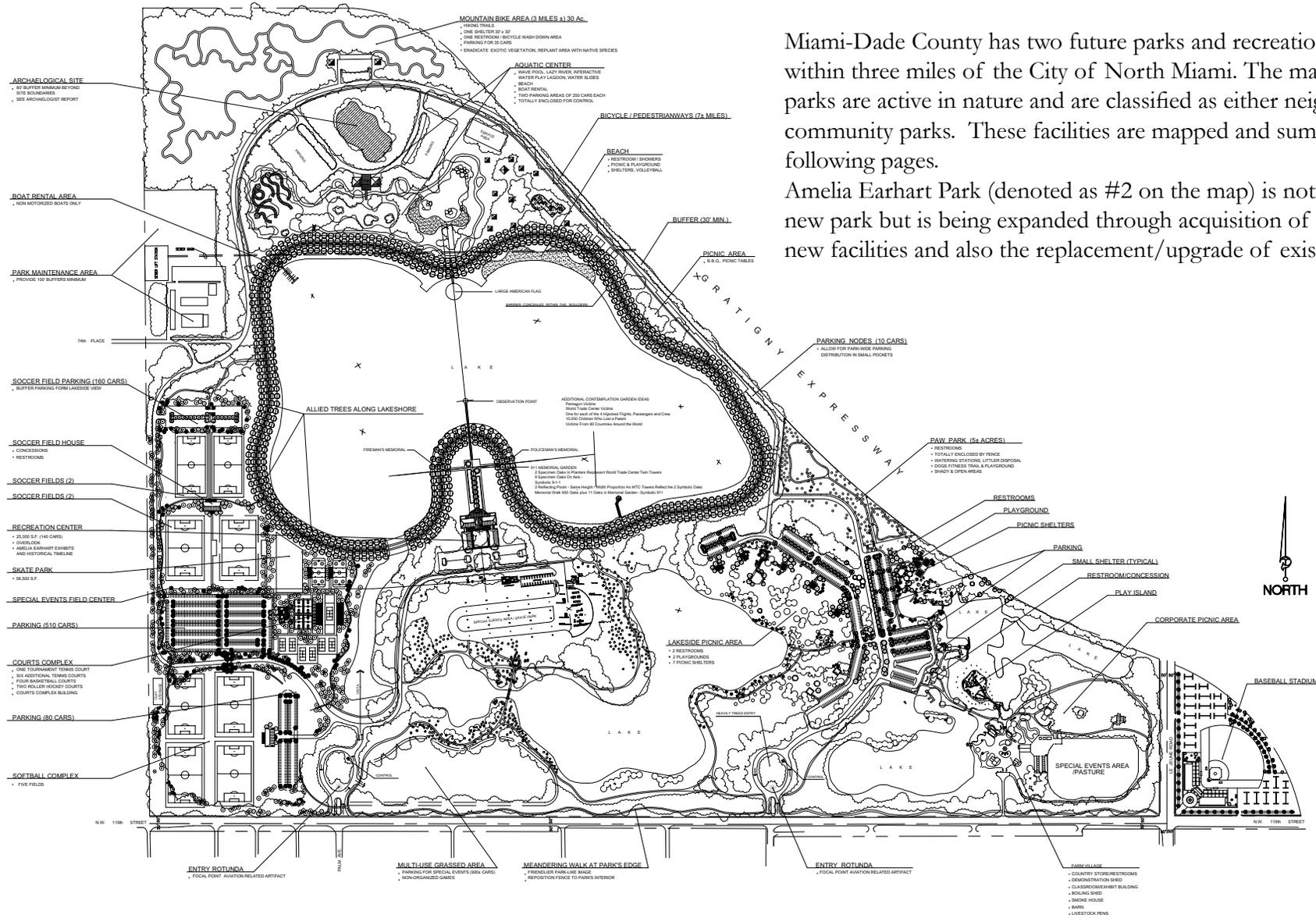


Figure 1.21 - Amelia Earhart Park Plan



Proposed Park Facilities

Miami-Dade County has two future parks and recreation facilities within three miles of the City of North Miami. The majority of these parks are active in nature and are classified as either neighborhood or community parks. These facilities are mapped and summarized on the following pages.

Amelia Earhart Park (denoted as #2 on the map) is not an entirely new park but is being expanded through acquisition of new land for new facilities and also the replacement/upgrade of existing amenities.

Figure 1.22 - Future County Parks

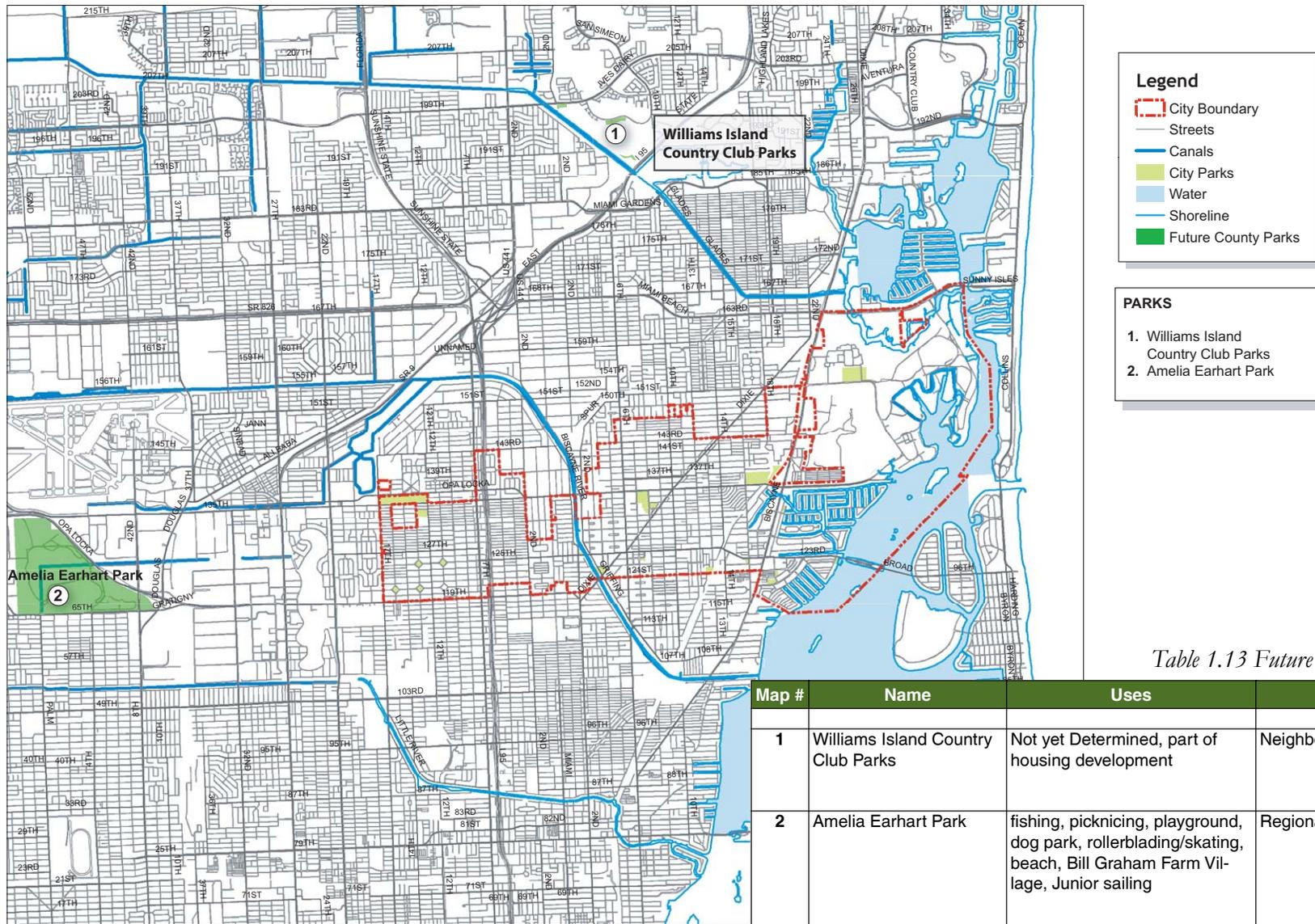


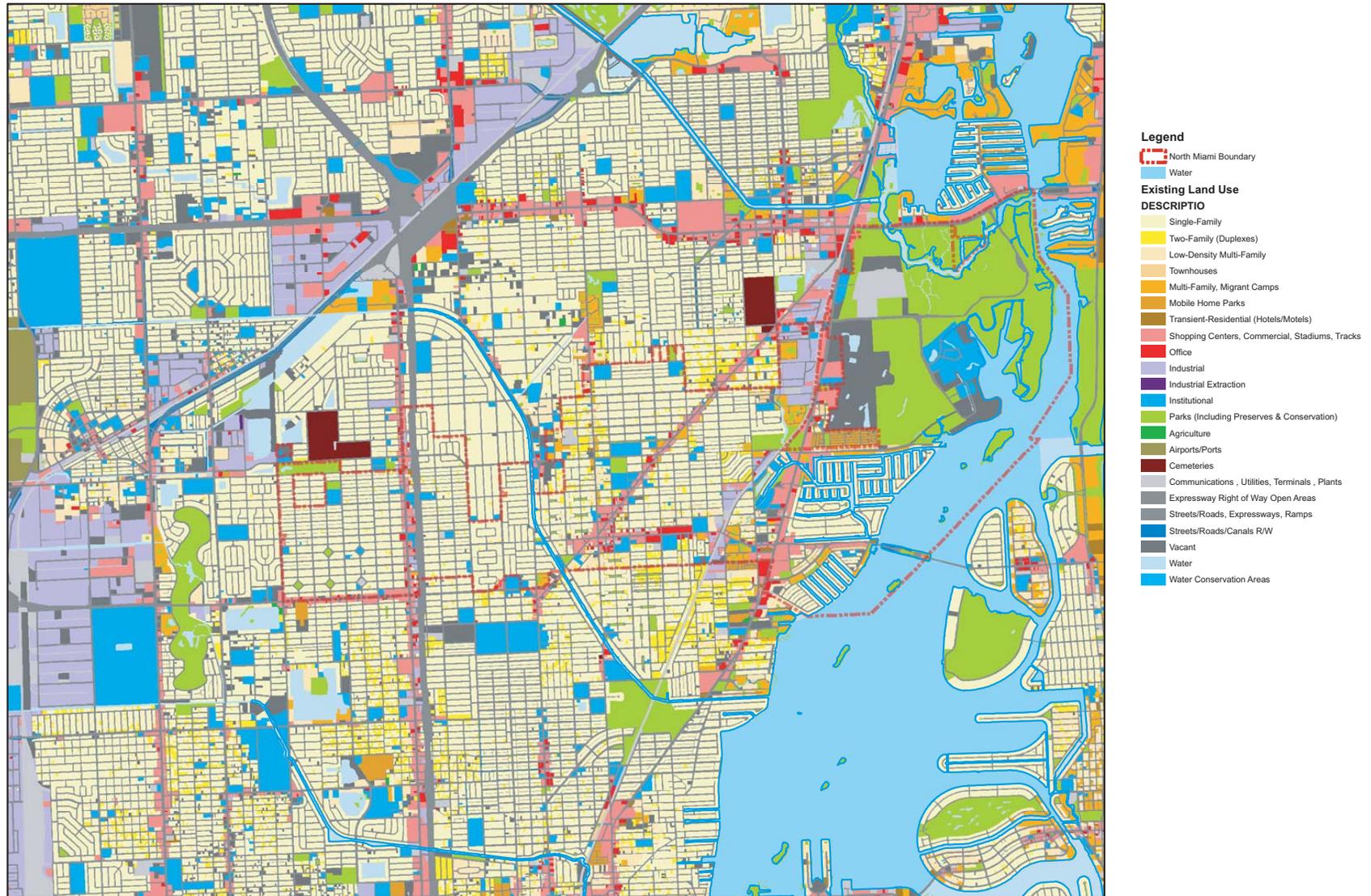
Table 1.13 Future County Parks

City of North Miami  
Park System Master Plan



**b. County Land Use Planning Elements**

Figure 1.21 - County Existing Land Use



### c. Adjacent Municipal Park Facilities

#### Existing Parks

The cities around North Miami have sixteen parks and recreation facilities within 3 miles of the City of North Miami. These cities include Opa-Locka, Miami Gardens, North Miami Beach, Sunny Isles Beach, Bal-Harbour, Bay Harbor Islands, Surfside, Miami Beach, Indian Creek Village, Biscayne Park, and Miami Shores. The majority of these parks are active in nature and are classified as either neighborhood or community parks. These facilities are mapped and summarized on the following pages.

Please note that several parks are soon to be updated; every attempt has been made to ensure that this inventory reflects all existing and planned facilities known at this time.

*Table 1.16 Existing Adjacent Municipal Park Facilities*

Map #	Name	Uses	Active or Passive	Type
1	Zapata Park		Active and passive	CommunityPark
2	Biscayne Park / Burke Park		Passive	Neighborhood Park
3	Biscayne Shores Park			
4	YMCA Park		Active and passive	Neighborhood Park
5	Ingram Park	Teen center		Special Use Facility
6	Segal Park		Active	Neighborhood Park
7	Jeb Estates park		Active	Neighborhood Park
8	Bunche Park	Baseball, Youth League field center, basketball, tot lot, pool/bathhouse	Active	Neighborhood Park
9	Scott Park	Basketball, jogging, tot lot, restroom/shelter	Active	Neighborhood Park
10	Rolling Oaks Park	Basketball, restroom, shelter, tennis, tot lot	Active	Neighborhood Park
11	Dolphin Center Park	Open space	Passive	Neighborhood Park
12	Uleta Park	Pool	Active	Special Use Facility
13	Allen Park	Youth Center	Active	Neighborhood Park
14	Victory Park	Pool	Active	Special Use Facility
15	Daniel Diefenbach Bicentennial Park		Active and passive	Playground & Tot Lot
16	Taylor Park		Passive	Neighborhood Park

The park system analysis chapter examines the existing park system which includes: the physical park land and facilities, the land use planning aspects of the city, and the parks administrative and management system. All three facets of the system are analyzed to determine how well they are servicing the public. Several tools are used to assist with this analysis including: on-site observations, interviews with residents and City staff, public workshops, and comparative analysis with the City Comprehensive Plan and the Statewide Comprehensive Outdoor Recreation Plan (SCORP). Additionally, the data collected in the inventory stage on the cultural and demographic composition of the City is incorporated into the analysis to better understand the specific needs of North Miami. After determining the condition of the existing system, the analysis section of the Master Plan also determines the City's future needs based on population projections and proposed development. Understanding the future demand will allow North Miami to adopt policies and regulations to support the parks and recreation system into the future.

## **A. CITY PARK FACILITIES**

### **a. Park Land Analysis**

#### Overview

In order to derive meaningful recommendations pertaining to recreation lands and facilities, the adequacy of the existing supply of parks and park lands must be quantified. Additionally, quantitative projections of future demand for lands and facilities must be calculated. The projections for this analysis are based on guidelines in the Statewide Comprehensive Outdoor Recreation Plan (SCORP).

#### Statewide Comprehensive Outdoor Recreation Plan (SCORP)

The Florida Department of Environmental Protection's Division of Recreation and Parks developed a plan to address the growing need for recreational parks and facilities in the state of Florida. The plan, named the Statewide Comprehensive Outdoor Recreation Plan (SCORP), establishes standards for park types and facilities. These guidelines are intended for broad statewide application, so it's encouraged to make modifications for individual cities. The following are the recommendations for specific types of parks:

*Equipped Play Area / Tot Lot*

Equipped play areas or “tot lots” are open areas with play apparatus for preschool and school age children. It is recommended that an equipped play area serve sub-neighborhoods of between 500 and 2,500 people in a minimum of  $\frac{1}{4}$  acre site adjoining an existing recreation facility or elementary school. Elsewhere, 1 acre is suggested. Facilities should include play apparatus, landscaping, benches and open space.

*Neighborhood Park*

The neighborhood park is a “walk-to” park, generally located along streets without heavy traffic. It serves the population of a neighborhood (3,000 to 5,000 persons) in a radius of up to  $\frac{1}{2}$  mile and should have 2 acres for each 1,000 persons. Since recreation needs vary from one neighborhood to another, site design should be flexible. Typical facilities may include play apparatus, recreation buildings, multi-purpose courts, sports fields, picnic areas and free play areas.

*Community Park*

A community park is a “ride to” park, located near major streets. It is designed to serve the needs of 4 to 6 neighborhoods. It serves an area with a radius of up to 3 miles, or a service population of 25,000. A minimum of 20 acres is recommended, with acreage needs based on 2 acres per 1,000 persons. Typical facilities include swimming pools, ball fields, tennis courts, play areas, picnic areas, multi-purpose fields, recreation buildings, and sports fields. Two important elements of every community park are the use of landscaping and the provision of passive recreation activity areas.

*Urban Open Space*

Urban open space sites are landscaped or natural open areas, located within built-up areas. These sites may serve a single neighborhood or the entire city depending on their location. Their principle function is to intersperse congested urban environments with aesthetically pleasing buffer areas. Some serve as linear, vest pocket or traffic circle parks, while others are parkways, boulevard medians, plazas, malls, courthouse squares, and promenades. Facilities may include benches, commemorative structures, trails and pathways.

*Urban-District Park*

An urban-district park is designed to serve the recreation needs of several communities, a city or a county and usually provides areas and facilities that are resource based. Typical areas and facilities may include natural areas, campgrounds and play apparatus, or a zoo, a golf course or a botanical garden.

*Regional Park*

Regional Parks are large, resource-based areas that serve two or more communities and are usually located within an hour’s driving distance of the residents they serve. A space allowance of 20 acres per 1,000 persons is recommended. The location is dependant upon the availability of high quality natural resources capable of being developed and used for outdoor recreation.

Existing Land Needs Assessment Based on the SCORP Guidelines

The following table indicates the acreage recommended by SCORP: Column 1 is the type of park; column 2 indicates the existing acreage in North Miami’s park system; column 3 lists SCORP’s standards; column 4 lists the land acreage needed to meet SCORP standards; column 5 evaluates North Miami’s existing park lands according to SCORP Standards. This analysis provides an understanding of how North Miami’s parks and recreation system compares to the statewide guidelines. This is only an exercise to begin the development of North Miami’s existing levels of service.

*Table 2.1 Park Land Acreage Needs based on SCORP Standards*

Amenity (1)	Actual Acreage (2)	SCORP Standards (3)	Acres Needed per SCORP Standards* (4)	(Deficit)/Surplus per SCORP Standards (5)
Community Park	29.2	2 acres/1,000	115.1	(85.9)
Neighborhood Park	8.21	2 acres/1,000	115.1	(106.9)
Equipped Play and Tot Lot	4.08	.5 acre/1,000	28.8	(24.7)
Greenway/Urban Open Space	1.80	1 acre/1,000	57.6	(55.8)
Sport Parks	39.6	N/A	N/A	N/A
Special Use Parks	24.5	N/A	N/A	N/A

\* Based on estimated 2005 population of 57,654 (Source: U.S. Census Bureau)

Projected Land Needs Assessment Based on the SCORP Guidelines

The following table indicates North Miami’s future needs for park land and open space land according to SCORP standards based on the projected population growth in 2025.

*Table 2.2 2015 Projected Needs Assessment*

Amenity	Actual Acreage	SCORP Standards	Acres Needed by 2025*
Community Park	29.2	2 acres/1,000	152.8
Neighborhood Park	8.21	2 acres/1,000	152.8
Equipped Play and Tot Lot	4.08	.5 acre/1,000	38.2
Greenway/Urban Open Space	1.80	1 acre/1,000	76.4
Sports Parks	39.6	N/A	N/A
Special Use Parks	24.5	N/A	N/A

\* Population projection for 2010: 65,850; for 2015: 69,428; for 2025: 76,445 (Source: Shimberg Center for Affordable Housing)

Comparisons with Other Municipalities

The following table offers comparisons of acreage requirements in other comparable cities according to their comprehensive plans.

*Table 2.3 Comparisons with Other Municipalities: Park Acreage*

Type of Park	acres per 1,000 population			
	SCORP Standards	Boyton Beach	Lauderdale Lakes	Pompano Beach
Community Park	2		3 acres of neighborhood or community park	1
Neighborhood Park	2			2

Summary

- The City has an urgent need for community park space with half the land required by its Comprehensive Plan and one-sixth of the land by NRPA standards
- Neighborhood park lands are in a similar deficit at one-third of Comprehensive Plan standards and one-quarter of NRPA standards
- The City enjoys a wide diversity of special use facilities (community centers, pools, sports complex).

**b. Park Facilities Analysis**

Overview

This section of the Park System Master Plan provides an assessment of the adequacy of the existing supply of park facilities and the need for additional facilities. In order to support and derive meaningful recommendations pertaining to facilities, quantitative projections of current and future demand for facilities have been developed. These projections are based on the City of North Miami Comprehensive Plan and SCORP guidelines.

Facility Needs Based on SCORP Facility Guidelines

In the same way that SCORP Guidelines establish land standards for specific park types, there are also guidelines for establishing park facilities standards. The following table compares the existing park facilities in North Miami to the number of facilities that are recommended by SCORP. Column 1 is the type of park amenity. Column 2 indicates the number of amenities in North Miami’s park system. Column 3 lists the SCORP standards. Column 4 lists the number of amenities needed to meet the SCORP standards. Column 5 evaluates North Miami’s existing amenities according to SCORP Standards.

Table 2.5 Facility Needs Based on SCORP Standards

Amenity (1)	Actual (2)	SCORP Standards (3)	Need per SCORP Standards* (4)	(Deficit)/Surplus Per SCORP Standards (5)
Baseball/Softball Field	6	1 per 5,000	12	(6)
Basketball Court	11	1 per 5,000	12	(1)
Football/Soccer Field	4	1 per 6,000	10	(6)
Multi-Purpose Field/Court	4	1 per 3,500	17	(13)
Golf Course (9-hole)	0	1 per 50,000	2	(2)
Trails	1	1 per 15,000	4	(3)
Racquetball/Handball Court	14	1 per 10,000	6	8
Shuffleboard Court	24	1 per 6,000	10	14
Swimming Pool	2	1 per 25,000	3	(1)
Tennis	29	1 per 2,000	29	0
Volleyball	0	1 per 6,000	10	(10)
Community Center	8	N/E	-	-
Concession	7	N/E	-	-
Picnic Area	9	1 per 6,000	10	(1)
Fishing	1	1 per 5,600	11	(10)
Playground	12	1 per 10,000	6	6

\* Based on estimated 2005 Population: 57,654 (Source: 2000 U.S. Census)

Projected Facility Needs Based on SCORP Guidelines

The following table indicates the future needs for park facilities per SCORP guidelines based on the projected population growth of North Miami.

*Table 2.6 2015 Projected Needs Based on SCORP Standards*

Amenity	Actual	SCORP Standards	Need per SCORP Standards by 2015*
Baseball/Softball Field	6	1 per 5,000	14
Basketball Court	11	1 per 5,000	14
Football/Soccer Field	4	1 per 6,000	12
Multi-Purpose Field/Court	4	1 per 3,500	20
Golf Course (18-hole)	0	1 per 50,000	2
Trails	1	1 per 15,000	5
Racquetball/Handball Court	14	1 per 10,000	7
Shuffleboard Court	24	1 per 6,000	12
Swimming Pool	2	1 per 25,000	3
Tennis	29	1 per 2,000	35
Volleyball	0	1 per 6,000	12
Community Center	8	N/E	-
Concession	7	N/E	-
Picnic Area	9	1 per 6,000	12
Fishing	1	1 per 5,600	13
Playground	12	1 per 10,000	7

\* Population projection for 2010: 65,850; for 2015: 69,428. (Source: Shimberg Center for Affordable Housing)

Comparisons with Other Municipalities

The following table offers comparisons of park facilities standards for different cities with similar demographic compositions.

*Table 2.7 Comparisons with Other Municipalities: Park Facilities*

Amenity	SCORP Standards	Boyton Beach	Lake North	Lauderdale Lakes
Baseball/Softball Field	1 per 5,000			
Basketball Court	1 per 5,000			
Football/Soccer Field	1 per 6,000			
Multi-Purpose Field/Court	1 per 3,500			
Golf Course (18-hole)	1 per 50,000			
Trails	1 per 15,000			
Racquetball/Handball Court	1 per 10,000			
Shuffleboard Court	1 per 6,000			
Swimming Pool	1 per 25,000			
Tennis	1 per 2,000			
Volleyball	1 per 6,000			
Community Center	N/E			
Concession	N/E			
Picnic Area	1 per 6,000			
Fishing	1 per 5,600			
Playground	1 per 10,000			

Summary

- Overall, the City has been doing a fair job of offering the essential park facilities
- Based on SCORP standards, the City has surplus racquetball courts.
- The City has deficit in baseball and softball fields, basketball courts, volleyball courts, football fields, soccer fields, multi-purpose fields, and playgrounds
- There are no dog parks in the City
- There is a wonderful trail system at Elaine Gordon Echanted Forest
- There are several good special pupose facilities - pools and community centers

**c. Existing Park Conditions Assessment**

As a part of the inventory and analysis process, each existing park was analyzed to determine its physical conditions and functionality for the neighborhood and community. The following is the assessment for the park conditions:

Park Conditions Assessments

**Community Parks**

Claude Pepper Park

- Well maintained facilities
- Parking lot is well lit
- Condition of the playing courts is excellent
- Lacking shade in some areas

**Neighborhood Parks**

Sunkist Grove Community Center

- Well maintained
- Seating is shaded
- Features play equipment and community center
- Well used by the neighborhood and community

Griffing Park & Adult Center

- Features a large fountain, picnic shelter, drinking fountain.
- The park lacks other features and could serve the surrounding community better with more facilities.
- The adult center is in good repair.
- Half of the shuffleboard courts need repair/repainting.

Alfred Besade

- Overall well maintained
- Play equipment is in good condition
- Good shade trees
- Water fountain

**Tot Lots**

Kivans Park

- Community center is hurricane damaged
- Court needs restriping
- Play equipment in adequate condition

Overbrook Shores Tot Lot

- Needs more maintenance, mowing

North Miami Tot Lot

- Overall fair condition
- One bench has been vandalized
- Has no lighting
- No drinking fountain

Breezeswept Tot Lot

- Lots of seating
- View of canal is blocked by a hedge
- Landscaping is well maintained
- Basketball court in excellent condition

Keystone Park & Center

- Tot lot is in good condition

**Passive Greenspaces**

North Bayside William Lehman Park

- Boardwalk is damaged
- Parking lot is inaccessible
- No drinking fountains
- Some shade available

Jaycee Park

- Lacking amenities / equipment
- Benches and picnic tables are old
- Shade is scarce

**Sports Parks**

Ben Franklin Park

- Soccer fields under construction
- Has bike racks and restrooms
- Serves elementary school next door

Oleander Park

- Primarily a baseball field
- Lacking shade around the perimeter
- No drinking fountain

Penny Sugarman Tennis Center

- Tennis facilities well maintained

North Miami Athletic Stadium

- Ample parking
- Facilities well maintained
- Restrooms but no showers

Ray Cagni Park

- Well maintained playing fields and courts
- Large multipurpose spaces
- Serves a large central city area

**Special Use Parks**

Thomas Sasso Pool

- Well staffed facility
- Shaded seating is available
- Features two pools

Liberty Gardens

- Well maintained space.
- Lacking seating, lacking trash receptacles.
- Well lit.

Gwen Margolis Community Center

- Building and landscaping are well maintained.
- One Exterior bench is in need of repairs.
- No exterior facilities for the community.

Elaine Gordon Enchanted Forest

- Overall reasonably maintained
- Community building is not in use
- Bridge needs replacement
- Large open spaces and a good range of facilities
- Only one entrance, second entrance closed

**d. Park Location Analysis**

Overview

The location of parks within the City is just as important as the number of facilities and the acreage of land. Parks must be accesible to citizens in order to serve them effectively. To correctly site parks and facilities, the demographic composition of the neighborhoods and the location of the existing facilities must be evaluated.

Demographic Composition

The following tables show the population, age breakdown, ethnicity, and household income for North Miami per the 2000 Census.

*Table 2.8 Population Demographics for North Miami, Census Year 2000*

POPULATION		
	Number	
Total population	59,880	
Square miles (land)	8.5	
Population per square mile	7,045	
GENDER		
	Number	Pct
Male	28,799	48.1
Female	31,081	51.9
AGE		
	Number	Pct
14 or younger	14,046	23.4
15-24	9,516	15.9
25-44	19,047	31.8
45-64	11,761	19.6
65+	5,510	9.2
	Number	
Median age (years)	31.8	

RACE AND ETHNICITY		
	Number	Pct
White	20,842	34.8
Black or African American	32,867	54.9
American Indian and Alaska native	191	0.3
Asian	1,152	1.9
Native Hawaiian and other Pacific islander	28	0.0
Some other race	1,893	3.2
Two or more races	5,914	10.0
Hispanic or Latino	13,869	23.2
SCHOOL ENROLLMENT		
	Number	Pct
Preschool and kindergarten	2,130	9.8
Grades 1-12	13,434	62.1
College	6,076	28.1

Figure 2.1 - Existing City neighborhoods and Existing Park Service Areas



### Summary

During a public workshop, the residents of North Miami identified 12 distinct neighborhoods. Theoretically, each neighborhood should have a park of its own. Currently, there are three parks that adequately serve as neighborhood parks – Sunkist Grove Park, Griffing Park, and Alfred Besade Park. They are depicted on Figure 3.1, located on the southern edge of the City. North Miami only has one park with enough land and facilities to be considered a community park – Claude Pepper Park – also depicted on Figure 3.1, located on the north eastern edge of the City. Three-fourths of its service area falls outside North Miami’s city limits.

North Miami’s residents are under-served in regards to both neighborhood and community parks. There is neither enough park land nor adequate facilities, yet the lack of vacant land presents a challenge. Creative solutions discussed in the recommendation section of this Master Plan are required to successfully serve the City.

The following neighborhoods do not have a City park in their service area:

- North Central
- Central
- South Central
- Arch Creek

The lack of land availability has curtailed the addition of parks to service all neighborhoods leaving the system heavily dependent on scattered, existing park locations.

Additionally, the following neighborhoods are severely underserved by the parks system:

- Breeze Swept
- South Central
- North Central

## 5. Future Park Land Opportunities Analysis

### Overview

Currently, very little opportunity exists to purchase vacant land for recreation and park use. The City is predominantly built-out, yet during this time of redevelopment it is imperative to consider possible park locations in tandem with the new development returning to the City.

### Environmental Lands

The City was built out years ago and any remaining environmental lands are in the possession of State or Federal authorities; principally the Oleta River State Recreation Area. Connections to these lands could become part of a parks expansion effort but cannot be considered as municipal park space. It is certainly a great asset to the community.

### Greenway Connection Opportunities

Miami-Dade County is planning an extensive greenway network that will connect various areas of the county. Two of the proposed greenways bisect the city - one along the Biscayne Canal and one along a rail corridor just West of Biscayne Boulevard.

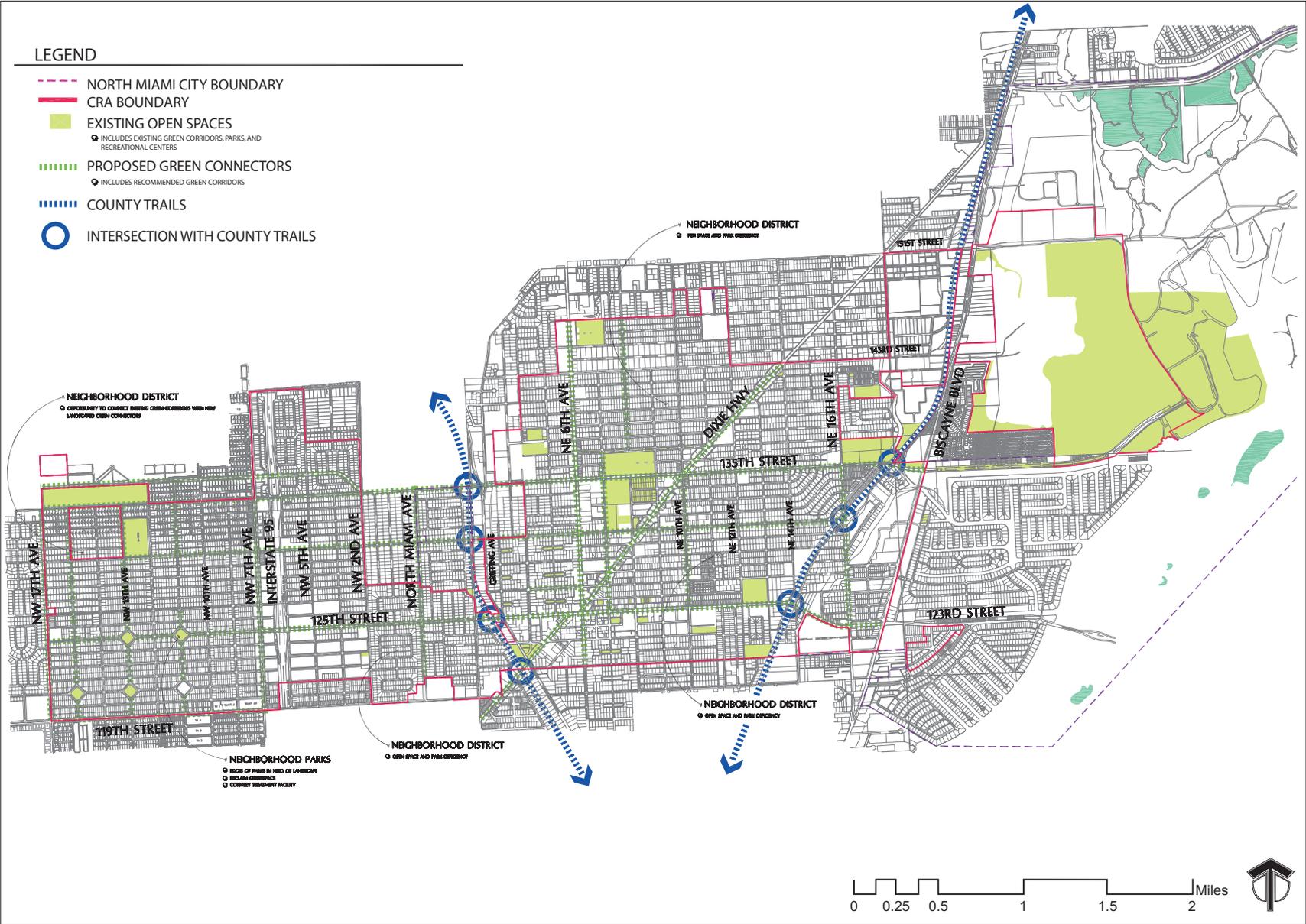
The City of North Miami has proposed a greenways network as part of the CRA plan. The proposed greenway network includes several major right-of-way corridors. There are great opportunities to create this greenway network and connect with the proposed county system.

### Land Purchase Opportunities

A map of land purchasing opportunities has been developed as a part of the analysis. This map identifies the areas in the City and the surrounding areas that are currently vacant, both under public and private ownership. However, there are very few large parcels that would be adequate for a community park.



Figure 2.3 - Trail Connection Opportunities



## B. Land Use Planning Elements

### Comprehensive Plan

#### Existing Land Use Policies and the CRA Plan

The EAR identified several issues regarding Land Use Planning that were deficient in the 1989 Comprehensive Plan. The most pertinent issues to this Parks, Recreation and Open Space Master Plan are:

- The inconsistency of the Community Redevelopment Area (CRA) Master Plan with the Comprehensive Plan, including Land Use Maps;
- Clarification of Density and Intensity Standards in the Comprehensive Plan;
- Lack of Level of Service standards for specific types of Parks.

The 1989 Comprehensive Plan could not adequately address the first issue, as the CRA Master Plan did not exist. It was through the development of the CRA Master Plan that many major issues were identified. The City of North Miami recognizes the need to improve the livability of its community, and the creation of the Community Redevelopment Plan in 2004 was a major step toward that goal. The adoption of the EAR in 2005 underlined the discrepancies in the City's current policies and objectives stated in the Comprehensive Plan, and their desired outcomes described in the Redevelopment Plan. The City is striving to coordinate the Plans to move toward a sustainable community.

Table 3.8 and Table 3.9 on the next page provide an example of discrepancies in land use categories between the 1989 Comprehensive Plan and the Redevelopment Plan adopted in 2004.

#### Level of Service

Based on the Dade County spatial demand standard for parks recreation facilities and open spaces, the City adopted a level of service of 2.75 acres of parks and/or open space per 1,000 persons in their 1989 Comprehensive Plan. The existing Comprehensive Plan does not establish any LOS for park facilities. It is recommended that the levels of services be established in order to assure accessible and equitable park and recreation resources in the future. The City is currently updating their Comprehensive Plan and the levels of service recommended in this Master Parks System Plan for park lands and facilities should be reflected in the update.

#### Connectivity

Existing and proposed streets play a significant role in the development of park and recreation systems by providing the

Table 2.9 Density and Intensity Land Use Categories from the 1989 Comprehensive Plan

Land Use	Density/Intensity
Low Density Residential	Up to 7.3 Units per acre
Medium Density	Up to 16.3 units per acre
High Density Residential	Up to 25 units per acre
Commercial	FAR 0.5-5
Industrial	No Specification

Table 2.10 Land Use Categories from the CRA Plan

Land Use	Height	Density (Res. units/acre)	Floor Area Ratio	Uses
Mixed Use/Central Business	12	25	2.65	Mixed Use, Office, Retail & Residential
Mixed Use	8	30	2.20	Mixed Use, Office, Retail & Residential
Biscayne Mixed use	12	30	NA	Mixed Use, Office, Retail & Residential
Commercial	4	NA	0.6	Office Retail & Restaurants
Commercial/Light Industrial	8	NA	0.5	Office Retail & Light Industrial
Industrial	4	NA	NA	Office Retail & Light Industrial
Regional Activity Center	NA	45	NA	Residential, Industrial, Office, Retail, Recreation/Parks, Schools
Planned Unit Development (PUD)	4	NA	NA	Planned Unit Development
Public PUD	25	NA	NA	Public Use PUD
Public Education	4	NA	NA	Schools
Public Facilities	4	NA	NA	Municipal services, community centers
Residential Low Density	2	7.3	0.35	Residential
Residential Medium Low	3	10	0.65	Residential
Residential Medium	4	16.3	1.2	Residential
Residential Medium High	8	25	1.7	Residential
Residential High	12	45	2.9	Residential
Park	NA	NA	NA	Recreation/Parks and Open Space
Limited Access	NA	NA	NA	Streets with limited access
Wetlands	NA	NA	NA	Wetlands
Water	NA	NA	NA	Water

necessary access to the system components. Alternative forms of multimodal transportation are increasingly popular. As one of the City's strategies to promote public access to recreation and other public facilities, the NOMI Express bus service serves as a vital link for city youth and elderly populations.

In terms of non-vehicular connectivity initiatives, the Comprehensive Plan defers to the CRA plan for its Parks, Open Space and Pedestrian Greenways Plan. This plan proposes a network of greenways along important right-of-ways connecting all the city neighborhoods and city public facilities.

#### Environmentally Sensitive Lands

The Conservation Element of the 2005 Evaluation and Appraisal Report (EAR) of the Comp Plan identifies ongoing coordination with the Dade County Environmental Resources Management Department in identifying and protecting environmentally sensitive lands. The principle mechanism is through the planning and permitting process. The EAR report does not mention any proactive programs for acquiring and protecting environmentally sensitive lands.

Table 2.11 - Additional Stories for Open Space Bonus System for Biscayne Boulevard

Land area with increased open space	Bonus points awarded 5%, 10%	
1/2+ acre - 1 acre	2	3
1+ - 2 acres	3	4
2+ - 5 acres	4	5
5+ - 10 acres	5	6
10+ acres	6	7

(1) The purpose of the bonus point system is to provide a vehicle through which developers may construct up to eight (8) stories by acquiring a specific number of bonus points. These bonus points shall equal certain public amenities determined in accordance with standards set forth below. Any additional open space or improvements under the bonus system below shall be over and above the requirements outlined previously for the districts.

(2) General standards of bonus point system. In order to build higher than four (4) stories, specific criteria must be met by the developer and reflected in the site plan. The following criteria shall apply:

- a. For one (1) additional story, two (2) bonus points must be accumulated.
- b. For two (2) additional stories, four (4) bonus points must be accumulated.
- c. For three (3) additional stories, six (6) bonus points must be accumulated.
- d. For four (4) additional stories, eight (8) bonus points must be accumulated.

Table 2.12 Staffing Comparison Among Cities of Similar Size

STAFFING COMPARISON			
CITY	Population	# of Employees	Employees / 1,000 Population
Tamarac	58,711	52	0.89
Ft. Myers	61,412	25	0.41
Boynton Beach	65,601	61	0.92
Palm Coast	58,216	17	0.29
North Miami	57,654	74	1.28

**C. Administration**

**1. Operations / Management**

**(a) Organizational Structure**

The organizational structure of the City of North Miami’s Parks and Recreation Department is relatively standard - with two principle divisions Parks and Recreation.

of Tamarac, the City of Fort Myers, the City of Boynton Beach, and the City of Palm Coast.

Each of the above selected cities are within 7,000 population to the City of North Miami and serve as appropriate comparisons for staffing and other elements.

**(b) Staffing Structure**

The staffing for the Park and Recreation department is divided approximately as follows: 40 employess in the Parks Division and 34 in the Recreation Division for a total of 74 full-time employees.

Of these cities, North Miami has the highest staffing level among them at 74 employees despite having a lower population base. The low value is Palm Coast at 17 employees. The closest city staffing level is held by Boynton Beach at 61 employees.

One method of measuring the adequacy of the staffing structure is to make comparisons with the Parks and Recreation departments of other similarly sized cities in the state of Florida. The cities chosen for this comparison are: the City

The average between all five of those departments including the City of North Miami is 45.8 employees. This figure suggests that the City Parks and Recreation Department could realize greater efficiencies with the staff they have or maintain a department with lower staffing levels than

Table 2.13 Recreation Programs by Type

Programs by Type		
Type	Number of Programs	Percent of Total
Adult / Cultural	19	22.0%
After School / Youth	20	23.3%
Fitness	17	19.7%
Games	2	2.3%
Nature	9	10.5%
Sports	19	22.0%
<b>Total</b>	<b>86</b>	<b>100%</b>

## 2. Programs

### (a) Types

The programs offered by the recreation department can be described by 6 categories: Adult/cultural, after school/youth, fitness, games, nature oriented, and sports. The largest number of program offering occurs in the After school/youth category, closely followed by adult/cultural, sports, and fitness.

The categories with the lowest number of programs are games and nature oriented programs. The low number of programs in these categories is indicative of the popularity of active programs and the lack of natural resources on city property. Most nature oriented programs are held at the Elaine Gordon Enchanted Forest. Most natural resource lands within city boundaries are state owned and have their own separate programming.

In terms of programs percentage, the number of programs with strong appeal to youth is high at 64.6% and includes the categories After school/youth, games, fitness and sports. The percentage of programs appealing to the adult community include Adult/cultural, fitness, and nature and forms 52.2% of the programs offered.

The number of programs solely targeted towards the adult community versus those solely targeted at youths is nearly even at 19 and 20 respectively. This is despite the fact that the 18 and over population of North Miami is 2.5 times as large as the youth population.

However, the 65 and over population in the city numbers only 5,510 or 9.2% of the total - the population segment that the majority of Adult/cultural programs are targeted at. The total youth population stands at 14,046. The current balance of programs compared to population statistics suggests that the types of programs are largely addressing the needs of the city's residents.

Table 2.14 Analysis of Program Accessibility

Programs Accessibility per 1,000					
Age Category	Population	Percent of Total Population	# of Programs	Programs / 1,000 for each group	Programs / 1,000 total population
Kids and Teens Only (under 18)	16,815	28%	42	2.50	0.70
Multi Ages	59,880	100%	22	0.37	0.37
Adults Only	43,065	72%	22	0.51	0.37
65+	5,510	9%	22	3.99	0.37
Accessible to Kids and Teens	16,815	28%	64	3.81	1.06
Accessible to Adults	43,065	72%	44	1.02	0.73

## 2. Programs

### (a) Adequacy

The adequacy of the programs offered by the recreation department can be measured by the targeted accessibility by age group - kids/teens only, multi-age programs, and adult only programs. The multi-age programs are ones accessible to more than one age group and are described by various ways such as “ages 16 & up” and “all ages”.

In terms of the number of programs per 1,000 youths, the kids and teens only programs have a ratio of 2.5 programs per thousand from an under 18 population of 16,815. In similar fashion, the ratio of programs accessible to adults only per 1,000 adults is merely 0.51.

In terms of total population per 1,000, the ratio of programs for youths is 0.70 and adults 0.37. However, the majority of adult only programs is targeted at the 65+ age category. Using the total

population of 65+ residents - 5,510, we obtain a ratio of 3.99 programs per 65+ resident.

Despite this seemingly high ratio of programs per 65+ resident, there is a persistent concern among some residents in that age group that there are not enough programs earmarked for them. This may be due to the greater diversity of program interests or that segment of the population or lesser time demands.

One factor that needs to be considered is the geographical distribution of adult programs. Currently, nearly all adult programs are offered at the Griffing Adult Center. This may pose a program attendance deterrent as many adults in this age category are unable to drive to the center and must instead rely of the Nomi public bus system or taxi to reach the Griffing Adult

Center. Taking the bus for over 30 minutes and transferring between two or more buses can be viewed as a significant deterrent for older adults.

The recreation department needs to examine how adult programs can be more equitably distributed between two or more locations without significant extra costs or staffing.

In terms of youth and multi-age programs, the recreation department offers a reasonably large variety. Resident concerns about program adequacy are generally about the mix of programs not total number or access. The recreation department may need to investigate means of receiving timely and informative feedback about their programs so that specific demands by specific neighborhoods can be met more efficiently and in a more timely fashion.

Table 2.15 Maintenance Budget Analysis

Parks Maintenance Budget				
Division	2006 Budget	2006 Projected Expenses	Total Parks and Recreation Budget	Percent of Total Parks and Recreation Budget
Parks Operations	895,981	961,911	6,393,977	14.0%
ROW Operations	1,272,886	1,271,885	6,393,977	19.9%
<b>TOTAL Parks &amp; ROW Maint.</b>	<b>2,168,867</b>	<b>2,233,796</b>	<b>6,393,977</b>	<b>33.9%</b>

Table 2.16 Staffing of Maintenance Division, Comparison of Similar Size Cities

Park Maintenance Division Comparisons by City					
City	Full time Positions	Part Time Positions	Total Positions	Population	Positions per 1,000 Population
Lakeland	81	0	81	78,452	1.03
Bonita Springs	13	20	33	40,000	0.83
North Miami	40	0	40	57,654	0.69

## 2. Maintenance

### (a) System

The Parks division maintenance operates from the Parks Operations and Rights-of-Way Operations. The parks operations handles all maintenance of the facilities and public park lands and the Rights-of-way handles all street landscaping and maintenance issues.

As shown in table 3.x, the parks operations and row operations combined budget is \$2,168,867 or a combined 33.9 percent of the total Parks and Recreation department budget of \$6,393,977 for fiscal year 2006. The projected cost overrun for

the combined operations is \$64,929 or 2.99% of the fiscal year 2006 budget. This indicates that the parks division has reasonably firm control over maintenance costs.

The parks division has a total of 78 vehicles and or pieces of equipment at its disposal for maintenance work housed at the parks operations facility. This represents two vehicles/equipment for person in the department - a relatively high ratio. The parks operations facility is unusually well equipped for a city the size of North Miami.

### (b) Staffing

The parks division has 40 employees total, 3 of which are administrative. In comparison to other parks maintenance staffing in Florida, the City of North Miami has adequate staffing at 0.69 employees per 1,000. Some other other parks maintenance staffs have higher numbers of employees and ratios per 1,000 but also have higher budgets. Other maintenance divisions employ part time staff in order to keep their budgets low but maintain their staffing ratios.

Table 2.17 Parks & Recreation Department Budget Comparison of Similar Sized Cities

BUDGET COMPARISON			
CITY	Population	Budget 2005-6	\$/Capita
Tamarac	58,711	4,722,500	80.43
Ft. Myers	61,412	2,149,500	35.00
Boynton Beach	65,601	4,075,672	62.13
Palm Coast	58,216	2,260,984	38.84
North Miami	57,654	6,393,977	110.90

**D. Budget**

**1. Comparative Analysis**

**(a) Operations**

The operational budget of the Parks and Recreation department comes from the City’s general fund and serves to pay staff, run programs, and perform maintenance on the park system and property.

- North Miami spends 37.8% more on operations per capita than Tamarac.

- The average budget of these 5 cities including North Miami is \$3,920,526, a figure that North Miami exceeds by 63%.

- The average per capita expenditure is \$65.46, a figure that North Miami exceeds by 69%.

The budget of the City of North Miami’s Parks and Recreation department is the highest of these comparison cities by nearly 2 million dollars. This information suggests that the department could achieve higher budgetary efficiencies than the current condition.

Table 2.18 Comparison of Capital Improvements Budgets for Similar Sized Cities

CAPITAL IMPROVEMENTS COMPARISON			
CITY	Population	Capital Improvements Budget 2005-6	\$/Capita
Tamarac	58,711	269,000	4.58
Ft. Myers	61,412	2,670,000	43.48
Boynton Beach	65,601	11,047,900	168.41
Palm Coast	58,216	5,153,185	88.52
North Miami	57,654	1,014,919	17.60

**D. Budget**

**1. Comparative Analysis**

**(b) Capital Improvements**

The capital improvements budget of the Parks and Recreation department comes from the City’s general fund and serves to renovate facilities and properties and build new facilities and parks..

In comparison to Tamarac, Fort Myers, Boynton beach and Palm Coast, North Miami’s capital expenditures is the second lowest among them. This figure could be viewed as a reflection of the built out nature of the surrounding urban area to which a similarly low figure can be found for the City of Tamarac which is in adjacent Broward County and shares some of the same geographical and economic restrictions as North Miami.

Conversely, Cities such as Palm Coast and Boynton Beach are expanding rapidly and have growing populations - conditions that are not present for North Miami.

Noth Miami’s Parks and Recreation capital improvements should be geared towards maintenance and renovation schedules of its existing park assets rather than growth focused.