BISCAYNE LANDING
OLETA PARTNERS, LLC'S
QUARTERLY PROGRESS REPORT

FOR THE PERIOD JULY 1, 2013
THROUGH SEPTEMBER 30, 2013

DESIGN/PERMITTING PROJECTS: For the period in question, Oleta Partners, LLC's (the "Developer") design and permitting activities included: (i) its receipt, from the Miami-Dade County Department of Regulatory and Economic Resources (the "RER"), of the RER's approval of a previously submitted waste relocation plan and hazardous waste contingency plan for the Development; (ii) its refinement (for permitting and construction purposes) of the design of the Development's Spine Road, including attendance at pre-application meetings with each of the regulatory agencies having jurisdiction over the project, including the City of North Miami's Building and Public Works Departments, the RER, the South Florida Water Management District (the "SFWMD"), and the Florida Department of Environmental Protection; (iii) its receipt, from the City of North Miami's Planning Commission, of such Commission's approval of the Precise Plan (the " Precise Plan") constituting Phase I of the Biscayne Landing Master Plan, which Precise Plan pertains to the construction of the Development's Spine Road; (iv) its receipt, from the North Miami City Council, of such Council's Resolution No. R-2013-96 evidencing its approval of the Precise Plan and the issuance of an amended Conditional Use Permit in connection therewith; (iv) its receipt, from the Miami-Dade County Environmental Quality Control Board, of such Board's approval to use, as lakefill, up to 300,000 cubic yards of fill material delivered and to be delivered to the Development from the Brickell Citi Center project located in Miami; (v) its submittal, to the City of North Miami, of an application to permit the clearing of approximately twenty-one (21) of the Development's acres located around Lake No. 3; and (vi) its receipt, from the RER, of the Air Pollution Annual Operating Permit for the on-site crushing of concrete.

CONSTRUCTION PROJECTS: As a consequence of the City's failure to timely approve of the Developer's Application for approval of an amended Conditional Use Permit for the construction of Phase I of the Development, the Developer's construction activities, for the period in question, have been limited to the following: (i) the continued receipt and stockpiling (for future use) of fill material as approved by the RER (soil and concrete rubble); (ii) the continued crushing of concrete rubble to produce clean fill in accordance with the RER's Permit; (iii) the completion of the filling of Lake No.6 in accordance with the RER and City of North Miami Permits; (iv) the maintenance of all on-site silt fencing; (v) the daily dust control of all of the Development's haul roads and stockpiles; (vi) the hosting of a mandatory Pre-Bid Conference in connection with the Developer's Invitation to Bid on the Development's required Wetlands Maintenance, and the subsequent award of such bid to a member of the Local Preference Group; (vii) the weekly street sweeping of N.E. 143rd Street, east of Biscayne Boulevard; (viii) the hosting of a Pre-Bid Conference in connection with the Developer's solicitation of bids for certain stockpile relocation services; and (ix) the completion of a field survey of approximately 35 acres of the Development site (including the area around Lake No. 6) in order to begin to generate rough grading plans for such area of the site.

ENVIRONMENTAL PROJECTS: For the period in question, the Developer's environmental activities included: (i) the quarterly landfill gas monitoring (Third Quarter, 2013) of the Development; (ii) the submittal of a report containing the results of the second semiannual groundwater and surface water monitoring event for 2013; (iii) the ongoing coordination, with the City of North Miami and its contractor, of the groundwater remediation system's operation (Phase I); (iv) the completion of the quarterly maintenance of the 0.79 and 32 acre areas of wetlands surrounding the Development, all in accordance with the requirements of the RER and SFWMD; (v) the completion of the field activities pertaining to the monitoring of such wetland areas; and (vi) the submittal of the soil management quarterly report in accordance with the requirements of the RER.

On March 11, 2013, the Miami Dade County Department of Regulatory and Economic Resources, Division of Environmental Resources Management ("DERM") formally approved of the Developer's use of a certain virgin rock/grout mixture as fill for the lakes located on the Development and, in accordance with such DERM approval, the Developer purchased approximately 194,000 cubic yards of such material which was delivered to, and is presently located on, the Development. Thereafter, based upon the complaints of a contractor to the City of North Miami, DERM, on May 31, 2013, rescinded such approval pending further testing of the same, which tests disclosed that such material, when used below the water table, might result in the leaching of elevated levels of aluminum above Miami Dade County's defined Cleanup Target Levels for the same (DERM finding that general conditions of such constituent at various other sites within the County, also exceeded such Cleanup Target Level). These results were also confirmed by certain tests conducted by the Developer. Accordingly, work on the Development was suspended until DERM recommended, and the Miami Dade County Environmental Quality Control Board (the "EQCB") approved of, the use of same, for lakefill, subject to certain conditions. Notwithstanding such DERM recommendation and EQCB approval, on September 19, 2013, the City's Public Works Director forwarded to the Developer a notice denying it the ability to use such material for its intended purpose (as recommended by DERM and approved by the EQCB), pending the City causing such material to be further tested by an independent entity (to be selected by the City) and the City's receipt and review of the results of same and such entity's opinion to be issued in connection therewith, all in conjunction with the City's review of the EQCB's September 12, 2013 approval of the Developer's use of such materials. As of the date hereof, such results and opinion had not yet been received by the City.

PERMITS AND APPROVALS: Please see Exhibit A attached hereto.

PARTICIPATION RENT: In February, 2013, the Developer entered into an Agreement pursuant to which it assigned its rights to use the Development's Billboard to the operator of a retail store located in Biscayne Commons (the Shopping Center located immediately adjacent to the Development) for the thirteen (13) month period commencing February 6, 2013, thereby entitling the City to receive, in the form of Participation Rent, a certain percentage of the Usage Fees payable thereunder. In addition, on October 1, 2013, the parties to said Agreement agreed to renew the term thereof for an additional period of one (1) year, subject to the user's agreement to pay increased Usage Fees (of five (5%) percent) in consideration thereof. However, in that the Lease for the Development does not specify such percentage (to be applied to such revenues), the Developer submitted a proposal regarding the same and is presently awaiting a response thereto from the City.

SALES AND SUBLEASING: During the period in question, the Developer did not sell or enter into a sublease of any portion of the Land and/or the Premises.

LOCAL BUSINESSES AND LABOR PARTICIPATION: Please see the following Exhibits attached hereto for a summary of the following:

Exhibit B: Expenditures incurred by the Developer, since inception, for Site Maintenance and Overhead Costs, as well as for Lakefill, Mass Grading, and Spine Road Costs;

Exhibit C: Construction costs paid by the Developer, since inception, to the various contractors performing work at and/or for the Property, broken down so as to indicate those contractors who are members of the City of North Miami's Local Preference Group and the resulting percentage of such amounts paid to local businesses versus total amounts paid; and

Exhibit D: Total number of individuals employed by the Developer and each of its contractors/consultants (exclusive of attorneys, accountants and certain other businesses, a list of which is annexed at the end of such Exhibit) who worked at or for the Development during each of the months of July-September, 2013, versus those of such employees who resided in the City of North Miami during each such month. In this regard, it should be noted that for the quarterly period in question, there were an aggregate of 88 City residents who worked (during all or a portion of such period) at or for the Development, out of a total of 360 employees, or 24.4% of such total.

CONTRACTS WITH MEMBERS OF THE LOCAL PREFERENCE GROUP:

1. On July 1, 2013, the Developer and SCS-ES Consultants amended their Agreement, dated January 20, 2013, to provide water sampling services for the Development, so as to include additional services to be rendered by SCS thereunder, all on the express condition that SCS subcontract at least ten (10%) percent of the value of each work order in question, to a member of the Local Preference Group.

2. On August 9, 2013, the Developer selected and entered into an Agreement with Lake and Wetland Management, Inc. (which, based upon its agreement to subcontract at least ten (10%) percent of the value of the work in question to Ameri-Temps Employment, Inc., a member of the Local Preference Group, qualified for inclusion in such Group), for certain of the Development's required wetlands maintenance services.

UNAVOIDABLE DELAYS SINCE LAST REPORT: During the period covered by this Report, the Developer caused to be delivered to the City a single Notice of Unavoidable Delay describing four (4) separate events which resulted in an aggregate of 257 days of delay (through September 25, 2013) in the Development's construction, as follows: (i) the City Planning Commission's failure to timely act upon the Developer's Application (the "Application") for approval of a revised Conceptual Master Development Plan for the Project and the issuance of a Conditional Use Permit for the same (28 days); (ii) the City Council's unwarranted delay in hearing and voting upon the Developer's Application (63 days); (iii) the City Council's deferral of the Developer's Application for an Amended Conditional Use Permit and Approval of the Developer's Precise Plan Constituting Phase I of the Development's Master Plan (49 days); and (iv) the Miami-Dade County Department of Regulatory and Economic Resources' ("RER") revocation of its prior approval to use a certain virgin rock/grout mixture as fill for the Development's lakes, which revocation was later reversed; and, notwithstanding such reversal by the RER, the City Public Works Director's subsequent notice to the Developer to cease all use of such fill material (117 days to September 25, 2013, which Unavoidable Delay continued beyond the period covered by this Quarterly Report). As of September 30, 2013, the Developer had not yet received a response to such notice.

CONCEPT PLAN MODIFICATIONS SINCE LAST REPORT: On August 27, 2013, the members of the North Miami City Council approved of the Developer's Application to amend its Conditional Use Permit for Biscayne Landing and, in connection therewith, the Developer's Precise Plan Constituting Phase I of the Biscayne Landing Master Plan submitted as part of such Application.

LOCAL PREFERENCE PLAN/PROGRAM ACTIVITIES: Please see Exhibit E attached hereto for a summary of the Local Preference Plan/Program activities undertaken during the period in question by the Manager of the Developer's Local Preference Plan Initiatives, Millenium Investments Group of North Miami, LLC, and its Consultant, M. Gill & Associates, Inc.

TRAINING INITIATIVES: Please see Exhibit F attached hereto for a Summary of the Developer's training initiatives in process during the period in question.

BISCAYNE LANDING

EXHIBIT A TO OLETA PARTNERS, LLC'S QUARTERLY PROGRESS REPORT

PERMITS AND APPROVALS

FOR THE PERIOD JULY 1, 2013 THROUGH SEPTEMBER 30, 2013

PERMITS ISSUED:

During the period in question, the Miami-Dade County's Department of Regulatory and Economic Resources (the "RER") issued to the Developer the 2013-2014 Air Pollution Annual Operating Permit (No. AP-003126-2013/2014)

APPROVALS ISSUED:

On August 14, 2013, the RER approved of the Developer's Waste Relocation Plan and Hazardous Waste Contingency Plan for the Development.

On August 27, 2013, the members of the North Miami City Council approved of the Developer's Application to amend its Conditional Use Permit for Biscayne Landing and, in connection therewith, the Developer's Precise Plan Constituting Phase I of the Biscayne Landing Master Plan submitted as part of such Application.

On August 28, 2013, the RER approved of the Developer's second quarter (2013) gas monitoring event for the Development.

On September 12, 2013, the Miami-Dade County Environmental Quality Control Board approved of the Developer's use, for lakefill purposes, of up to 300,000 cubic yards of fill material from the Brickell Citi Center site, subject to certain conditions.

APPROVALS DENIED: Please see the information provided in the second paragraph under the heading "Environmental Projects".

BISCAYNE LANDING

EXHIBIT B TO OLETA PARTNERS, LLC'S QUARTERLY PROGRESS REPORT

SITE MAINTENANCE, OVERHEAD, LAKEFILL, MASS GRADING AND SPINE ROAD COSTS

FOR THE PERIOD FROM INCEPTION THROUGH SEPTEMBER 30, 2013

CERTAIN COSTS INCURRED SINCE
INCEPTION THROUGH SEPTEMBER 30, 2013

SITE MAINTENACE COSTS (Note 1)		$3,302,920
LAKEFILL, MASS GRADING AND SPINE ROAD COSTS (Note 2)		
Lakefill Project	$2,655,910	
Mass Grading Project	164,331	
Spine Road & 143rd St. Intersection Project	1,776,125	4,596,366
TOTAL LAKEFILL, MASS GRADING AND SPINE ROAD COSTS		
TOTAL COSTS		$7,899,286

Note 1: Includes costs for maintenance of the site, site monitoring and reporting for the regulatory authorities, utilities, overhead and upkeep for the Development's offices.

Note 2: Includes costs related to Conceptual Master Planning and entitlement activities.

BISCAYNE LANDING

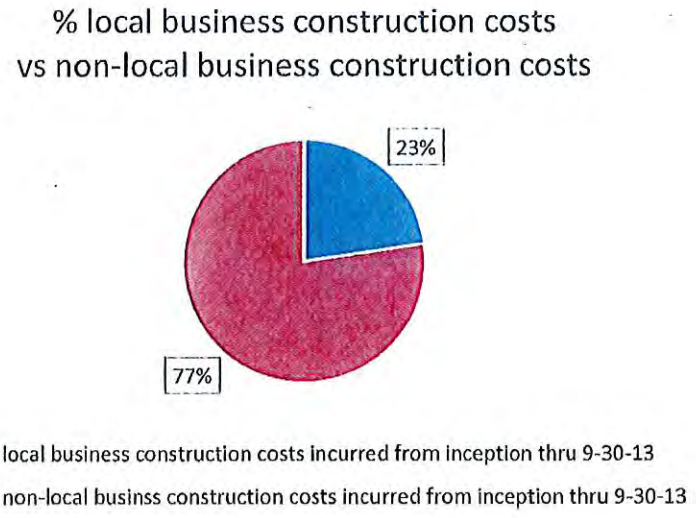
EXHIBIT C TO OLETA PARTNERS, LLC'S QUARTERLY PROGRESS REPORT

CONSTRUCTION COSTS

FOR THE PERIOD FROM INCEPTION THROUGH SEPTEMBER 30, 2013

Construction Costs Paid to Local Businesses versus Total Const. Costs
From Inception Through September 30, 2013

	Inception Through Sept. 30, 2013
Local Businesses-Construction Costs	
Atkins No. America/Premiere Design - Surveying	26,425
Country Bills Lawn Maintenance	305,559
DC Equipment Corp.	624,638
Fifty State Security	83,816
Lake &Wetland Management/Ameri-Temps Employment	2,395
Premiere Design Solutions	6,821
SCS-Es Consult./Wingerter Labs:Gas Monit. Performed in 2nd Qtr.	7,200
SCS ES Consultants/Wingerter Labs: Water Sampling & Gas Monitoring	96,750
Superman Plumbing	2,937
The Fairy Cleaners	6,405
Tondreau & Associates - Cleaning	930
Total Local Business Const. Costs Incurred from Inception thru 9-30-13	**1,163,876**
Total Construction Costs Incurred from Inception thru Sept. 30, 2013	**5,132,169**
% Local Business Construction Costs to Total Construction Costs	**22.68%**



BISCAYNE LANDING

EXHIBIT D TO OLETA PARTNERS, LLC'S QUARTERLY PROGRESS REPORT

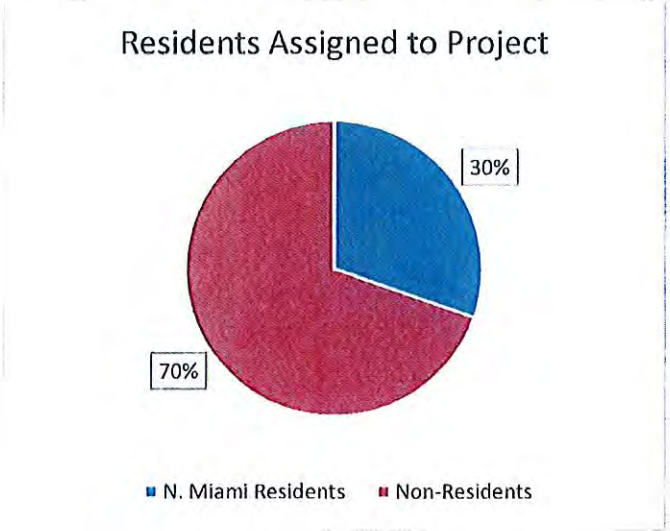
EMPLOYED INDIVIDUALS

FOR EACH OF THE MONTHS OF JULY THROUGH SEPTEMBER, 2013

NORTH MIAMI RESIDENTS EMPLOYED
AND ASSIGNED TO WORK ON THE DEVELOPMENT BY CONTRACTORS
VS. TOTAL NUMBER OF EMPLOYEES ASSIGNED TO DEVELOPMENT
BY EACH SUCH CONTRACTOR DURING THE
MONTH OF JULY, 2013([1])

Name of Company	# of N. Miami Residents Employed	Total # of Employees
Oleta Partners LLC.	3	9
Aerial Photography, Inc.	0	2
All Star Toilets	0	4
Atkins North America-Eng. /HSA Engineers/Wingarter Labs	0	15
Country Bill's Lawn Maint.*	9	9
DC Equipment Corp.*	2	5
Fifty State Security*	5	6
Florida Engineering & Dev.	0	6
Gulf Express International	0	1
Joel Mcelveen	0	1
Kobi Karp Architecture	0	7
Millenium Investments/ M. Gill & Associates	3	6
Pace Analytical Services	0	1
RS Environmental Consulting	0	2
SCS ES Consultants-Engineering	1	7
Southern Waste Systems	0	3
The Fairy Cleaners*	3	3
Waste Pro	1	2
Total	**27**	**89**

* Denotes Local Business



Total Number of North Miami Residents Assigned to the Project = **27**

Total Number of Employees Assigned to the Project = **89**

Percentage of North Miami Residents Assigned to the Project = **30.3%**

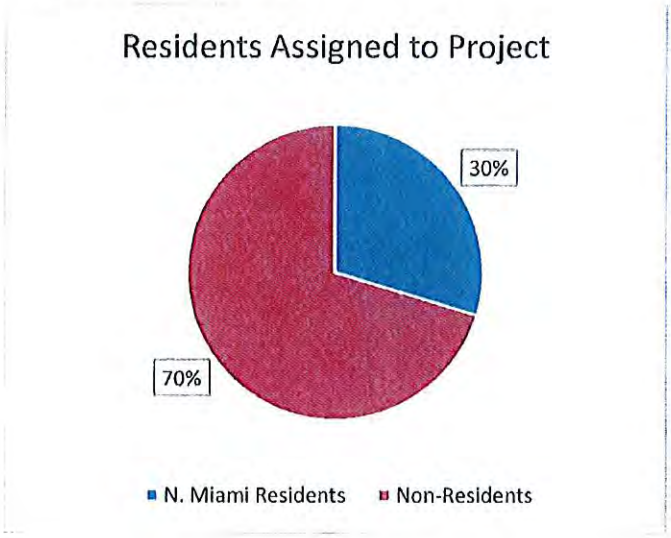
1 Based upon information submitted by each contractor set forth above but, with respect to certain of such information, has not been verified as of the date of this Report.

2. Excludes those categories of vendors set forth on the Exclusions to Reporting annexed hereto.

NORTH MIAMI RESIDENTS EMPLOYED
AND ASSIGNED TO WORK ON THE DEVELOPMENT BY CONTRACTORS
VS. TOTAL NUMBER OF EMPLOYEES ASSIGNED TO DEVELOPMENT
BY EACH SUCH CONTRACTOR DURING THE
MONTH OF AUGUST, 2013([1/2])

Name of Company	# of N. Miami Residents Employed	Total # of Employees
Oleta Partners LLC.	3	9
Aerial Photography, Inc.	0	2
All Star Toilets	0	4
Atkins North America-Eng.	0	19
Coft Consulting Services	0	1
Country Bill's Lawn Maint.*	9	9
DC Equipment Corp.*	2	5
Fifty State Security*	5	6
Florida Engineering & Dev.	0	6
Gulf Express International	0	1
Millenium Investments/ M. Gill & Associates	3	6
Pace Analytical Services	0	1
RS Environmental Consulting	0	2
SCS ES Consultants-Engineering	1	12
Southern Waste Systems	0	3
The Fairy Cleaners*	3	3
Waste Pro	1	2
Total	**27**	**91**

* Denotes Local Business



Total Number of North Miami Residents Assigned to the Project = **27**

Total Number of Employees Assigned to the Project = **91**

Percentage of North Miami Residents Assigned to the Project = **29.7%**

1 Based upon information submitted by each contractor set forth above but, with respect to certain of such information, has not been verified as of the date of this Report.

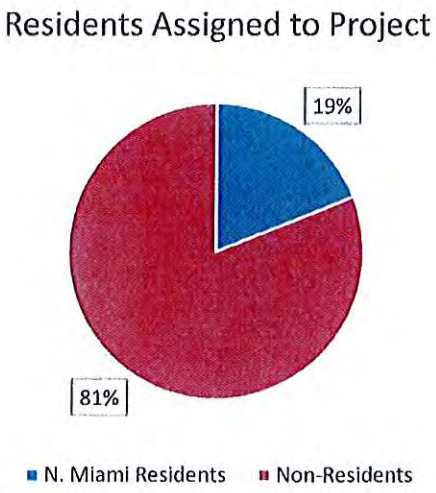
2 Excludes those categories of vendors set forth on the Exclusions to Reporting annexed hereto.

NORTH MIAMI RESIDENTS EMPLOYED
AND ASSIGNED TO WORK ON THE DEVELOPMENT BY CONTRACTORS
VS. TOTAL NUMBER OF EMPLOYEES ASSIGNED TO DEVELOPMENT
BY EACH SUCH CONTRACTOR DURING THE
MONTH OF SEPTEMBER, 2013([1/2/3])

Name of Company	# of N. Miami Residents Employed	Total # of Employees
Oleta Partners LLC.	3	9
Aerial Photography, Inc.	0	2
All Star Toilets	0	4
Atkins No. Amer./Premiere Design/HAS Environment-Eng	0	25
Atkins North America/Premier Design Solutions-Surveying*	0	13
Coft Consulting Services	0	1
Country Bill's Lawn Maint.*	9	9
DC Equipment Corp.*	2	5
EDSA, Inc.	0	4
Fifty State Security*	5	7
Florida Engineering & Dev.	0	52
Gulf Express International	0	1
Joel McElveen	0	1
Lake & Wetlands Mgmt./Ameri-Temps*	3	9
Millenium Investments/ M. Gill & Associates	7	10
Pace Analytical Services	0	1
RS Environmental Consulting	0	2
SCS ES Consultants-Engineering	1	13
SCS ES Consultants/ Wingerter Labs --Water Samp./Gas Monit.*	0	3
Southern Waste Systems	0	3
The Fairy Cleaners*	3	3
Waste Pro	1	2
Total	**34**	**180**

* Denotes Local Business

Total Number of North Miami Residents Assigned to the Project = **34**
Total Number of Employees Assigned to the Project = **180**
Percentage of North Miami Residents Assigned to Project = **18.9%**



1. Based upon information submitted by each contractor set forth above but, with respect to certain of such information, has not been verified as of the date of this Report.

2. Excludes those categories of vendors set forth on the Exclusions to Reporting annexed hereto.

3. SCS-ES Consultants/Wingerter Laboratories' gas monitoring services commenced in the Second Quarter of 2013.

EXCLUSIONS TO REPORTING

National delivery companies (such as Fedex)
Internet purchases (such as Staples/Office Max)
Attorneys
Accountants
Insurance agents/bonding companies
Lobbyists
Printers
Office equipment/FF&E lessors
Market analysts
Name/branding consultants
Enterprise Zone consultants
Grant consultants
Material suppliers
Utility companies (such as FPL)
Companies placing advertising (such as Miami Herald/Radyo Puple)
Postage suppliers
Municipalities/governmental agencies (such as South Florida Water Management District)
Entities retained by the City of North Miami (for which Oleta Partners is responsible)
Telephone/internet suppliers
Educational institutions providing training
Employment agencies

BISCAYNE LANDING

EXHIBIT E TO OLETA PARTNERS, LLC'S QUARTERLY PROGRESS REPORT

LOCAL PREFERENCE ACTIVITIES REPORT

FOR THE PERIOD JULY 1, 2013 THROUGH SEPTEMBER 30, 2013

Biscayne Landing
Local Preference Activities Report
July - September, 2013

JULY, 2013

Week One – July 1-5

1. During the week, the LPO Consultant, Marie Gill of Marie Gill & Associates, and the Project Coordinator, Donna Levasseur, met with Florida National University to initiate discussions regarding the possibility of hosting an Education Fair, in the City of North Miami, under the auspices of Oleta Partners and its Local Preference Staff. In response, the Staff began organizing the logistics for such an event and reached out to the City's Parks and Recreation Department with the intent to secure the Joe Celestin Center as its venue.

2. The LPO Staff held meetings with the staff of the Joe Celestin Center and Ms. Andrea Ramos of the City's Parks and Recreation Department. Logistics and the application process were discussed and the LPO Consultant completed and submitted the required application to Oleta Partners, which was then submitted to the City Manager for approval of the LPO Consultant's request for a waiver of rental fees for use of the Joe Celestin Center.

3. The LPO Staff continued to reach out to local schools in order to identify eligible applicants for submission of a grant application to the Atkins Foundation. This grant is being made available by the Foundation, an affiliate of a current Biscayne Landing Contractor, to a local North Miami School or program that focuses on a S.T.E.M. program of study (Science, Technology, Engineering and Mathematics), that helps students learn these specific skills, including the ability to think critically, solve complex problems, and drive advancements in science and technology.

   One such meeting was held during the week with Principal Osborn of the David Lawrence Middle School in North Miami, at which time the LPO Consultant and the Project Coordinator explained the Biscayne Landing Project and the focus of Oleta Partners, as the Developer, to extend educational and training opportunities to North Miami residents.

   Meetings were also held with Principal Michael Lewis of North Miami Senior High School to introduce the grant program and explain the Biscayne Landing project and LPO process.

4. There were several outreach efforts during the week to further engage candidates in OIC of Broward County's ("OIC") National Center for Construction Education and Research ("NCCER") Training program, currently being taught, onsite, at the LPO.

5. The LPO Consultant and Staff continued to arrange staggered work schedules in order to facilitate these onsite classes by providing refreshments, administrative support, and case management services to the students.

6. The LPO Consultant met with Ms. Guithele RuizNicholas, a Healthcare Consultant, who offered to provide free seminars to local businesses, through the LPO. The seminars would focus on the Affordable Care Act – Opportunities in Healthcare Reform for Individuals and Small Businesses.

Week Two – July 7-13

1. During the week, the Local Preference Consultant met with Dr. Lumane Claude, Deputy City Manager of the City of North Miami, to discuss and request support for the July 27th Education Fair to be hosted by Oleta Partners and the LPO. Dr. Claude offered support on behalf of the City Manager's Office and the University Relations Board, which she chairs.

2. The LPO Consultant and Staff continued various efforts during the week to organize and confirm various activities relative to the hosting of Oleta Partners' and the LPO's First Annual Education Fair. Application and registration documents were received from, and completed and returned to, the City of North Miami's Parks and Recreation Department after the City Manager approved of the waiver of the rental fees usually charged for the use of the Joe Celestin Center.

3. At the request of the City Manager, a meeting was held with Oleta Partners and the LPO to provide updates to the City Manager on the LPO's activities. In attendance at the meeting were: Vice Mayor, Marie Sterile; City Manager, Stephen Johnson; City Attorney, Regine Monestime; CRA Coordinator, Lesly Prudent; Oleta Partners' Vice President, Herbert Tillman; Local Preference Consultant, Marie Gill; and LPO Project Coordinator, Donna Levasseur.

   The focus of the meeting was on the current Training Initiatives being undertaken by Oleta Partners. The Vice Mayor questioned the validity of the OIC program and stated that she preferred to see a program that was focused more on certifications in the construction trades, such as the programs offered by Turner Technical Adult Institute. Mr. Tillman explained that the current OIC program offered a shorter term of study in construction, suitable for preparing students to be "job-ready" on any construction site. The LPO Consultant also explained that the shorter term program offered by OIC was conducive to the needs of many candidates, who are unable to fulfill the long-term requirements of the trade certification courses. The LPO staff also stressed that training candidates have been emphasizing their interest in obtaining jobs and, in many cases, are unable to maintain their commitment to long-term studies without specific offers of employment.

   The Vice Mayor offered to assist in the outreach efforts to engage North Miami residents in Oleta Partners training initiatives, but would prefer to see the training more highly focused on construction related disciplines.

   Mr. Tillman reiterated his commitment to insure that 60 students will have graduated or be enrolled in applicable training programs during the 2013 calendar year. In addition, he agreed to provide the City

Manager with a detailed action plan, outlining the outreach efforts that will be undertaken regarding Oleta Partners' Training Initiatives, as well as the Secured Loan Program to be made available to qualifying contractors applying for the same.

4. The LPO Consultant and Staff worked diligently during the week to increase outreach efforts in order to meet Oleta Partners' training goals. Outreach activities focused on engaging various colleges and universities as exhibitors at the Training Fair, and reaching out to local schools to solicit attendance from graduating students and parents. Collaboration was sought and received from the various Chambers of Commerce and from various City of North Miami Departments. The LPO Consultant also sent individual letters of invitation to the following public officials of the City of North Miami and Miami Dade County:

    a. Mayor and all City Council Members
    b. City Manager
    c. Deputy City Manager
    d. City Attorney
    e. CRA Coordinator
    f. Director of Public Works
    g. Director of Parks & Recreation
    h. Director of Planning and Community Development
    i. Director of Economic Development
    j. CDBG Coordinator
    k. Miami-Dade Commissioner Monestime (District 2)
    l. Miami-Dade Public Schools (District 2 Board Member)

5. The LPO staff assisted Oleta Partners in identifying student interns recommended by the City of North Miami as part of its Summer Youth Program. Oleta Partners hired one such student for the remainder of the summer; and M. Gill & Associates hired two of the interns to assist with the Education Fair on Saturday, July 27th.

6. The LPO Consultant and Staff participated in the Bi-weekly Team Meeting on July 12th, where several items and activities relative to the Biscayne Landing Development and the Local Preference Programs were discussed and addressed.

7. During the week, the LPO staff continued its onsite support of the OIC class being held on Tuesdays, Wednesdays and Thursdays from 4:00 – 7:00 p.m. The LPO provided refreshments, assisted with administrative activities, and instituted staggered shifts among the Staff and LPO Consultant to ensure onsite availability of LPO Staff.

8. The LPO Staff also continued telephone outreach during the week, contacting persons registered in its Database, to enlist their participation in the OIC training classes.

9. At the request of the Local Preference Consultant, the LPO Staff met with Mr. Herb Tillman on July 11th to discuss the subject of joint ventures/partnerships and how non-local businesses could use this form of partnership with a qualified City of North Miami contractor so as to be able to meet the prerequisites

to gaining Local Preference consideration in the bidding review and evaluation process for Biscayne Landing projects. As a result, it was agreed that:

(a) the LPO would focus on developing a database of businesses that have expressed an interest in doing business with Biscayne Landing, but do not have the necessary resources, which database would become the primary means of referring B2B opportunities to companies wanting to partner or joint venture with a business that was a member of the Local Preference Group;

(b) the LPO would later develop seminars targeted to informing and assisting businesses that are interested in JVs or in teaming with others to bid on Biscayne Landing projects;
(c) the Spine Road construction project would be the catalyst in attracting businesses to the seminars. Current and prospective contractors would be asked to participate and meet with businesses looking for partnerships and subcontracting opportunities;
(d) targeted job interest candidates would also be invited to these B2B seminars;
(e) during October or November, a workshop would be planned and implemented to focus on financing opportunities that would be available to local businesses that are proposing to contract with Biscayne Landing and needing funds for working capital to finance certain contract mobilization costs; and
(f) in the meantime, the loan application and financing criteria would be developed by Oleta Partners.

10. On July 11th from 6:00 – 9:00 p.m., Oleta Partners and the Local Preference Office hosted the Haitian American Chamber of Commerce's Annual Board of Directors Installation and Program Meeting at the offices of Oleta Partners located at 15045 Biscayne Boulevard in North Miami. The LPO organized the event, in collaboration with the Chamber's Executive Director, Ms. Paola Pierre.

As Sponsoring Host of this event, Oleta Partners and the LPO had the opportunity to address the 52 Chamber Members in attendance. Mr. Herb Tillman explained the various anticipated phases of development at Biscayne Landing, where it was at this point in time, and where the project is expected to be in a couple of years. He also emphasized the commitments of Oleta Partners, as contained in Section 35 of the Lease Agreement between Oleta Partners and the City of North Miami, regarding Local Preference Initiatives.

In her remarks to the group, the Local Preference Consultant, Ms. Marie Gill, explained the role of the Local Preference Office, and encouraged the Chamber members to register their information and interests with this office. She also explained that the LPO was planning a series of seminars and B2B forums for businesses to learn about contracting opportunities and processes at Biscayne Landing. She explained the current training initiatives being sponsored by Oleta Partners, which is providing paid enrollment/tuitions to North Miami residents to receive training toward various certifications in the construction industry, as well as other vocational subjects. She promoted the upcoming Education Fair as an opportunity for parents and children to meet with various

educational institutions and the Local Preference Staff to receive information about potential scholarships.

The Executive Director of the Chamber expressed appreciation to Oleta Partners for its sponsorship and encouraged her members to support, as well as take advantage of, the opportunities offered by Oleta Partners at Biscayne Landing. There was a networking session that followed with refreshments sponsored by the Local Preference Office.

11. The LPO Coordinator continued twice-per-week radio announcements on the Piman Bouk Radio Program, informing the community of the existence of the LPO, the services offered, the need for North Miami's residents and businesses to register with this office, and promoted the upcoming Education Fair.

12. The Local Preference Office had nineteen (19) walk-ins during the week. Candidates were processed and entered into the LPO's Database.

Week Three – July 14-20

1. A great deal of effort was put forth during this week toward preparations for the Education Fair. In particular, confirming the participating institutions which agreed to participate, and obtaining insurance and other documentation required by the City of North Miami in order to use the Joe Celestin Center for the Fair.

2. During the week, the LPO Consultant instituted a Call Log, allowing for all outreach calls to be documented. This process enables the LPO and the Training Providers to be able to track efforts to reach current students who may display absenteeism, as well as to document outreach for new training and other LPO programs.

3. During the week, the Local Preference Consultant, with input from the LPO Staff, prepared and presented to Oleta Partners a detailed set of Training Guidelines that documents the LPO's processes and emphasizes the following critical steps:

   a. Recruitment--Intake Process for Walk-Ins and Referrals
   b. Pre-Screening/Interview Process
   c. Selection and Program Placement Process
   d. Monitoring and Tracking Reports
   e. Promotions and Ongoing Recruitment

4. During the week, the LPO Consultant requested that the Project Coordinator create a formal "Referral Letter" that would be provided to each training candidate. The document was reviewed and edited by the Consultant and officially instituted as a requirement. Upon referring a training program candidate to an Oleta Partners' approved training resource, the LPO Staff will provide this letter officially informing the training resource that such individual is registered with the LPO, is a North Miami Resident, and should be processed for enrollment in available training programs.

5. The LPO Staff continued to lend administrative support to the OIC training class and provided refreshments for the students.

6. During the week, the LPO Coordinator continued twice-per-week radio announcements on the Piman Bouk Radio Program, informing the community of the existence of the LPO, the services offered, the need for North Miami's residents and businesses to register with this office, and promoting the upcoming Education Fair.

7. The Local Preference Consultant created the official flyer and banner for the Education Fair, and distributed same to various institutions, individuals and businesses. Fifteen hundred (1,500) copies were printed and distributed throughout the North Miami Community—churches, library, businesses, community centers, homeowners associations, and at meetings. The City of North Miami's Public Information Officer assisted by uploading the Education Fair Flyer on various City Department websites, as well as placing copies on the bulletin board and in the main lobby at City Hall.

8. On July 15th, Oleta Partners participated in the City's Summer Youth Program by employing, for the balance of the summer, Jefferson Jean, a student presently attending Broward College.

9. The LPO reached out to the CRA Coordinator, Mr. Lesly Prudent, who gave his support by way of Public Service Announcements on his "Radio Lespri" program on Tuesdays, Thursdays and Sundays.

10. Most of this week was spent on various outreach efforts to promote the Education Fair, scheduled for July 27th. Both the LPO Consultant and the Project Coordinator appeared on various radio programs that targeted the diverse communities of North Miami. Meetings were also held with Principal Michael Lewis of North Miami Senior High, as well as with representatives of the New Birth Baptist Church, Trinity Church, and various non-North Miami based projects that have large North Miami residents as part of their regular audience or membership.

11. During the week, there were several follow-up discussions with OIC regarding student status reports, and with Turner Technical Institute regarding prequalification of new referrals and status reports on the students attending current classes.

12. The Local Preference Office had nineteen (19) walk-ins during the week. Candidates were processed and entered into the LPO's Database.

Week Four/Five – July 21-27 & July 29-31

1. Extensive outreach continued during this week, to promote the upcoming Education Fair. There were several appearances by both the Local Preference Consultant and the Project Coordinator, announcing the event on various radio stations that serve North Miami's multicultural community. There was also extensive follow-up with each institution to obtain their insurance and other required documentation.

2. The LPO Consultant also made follow-up communications with various department heads within the City of North Miami, to confirm their attendance. There was also a request to the City Manager to provide the keynote address during the brief luncheon program that was scheduled to occur

during the Fair. The City Manager, unfortunately, was unavailable due to prior out-of-town engagements, but he assigned the Deputy City Manager, Dr. Lumane Clarke, who agreed to attend and provide greetings on behalf of the City of North Miami.

3. The LPO Consultant, with assistance from other team members, participated in a Job Fair hosted by New Birth Baptist Church during the week. New Birth offered the LPO the opportunity to host a display table with materials pertaining to the LPO and the upcoming Education Fair. The Job Fair was well attended, and several North Miami Residents expressed their interest in attending the Education Fair that weekend.

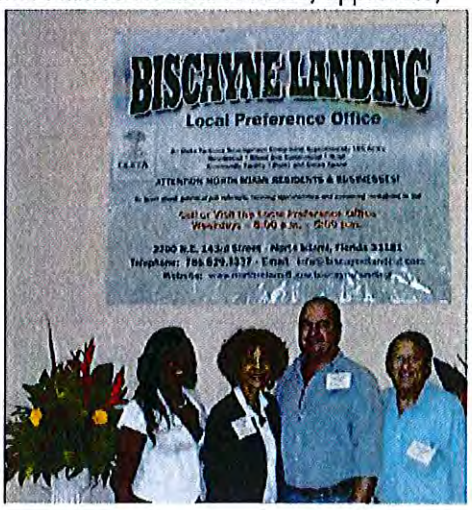
4. On July 24th, the LPO Consultant and Joseph Silver attended the monthly luncheon of the Greater North Miami Chamber of Commerce. The City of North Miami's City Manager, Mr. Stephen Johnson, was the luncheon speaker. In his remarks, Mr. Johnson spoke about the various commercial improvement projects that have been completed within the city during the past year. He also spoke about the Biscayne Landing development and the economic benefits it promises to bring to the City.

   Mr. Johnson emphasized that the City and Oleta Partners have entered into a Lease Agreement, which requires that a goal of ten percent (10%) of jobs generated on the development be allotted to residents of the City of North Miami, and that ten percent (10%) of the purchasing of goods and services generated by the development be awarded to businesses that meet the Local Business qualifying criteria as outlined in the City's Local Preference Procurement policies. The LPO Consultant was also given an opportunity to announce the Education Fair and distribute event flyers to the audience.

5. During the week, the LPO Coordinator continued twice-per-week radio announcements on the Piman Bouk Radio Program, informing the community of the existence of the LPO and the upcoming Education Fair.

6. There was some follow-up during the week with regard to the Atkins Education Grant, in an effort to identify a North Miami entity that could qualify for the available $5,000-$10,000 grant. The Project Coordinator met with Principal Garcia of ATM High School to follow-up in this regard, and to confirm support for the upcoming Education Fair.

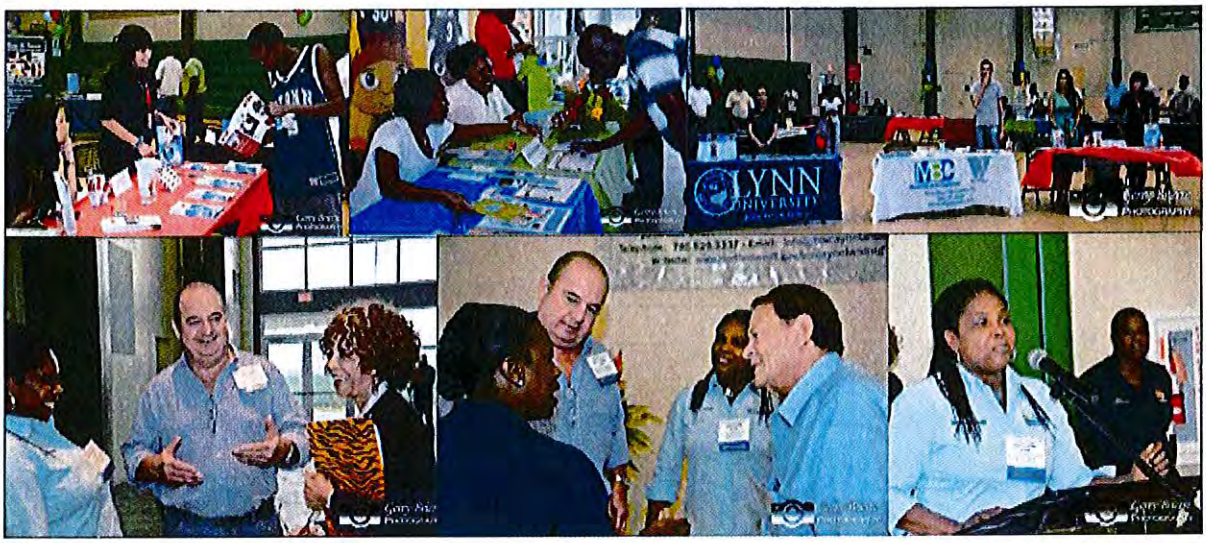
7. The LPO submitted the final floor plan, agenda, and proposed activities for the July 27th Education Fair to Ms. Andrea Ramos of the City of North Miami's Parks and Recreation Department, as required. Both the LPO Consultant and the Project Coordinator met with Ms. Ramos for final reviews, approvals, and designation of staff time (Parks and Recreation) to the Education Fair.



8. The LPO Team participated in the Bi-Weekly Team Meeting and provided updates on the LPO's events and Local Preference program.

9. On July 27th, from 8:00 a.m. – 3:00 p.m., the LPO hosted its first Annual Education Fair at the Joe Celestin Center in North Miami. Unfortunately, it rained heavily during the day, and the turnout was well below what was anticipated. The LPO prepared and presented to Oleta Partners a comprehensive report on the planning and outcome of this event.

   Nonetheless, the LPO was able to register six (6) candidates for Oleta Partners' Training Programs.



July 27th Education Fair photos

   These candidates were referred to Turner Tech for processing.

10. On July 27th, Joseph Silver met with Viler Cherisol of Solutions Capital Group to further pursue an arrangement pursuant to which his company would provide trucking services to Oleta Partners.

11. On July 31, 2013, the LPO Consultant and Project Coordinator, together with Joseph Silver, compliance Officer for Oleta Partners, met with Mr. Prudent, representatives of the Turner Technical Adult Education Center, the South Florida Workforce and the Miami-Dade County Public Schools to address certain outstanding issues and concerns pertaining to both South Florida Workforce's and Oleta Partners' efforts to attract and cause qualified individuals to register for and attend Turner Tech's various vocational programs.

    Ms. Jadoonandan (on behalf of Miami Dade Public Schools) advised that she and her staff attempted to contact all City of North Miami residents (69 in total) who attended the City's Education Fair. Ms. Hall (Vice-Principal at Turner Tech) also advised that out of the 40 individuals who were pre-qualified for such program on the June 4th event held at the LPO, she and her staff were only able to register twelve (12) students, as all others had failed to register or provide the documentation necessary to register for the courses, notwithstanding Oleta Partners' goal to have a minimum of 26 individuals register for and attend the same. It was agreed that the Project Coordinator would appear (with Ms. Jadoonandan and Mr. Prudent) on various radio broadcasts, as well as on the Piman Bouk radio broadcasts in an attempt to attract other individuals to attend these courses,

12. During the week, the LPO Consultant hired, on a part-time basis, two (2) North Miami student interns, who worked at the Education Fair's Registration Desk.

13. The Local Preference Office had fifty (50) walk-ins during the week. Candidates were processed and entered into the LPO's Database.

AUGUST, 2013

Week One – August 1-2 & 5-10

1. During this period, the LPO Consultant and Staff put in motion the outreach strategy that was developed, including distribution of a promotional flyer, and continued promoting of the second Training Information Meeting that is scheduled for August 8. 2013. The purpose of the August 8th meeting will be to invite residents of North Miami to hear directly from representatives of the Turner Technical Adult Education Center, the training programs that can be made available to residents, free of cost, as part of Oleta Partners' commitment under its Lease with the City of North Miami.

2. During the week, the flyer was advertised in the Sunday, August 4th edition of the Miami Herald, as well as distributed to various locations throughout the City of North Miami and at various meetings and events attended by the LPO Consultant, Ms. Marie Gill of M. Gill & Associates. In particular, Ms. Gill and her Staff announced the Training Information Meeting at the following events: CSBE Monthly meeting on August 1st; Miami-Dade County Public Schools, Community Meeting on August 1st; and Miami Dade Aviation's Community Outreach meeting on August 2nd. In addition, the LPO distributed flyers via e-blasts and hand-deliveries to the following:

   a. City of North Miami – PIO
   b. City of North Miami – CRA
   c. City of North Miami – Parks & Recreation
   d. City of North Miami – Dept. of Public Works
   e. City of North Miami's Community Centers
   f. City of North Miami's Homeowners Associations
   g. South Florida Workforce – Community Presentation at North Miami Beach Branch Office
   h. Miami Dade County Public Schools
   i. Greater North Miami Chamber of Commerce
   j. Miami-Dade Chamber of Commerce
   k. Haitian American Chamber of Commerce
   l. Pastor Ben Windle – Oasis Church
   m. St. James Catholic Church (St. James took extra copies of the flyer and promised to insert in church bulletins when the various services are conducted in English, Creole and Spanish.)
   n. Holy Family Episcopal Church
   o. North Miami Branch Library
   p. WMBM – Gospel Radio
   q. HOT-105 FM Radio – Tom Joyner Morning Show
   r. 106.7 FM Radio – Barbara Guerra
   s. WAVS – 1170 AM Radio

t. Personal Appearances and Advertising on the Piman Bouk Radio Show - August 2nd, 5th and 6th.
u. Daily telephone calls to LPO's Database of registrants with "training" interests

3. Registration was intense and the Staff was very active during the week as North Miami residents responded to the various outreach invitations to the Training Information Meeting on August 8th. Forty-two (42) persons registered for the event.

4. OIC of Broward County, Inc. ("OIC") continued hosting its NCCER Training Classes during the week, between the hours of 4:00-7:00 p.m. The LPO Consultant and Staff staggered shifts so as to provide on-site administrative support. The Local Preference Office ("LPO") also continued providing refreshments and other essentials that are needed by students.

5. On August 5, 2013, Mr. Joseph Silver and Mr. Darryl Lee met with Mr. Viler Cherisol of Solutions Capital Group to further discuss various, possible alternatives to the terms pursuant to which Solutions Capital might be able to provide trucking services to OPL, including those pertaining to insurance and pricing.

6. The LPO Consultant and Staff participated in a regular meeting of Oleta Partners and the Atkins Engineering Team, held on August 6th. The purpose was to introduce the LPO to the Atkins Team, and to encourage the Atkins Team to utilize the LPO to identify and refer North Miami residents for job opportunities that Atkins may have available. Atkins advised that their hiring process is usually administered online, but that they would inform the LPO, and seek to identify North Miami residents, whenever they have job openings at Biscayne Landing.

7. On August 8th, Oleta Partners delivered to the City Attorney and City Manager a Summary of Oleta Partners' Secured Loan Program to be made available to qualified local contractors and vendors performing work at Biscayne Landing.

8. On August 8th, the Local Preference Office hosted its second Training Information Meeting to inform the community about training opportunities that are available from

Ms. Sophia Hall of Turner Tech addressing North Miami residents at the August 8th Training Information Meeting held at the Local Preference Office.

Oleta's Training Consortium, for North Miami residents. The meeting was held at the LPO at 7:00 p.m. Attendance exceeded expectations with sixty-six (66) persons attending (42 registered).

9. Ms. Sophia Hall, Vice Principal of Adult Education Programs at Turner Tech, made presentations on the various construction and non-construction training programs that are available at Turner Tech. The LPO staff collected in-take forms from those first-time visitors, and prepared a list of those persons expressing an interest in Turner's training programs. Turner Tech promised to follow-up with those interested persons, and to provide the LPO with confirmed registrations.

10. On August 9th, Oleta Partners gave preference to Lake and Wetland Management, Inc. in awarding it a contract to provide wetland maintenance services to the wetlands abutting Biscayne Landing, all on the condition that such company subcontract not less than ten (10%) percent of the value of each specified service (work order) to Ameri-Temps Employment, a qualified North Miami local business.

11. On August 9th, the LPO Consultant and staff participated in the bi-weekly Project Team Meeting, held at Oleta Partners' Sales Office, to discuss updates on current projects and LPO activities.

Photo at right: Dr. Lumane Claude, Deputy City Manager – City of North Miami; Paola Pierre, Exec. Director, Haitian American Chamber of Commerce, and Marie Gill, Local Preference Consultant – Oleta Partners/Biscayne Landing, at Mayor Lucy Tondreau's Back Pack Community Fair – August 10, 2013.

12. On Saturday, August 10, the LPO Consultant attended the City of North Miami Mayor's Community Back Pack Event, held at the Joe Celestin Center. Hundreds of persons attended the event and M. Gill & Associates made a contribution of $200 to the Mayor's Back Pack Fund, on behalf of the Local Preference Office.

13. The Local Preference Consultant held ongoing meetings, as needed, with LPO Staff during the week, to receive updates and provide support and direction where needed, with regards to Oleta's training initiatives, planning of events, ongoing community outreach, and addressing individual inquiries from residents and businesses that call or visit the LPO.

14. During the month of August, 2013, Oleta Partners contributed the additional sum of $100,000 to the North Miami Educational Foundation.

15. The Local Preference Office had twenty-three (23) walk-ins during this week. Candidates were processed and entered into the LPO's Database.

Week Two – August 12-16

1. During the week, the LPO Staff conducted verifications of addresses for attendees of the August 8th Training Information Session, to confirm their City of North Miami residency, and to provide appropriate referral letters to Turner Tech on their behalf.

2. During the week, the LPO Staff requested updated reports from OIC in order to confirm the total number of graduates and current enrollees in OIC's NCCER Training Classes being conducted onsite at the Local Preference Office. The report was provided by OIC with explanations for students who had missed and needed to retake certain of their training modules.

3. On August 12th the Local Preference Consultant met with Mr. Ronald Pierre of Champion International Transportation to address his questions regarding the process of doing business with Biscayne Landing. LPO intake forms were completed and processed, and the company was added to the LPO's database of businesses.

4. The LPO Consultant and Staff conducted a meeting with Andrea Ramos regarding potential future use of the Joe Celestin and other Community Centers operated by the City of North Miami. The purpose was to identify Community Centers that could be scheduled for Oleta's and the LPO's Community Forums.

5. During the week, the LPO Consultant and Staff conducted personal interviews with twelve (12) persons who expressed interest in the Turner Tech training, and needed further information on potential job opportunities.

6. The week was busy with several follow-up telephone conversations with respect to persons interested in the training programs that were presented at the August 8th Information Session.

7. On August 12th, the Local Preference Consultant met with Mr. Herb Tillman, Executive Vice President of Oleta Partners, and Mr. Jean Cherubin of The Millenium Group to review and discuss Oleta's Trucking and Training Initiatives at Biscayne Landing. Ms. Gill provided a detailed report on the outreach efforts undertaken to inform and engage North Miami trucking companies, as well as drivers with Commercial Driver Licenses (Class A or B) who could qualify for work on this project. It was agreed that Ms. Gill would later meet with Mr. Cherubin to update him on the LPO's training initiatives and results, in preparation for Mr. Cherubin's scheduled meeting with the Mayor and Vice Mayor of the City of North Miami.

8. On August 16th, the LPO Consultant attended a meeting at the Miami Free Zone, hosted by Miami-

Dade County Public Schools. The meeting was to advise local construction companies on projects that are occurring throughout Miami-Dade County, including the Public School's massive program to renovate and upgrade all of the County's public schools.

Ms. Gill had an opportunity to make a presentation on behalf of Biscayne Landing. She distributed Biscayne Landing project flyers, and invited businesses to register to do business with the City of North Miami, take advantage of the Local Preference benefits, and consider joint venture, teaming, and subcontracting opportunities with North Miami-based businesses.

9. On August 16th, at Mr. Tillman's request, the Local Preference Consultant met with Mr. Tillman to discuss a new training initiative which will potentially be added to the Oleta Training Consortium. Mr. Tillman explained that he had been approached by Florida International University to consider a new Culinary Arts Training Certificate Program that FIU would be launching. Mr. Tillman explained that approval has already been received from the City Manager that graduates of this program would count toward Oleta's training goals.

   Under this new training initiative, Oleta Partners would cover the total cost of four (4) students to enroll and complete this Course which will entail ten (10) weeks of study, on Saturdays, 9:00 a.m. to 5:00 p.m. with one hour for lunch. Oleta would cover the $2,200 cost per student for registration, tuition and books. Mr. Tillman requested that Ms. Gill act expeditiously in meeting with representatives of the program at FIU so as to collect the necessary information and begin the process to identify and register eligible North Miami residents.

10. The OIC – NCCER classes continued during the week from 4:00 p.m. – 7:00 p.m. The Local Preference Consultant and Staff provided on-site coverage and administrative support. The LPO also purchased and provided refreshments to the students.

11. The LPO had twenty-two (22) walk-ins during the week. Candidates were processed and entered into the LPO's Database.

Week Three – August 19-24

1. On August 19th, the LPO Consultant met with Mr. Jean Cherubin of the Millenium Group to discuss the LPO's Training results and reports. She presented a set of tables and charts that outlined the training achievements to date, with both the OIC and Turner Tech programs, and the outreach strategies that will be engaged in order to meet Oleta Partners' anticipated training goals.

2. On August 20th, the Local Preference Consultant met with Ms. Samantha Dahlia, Coordinator of Administrative Services at FIU's Institute for Hospitality & Tourism Education and Research to discuss the Culinary Arts Initiative and process for registering Oleta's candidates. Ms. Dahlia explained that essentials of the program would include:

   a. Oleta Partners has agreed to enroll four (4) students
   b. Cost - $2,200 per student, which includes: registration, tuition and books
   c. Course Schedule: Must register by September 4th – classes to begin September 28th

d. Ten (10) Weeks - Saturdays only – 9:00 a.m. – 5:00 p.m. (one hour for lunch)
e. Graduation on 11th Week
f. Graduates will receive the following Certificates: i) Food Handler's Permit; and ii) Certification by the National Restaurant Association (NRA)
g. Entry Level Job Offers will be available to all graduates
h. FIU requires that eight (8) candidates be submitted to ensure a selection of four (4)

3. The Local Preference Consultant prepared a set of LPO Guidelines for Culinary Arts Outreach and Registration. This was reviewed in a meeting with LPO Staff, and research into the LPO's Database began during this week. Nineteen (19) registrants indicating an interest in "food service/hospitality" were identified. However, based on the program's criteria, only three (3) appeared to be able to qualify. Accordingly, the LPO began outreach beyond its internal Database, in order to identify candidates for this training program.

4. The Local Preference Consultant held ongoing meetings, as needed, with LPO Staff during the week, to receive updates and provide support and direction where needed, with regards to Oleta Partners' ongoing training, the proposed Culinary Arts Training initiatives, ongoing community outreach, preparation and filing of reports, and addressing individual inquiries from residents and businesses that call or visit the LPO. Staff was directed to immediately begin the identification and intake process to register candidates for the Culinary Arts Training Program.

5. On August 20th, the LPO Consultant, the Project Coordinator, and Mr. Matthew Pigatt of Millenium Group were invited to meet with Mr. Herb Tillman of Oleta Partners, and Mr. Newton Sanon of OIC. The purpose of the meeting was to determine how OIC's training program might be expanded to include job referral services, and how OIC could be more fully involved with the LPO's Training Outreach, similar to current outreach activities being coordinated between the LPO and Turner Tech, to educate the community on Oleta Partners' training initiatives.

6. During the week, the LPO referred thirty-three new candidates to Turner Tech to be considered for enrollment in Turner Tech's Training Program. The Staff updated call logs, registered new walk-ins with interests in training and jobs, and updated student referral lists, in order to ensure accuracy between the LPO's referrals and Biscayne Landing candidates enrolled by Turner Tech.

7. The LPO staff continued to seek qualified candidates for the Culinary Arts Program at FIU.

8. On August 22nd, the LPO Consultant met with the CRA Coordinator, Mr. Lesly Prudent, to provide updates on the operations of the Local Preference Office and Program. The conversation centered around strategies for continuing to meet the LPO's goals, how to best utilize the CRA, and how the CRA and the various City Departments could help the LPO to target and reach North Miami residents and businesses for participation in the various Biscayne Landing initiatives.

9. On August 22nd, OIC concluded its second class of students of the OSHA-10 and NCCER/Core Construction courses that were conducted onsite at the Local Preference Office. All thirteen (13) participants successfully completed the full program. The LPO Consultant and representatives from OIC gave parting remarks to the students and encouraged them to stay in touch with the LPO for ongoing training opportunities and to learn when jobs for which they may be eligible, become available at Biscayne Landing.

10. During the week, the LPO Consultant prepared a comprehensive, numerical tabulation of Oleta Partners' Training Program, showing LPO registrations, referrals, and training enrollment of all residents who had registered with the Local Preference Office, since its inception.

    A graphic presentation of the Training Report was provided to Mr. Herb Tillman, in preparation for his scheduled meeting with Mr. Stephen Johnson, City Manager of the City North Miami.

    The report showed that the outreach initiatives of the Local Preference Office had been successful, and that the LPO had met and exceeded the training goals to have 20 enrollees in Turner Tech for the August Trimester, and 23 enrollees cleared and waiting to begin Turner's October Trimester.

    The Training Report, which included numbers to August 24, 2013, showed that 26 North Miami residents were currently enrolled in Turner Tech (exceeding the goal of 23), and that 101 Referrals that met the training registration criteria, were awaiting registration, processing and future start dates with Turner Tech. The report, which was presented in tables and pie charts, was later submitted by Oleta Partners to the City Manager, CRA Coordinator, and the Mayor and Council.

11. The LPO Consultant and staff participated in the August 23rd Bi-Weekly Project Team meeting held at Oleta Partners' Biscayne Boulevard office. The LPO provided updates on its various activities, including the positive results of its training outreach and registration activities. Nonetheless, the LPO was still awaiting updated enrollment numbers from Turner Tech.

    The LPO Consultant informed the meeting that she had arranged for Biscayne Landing to be a permanent feature on the Monthly Meeting Agenda of the Greater North Miami Chamber of Commerce. The City of North Miami has a permanent spot on the agenda and the LPO Consultant was able to convince the Chamber's board that Biscayne Landing is a project of sufficient magnitude and interest to warrant these monthly features.

12. The Local Preference Office had forty-six (46) walk-ins during the week. Candidates were processed and entered into the LPO's Database.

Week Four – August 26-30

1. Extensive outreach continued during this week, to identify potential candidates for the Culinary Arts program. In addition to the LPO's database, the Staff began reaching out to the local chambers and homeowners' associations in order to find potential candidates.

2. The LPO Consultant met with administrative and support staff during the week to discuss administrative and program matters, including outreach strategies and the process for registering candidates for the Culinary Arts Training Program at FIU.

3. On August 26th, the LPO Consultant met with Mr. Herb Tillman to provide him with updates to the Training Program Report and to explain plans for meeting the training goals. This was in preparation for Mr. Tillman's meeting with City of North Miami officials later that day.

4. At Mr. Tillman's request, the LPO Consultant met with Mr. Jean Cherubin at his Millenium Group office, on August 26th. She presented Mr. Cherubin with the Training Program Report and explained the goals achieved and outreach strategies that were being employed. Mr. Cherubin would later be meeting with the Vice Mayor to discuss the OIC program and why it is important to Oleta's training initiatives and to meet the Local Preference training goals.

5. On August 27th, the LPO Consultant met with Rays Electric at the LPO. The company is engaged in street lighting and other heavy duty electrical work.

   The company is currently based in Opa Locka and needed explanation and guidance on how to qualify for local preference in the bidding process, how to go about establishing a local presence, and otherwise meeting the criteria for qualifying as a Local Business. Ms. Gill provided advice and invited them to participate in an upcoming B2B Forum planned for September 20th at Oleta Partner's Biscayne Boulevard location.

6. On August 27th, the LPO Consultant, the LPO's Administrative Assistant, Sheryl Lafrance, and the LPO's Support Staff, Manoushka Remogene, attended the City Council meeting, held at the City of North Miami's Council Chambers. Also in attendance were: Mr. Herb Tillman, Mr. Darryl Lee, Mr. Joseph Silver, Mr. Michael Swerdlow and some contractors working on the Biscayne Landing project. The heads of OIC and Turner Tech training programs made a joint presentation to the Mayor and Council, in support of the continuation of Oleta Partners' Training Programs, and in support of the validity of OIC's Training Programs. At that meeting, the City Council approved Phase I of the Biscayne Landing Master Plan, paving the way for the building of the Spine Road through the development.

7. On August 27th, Turner Technical Arts Adult Education Center presented its updated Student Enrollment Report for Biscayne Landing. The Report showed that 62 persons, presumed to be North Miami residents, and referred by the LPO, were enrolled in Turner's current (August, 2013) trimester, including ten individuals who were enrolled in Turner Techs June, 2013 trimester.

8. On August 27th, the LPO Consultant drafted a promotional flyer announcing Oleta Partners' first B2B Forum that would be targeted primarily to businesses, to discuss the upcoming Spine Road and potential contracting and job opportunities. The B2B Forum would also provide information on business financing to be made available to Biscayne Landing contractors, and training programs available to North Miami residents.

9. On August 28th the LPO Consultant participated in the monthly meeting of the Greater North Miami Chamber of Commerce. Also in attendance were Mr. Herb Tillman and Mr. Darryl Lee. Ms. Gill was called on the Agenda and she yielded to Mr. Tillman, who gave the presentation that Oleta Partners had finally obtained approval to move forward on the Project's Spine Road, and that explanation of future

opportunities would be forthcoming at a September 20th B2B Forum. The LPO Consultant provided the over 200 luncheon guests with copies of the September 20th B2B Forum Flyer.

10. On August 28th, the LPO Staff began its verification process to confirm whether all 62 Turner Tech enrollees were indeed North Miami residents and were officially registered and referred to Turner Tech by the Local Preference Office.

11. The LPO Staff prepared minutes of the bi-weekly project team meeting held on August 23rd. The LPO staff also created a Call Log for the Culinary Arts outreach and registration. During the week, the LPO staff also addressed inquiries from Biscayne Landing contractors seeking to identify North Miami businesses that could provide services in: fencing, equipment operators and rental, and drainage cleaning on the Biscayne Landing property.

12. The LPO translated the September 20th B2B Forum Flyer in Creole and Spanish in preparation for ongoing radio announcements in the weeks leading up to the September 20th B2B Forum.

13. The LPO Consultant met with Mr. Tillman during the week to update him on outreach strategies that were being put in place to announce the B2B Forum. The LPO prepared a Registration Template and began registering businesses and individuals for the Forum.

14. The LPO Consultant met with LPO Staff during the week to discuss and provide instructions for implementing the various outreach strategies for the B2B Forum. Ms. Gill established a goal of 200 attendees for the event, and instructed Staff to ensure that all North Miami Businesses in its database were contacted and informed about the event.

15. The week was exceptionally busy with walk-ins and call-ins from persons interested in the LPO in general, in training and jobs, and in registering for the B2B Forum to be held September 20th. However, the LPO was informed by FIU that the launching of its Culinary Arts Program would be extended to January 2014, as they were doubtful they would be able to fulfill the class registration requirements of eighteen (18) students. FIU is proposing to host an "open house" in an effort to promote the program to a broader audience sometime during the last quarter of 2013.

16. The Local Preference Office had Forty-three (43) walk-ins during the week. Candidates were processed and entered into the LPO's Database.

SEPTEMBER, 2013

Week One – September 3-7

1. During the week, the LPO Consultant activated the LPO's community outreach strategy by scheduling its first Business, Jobs and Training Information Forum (the "Forum" or the "Event") and, in connection therewith, gave assignments to the LPO Staff to make various announcements at events, as well as distribute flyers throughout the community to promote such Forum to be organized by the LPO and hosted by Oleta Partners.. The purpose of the Event was to educate the community on upcoming projects at Biscayne Landing, in particular the construction of the Development's Spine Road, and job and training opportunities that will become available to both North Miami business and residents in connection therewith, as well as to introduce those businesses which were members of the Local Preference Group, to those which were not.

2. In particular, the Forum was being scheduled to provide information to businesses about the Local Preference Participation goals and qualification process, to encourage business-to-business partnerships through joint ventures, teaming and sub-contracting, and to inform the attendees about financing that could be made available to qualified contractors at Biscayne Landing. The Event was also being promoted to afford opportunities to North Miami residents to meet with businesses that may have job opportunities, and for local residents and businesses to register their interests with the Local Preference Office ("LPO"). Although this was a short week due to the Labor Day Holiday, quite a bit of interest began to emerge from the LPO's outreach activities.

3. The LPO Staff sent flyers and made telephone calls to former students, who graduated from the OIC classes, encouraging them to attend in an effort to connect with some of the businesses that may be seeking to employ North Miami residents.

4. On September 2nd, the LPO Consultant, Ms. Marie Gill, met the Vice Mayor of the City of North Miami, Councilwoman Marie Steril. This meeting was suggested by Mr. Herb Tillman, Executive Vice President of Oleta Partners LLC ("Oleta Partners"), in order to present the LPO's latest report on Oleta Partners' Training Initiatives, to explain the LPO's outreach strategies, and the effects such efforts were having in attracting community interest and meeting the Local Preference Training goals.

   Ms. Gill also provided the Vice Mayor with an overview of how the LPO was functioning and plans for upcoming events. In particular, Ms. Gill presented a promotional flyer, announcing the Forum, with a primary purpose of discussing the anticipated commencement of the Spine Road project, which would now be moving ahead as a result of a recent approval that Oleta Partners received at the August 27th City Council meeting. The Vice Mayor expressed delight that Oleta Partners was acting so quickly to inform the community about the upcoming Spine Road project. She also indicated that several North Miami business owners had expressed interest in engaging in the process, and that she would be referring those businesses to the LPO Consultant for appropriate follow-up.

5. Because of a delay in receiving the updates on the current Biscayne Landing enrollment from Turner Tech, the LPO Consultant and Manoushka Remogene, a member of the LPO's support Staff, visited Turner Tech to assist in confirming the list of students (that was provided by Turner Tech) who were referred for training by the LPO.

6. During the week, the LPO Consultant received a request from Oleta Partners for referrals of Plumbing and Drainage Cleaning companies that were based in the City of North Miami. The LPO Consultant and Staff researched the LPO's database, the City of North Miami's Vendor List, membership listings from local chambers of commerce, and the internet.

7. Telephone calls were made to the companies which could be identified as members of the Local Preference Group, to determine their interest, capability, and availability. A final list of eleven (11) North Miami companies was prepared and presented to Mr. Richard Medlecot, of Oleta Partners, who made the initial request.

8. During the week, the LPO Consultant received a request from Mr. John Allred of Country Bills Landscaping, for North Miami truck drivers and heavy equipment operators. The LPO Consultant and Staff researched the LPO's database and identified a listing of thirty (30) individuals and thereafter contacted Mr. Allred to determine if he needed the LPO to conduct any pre-screening services based on his specific requirements.

   Mr. Allred further explained his interest and asked that the LPO assist with further pre-screening. The LPO Consultant and Staff contacted and discussed the referral request with each individual. The list was reduced to twenty (20) persons who seemed to meet the general requirements. A final list of twenty (20) individuals was emailed to Mr. Allred who said he would keep the LPO apprised in the event he was able to hire from this list.

9. The LPO Consultant met with Staff during the week to receive updates and provide support and direction where needed, with regard to the activities at the LPO, addressing inquiries from walk-ins and referrals from contractors, following up with training partners, managing and updating the LPO's Database, and delegating specific outreach activities to promote the Forum planned for September 20th.

10. The LPO Consultant and Ms. Remogene appeared on the Piman Bouk Radio show and made announcements regarding the Forum in English, Spanish and Creole. Mr. Manny Alvarez of Coft Consulting Services, Inc., an entity retained by Oleta Partners to assist in connection with the LPO's and Oleta Partners' community outreach efforts, was provided with the details of the Forum and was urged to make announcements and provide promotional support through various media channels.

11. The LPO Consultant instructed Staff to create a Registration Log and outlined the specific Event planning strategies that needed to be put in place to prepare for, and host the Forum. RSVPs would be encouraged to keep a better track of registration. The Registration Intake required that candidates provide information on how they learned about the Event which would provide Oleta Partners and the LPO with feedback as to the success of their current outreach strategies, and how marketing and community outreach efforts might be targeted for future events.

12. On September 3rd the LPO Consultant met with Marie Charles of Marie Charles Clothing Boutique, a North Miami company that was interested in potentially leasing space and operating a clothing boutique at Biscayne Landing. Upon their request, technical assistance and management advice was provided to this company, as to how the owners might improve their current marketing strategy. The company was registered in the LPO's database and has expressed a specific interest in being considered for hosting a clothing boutique in the proposed hotel to be built as part of the Biscayne Landing Development.

13. On September 5th, the LPO Consultant was invited to meet with the President of Miami-Dade College, Eduardo Padron and his staff, and William Porro from the City of Miami. The purpose of the meeting was to encourage the engagement of the MBDA Business Center, in a collaborate effort, to foster participation from

those local small businesses which were included in the Goldman Sachs 10,000 Small Businesses Program. Because the North Miami community is highly populated and represented by many Haitian-Americans, it was viewed as prudent to reach out to tap small businesses within the City of North Miami to encourage a strong multicultural registration in the Goldman Sachs five-year training and financing program.

More information is being gathered to flesh out exactly how small businesses within the City of North Miami may be tapped and how that would tie into Oleta Partners' initiatives and achieving the goal of creating additional training and growth opportunities for businesses within the City of North Miami.

14. On September 6th, the LPO Consultant ordered and collected from the printer 1,000 copies of the Forum Flyer for distribution throughout the community.

15. The LPO Consultant and Staff attended the Bi-Weekly Team Meeting at Oleta Partners on September 6th. The public announcement for the Invitation To Bid for Relocation of Fill Material services was released by Oleta Partners for distribution on that day as well. This ITB required attendance at a mandatory pre-bid conference that was scheduled for September 27th at 10:00 a.m. at Oleta Partners' Biscayne Boulevard office. The deadline for submission of bids was October 11th at 3:00 p.m. During the coming week, the LPO began to promote this ITB opportunity.

16. During the week, the Local Preference Office had twenty-five (25) walk-ins, most occurring after the Piman Bouk radio announcements. Candidates were processed and entered into the LPO's Database.

Week Two – September 9-13

1. The LPO's promotions and community outreach efforts went into full gear during this week as registration began to mount for attendance at the Forum scheduled for September 20th. Specifically, and as outlined in the LPO's Community Outreach Plan, the below listed activities were employed to announce and promote the Forum.

2. There was heavy promotion to businesses through their respective chambers of commerce, at events, and door-to-door advertising. The usual means of reaching the North Miami community were employed as follows:

   a. City of North Miami – PIO
   b. City of North Miami – CRA
   c. City of North Miami – Parks & Recreation
   d. City of North Miami – Dept. of Public Works
   e. City of North Miami's Community Centers
   f. City of North Miami's Homeowners' Associations
   g. Miami Dade County Public Schools provided four student volunteers who distributed flyers on cars during various church services
   h. The LPO Administrative Assistant delivered Event Flyers directly to Manny Alvarez' Office for his distribution of such flyers
   i. The LPO's Support Staff member, Manoushka Remogene, announced the event on the Manny Alvarez Show
   j. Greater North Miami Chamber of Commerce
   k. Miami-Dade Chamber of Commerce
   l. Haitian American Chamber of Commerce

m. Jamaica USA Chamber of Commerce
n. South Florida Hispanic Chamber of Commerce
o. Women's Chamber of Commerce
p. Haitian Lawyers Association
q. Holy Family Episcopal Church
r. North Miami Branch Library
s. HOT-105 FM Radio – Tom Joyner Morning Show
t. Purchased radio advertising on WAVS – 1170 AM Radio (30-second ad purchased and aired on Sept. 13th and 17th)
u. Personal Appearances and Advertising on the Piman Bouk Radio Show – September 6th through 18th
v. Daily telephone calls to the LPO's Database of registrants with "training" interests
w. Turner Technical Institute – Class announcements to its Biscayne Landing students
x. Special Outreach to Biscayne Landing Graduates from OIC's Courses

3. During the week, the LPO Consultant and the LPO Staff also announced the Forum in English, Spanish and Creole on the Piman Bouk Radio program. Registration and interest continued to grow from both residents and businesses.

4. In the midst of registering for attendance at the Forum, several business owners sought advice and information on the Local Preference Program and the process to qualify, the means by which they could locate a business in the City of North Miami, and how to receive referrals of North Miami residents who might be available for various jobs and trades in construction. Most of these consultations and assistance were conducted by telephone.

5. The LPO Consultant and Staff continued outreach via e-blast and telephone calls to those businesses entered in the LPO's Database to invite participation in the Forum. A special effort was made during this week to reach the business community in North Miami and elsewhere. Persons on the Oleta Partners' Team (Darryl Lee and Richard Meddlecot) also made special outreach solicitations to current contractors at Biscayne Landing, and to other contractors who might be interested in bidding and partnering with local businesses.

6. During the week, the LPO Consultant prepared an outline of items and duties needed to implement the Event, and Staff was given various follow-up assignments.

7. The LPO Consultant made a request to the Director of Parks and Recreation for the City of North Miami, Mr. Jeff Geimer, for the loan of additional furniture that would be needed to accommodate attendees at the Forum. The LPO Consultant established a goal of 200 attendees and accommodations were being planned accordingly. Mr. Geimer gave his approval and assigned his staff to implement.

8. The LPO Consultant contacted Ms. Ruby Crenshaw-Johnson, Director of Purchasing for the City of North Miami, to request her participation as a speaker and exhibitor at the Forum. The Purchasing Director accepted the invitation and agreed to promote the Event on her department's website. The LPO Consultant also contacted Mr. Lesly Prudent, CRA Coordinator for the City of North Miami, and requested his participation as a speaker and exhibitor, which he accepted, as well as offered his support in promoting the Event.

9. On September 12th from 6:00 – 8:00 p.m., the LPO Consultant attended a community business meeting, hosted by the Director of Purchasing for the City of North Miami, Ms. Ruby Crenshaw-Johnson, at the Gwen Margolis Community Center. The event focused on "Doing Business with the City of North Miami" and the

process for registering as a City vendor and participating in the bidding process. The LPO Consultant was given an opportunity to extend an invitation to the audience and to distribute flyers promoting the Forum. Other public officials and staff in attendance were: Mayor Lucie Tondreau, Councilman Philippe Bien-Aime; Councilman Scott Galvin; City Manager, Stephen Johnson, and Deputy City Manager, Dr. Lumane Claude. All eventually took to the podium to encourage registration and developing business relationships with the City of North Miami.

In her remarks, Mayor Tondreau referenced the Forum and reiterated the importance of local businesses and residents becoming involved with this process by registering their interests and attending the Event.

10. On September 13th a coordinating meeting was hosted by Oleta Partners at the Development Office to discuss and receive updates on Oleta Partners' training initiatives, and the trainers' participation in the Forum. In addition to the Oleta/LPO Team, others in attendance were: Ms. Sophia Hall, Vice Principal of Turner Technical Adult Institute; Newton Sanon, President/CEO of OIC; and Nakia Jones and Johnathan Rendon, also of OIC.

The Training Enrollment goals were discussed with Turner Tech reporting an initial, current enrollment of 70 students, which subsequently increased to 75 students. It was emphasized that it was essential for the LPO to receive weekly updates from Turner Tech in order to keep the LPO abreast of any case management needs and/or requirements that may arise. Mr. Tillman explained that new developments indicated that the City Manager and Council Members now understood and were in support of having both training programs offered by Turner Tech and OIC as part of Oleta Partners' Training Initiatives. In light of this, Mr. Tillman requested, and everyone agreed, that the Training Partners provide the LPO with a report, every fourth Tuesday of each month, in order for Oleta Partners to keep the City's Mayor and Council Members informed and up-to-date on the progress of Oleta Partners' Training Programs presently being conducted by both OIC and Turner Tech. Moving forward, Mr. Sanon agreed to first meet with his team to map a strategy and program, then with Ms. Gill to discuss future training by OIC for 2014, as well as the outreach and enrollment process to be used in connection therewith. It was generally agreed, however, that once an OIC training program is confirmed, the LPO could begin referring candidates who have already been processed by the LPO as having met the criteria for Oleta Partners' Training support, and were on a Referral List of Candidates awaiting placement at Turner Tech. It was agreed that 25 persons would be the ongoing enrollment number goal to begin future OIC training classes.

Placement of students in jobs was discussed and plans were still being finalized between Oleta Partners and OIC regarding this strategy for placing students and graduates in jobs through OIC's special placement services.

Mr. Tillman expressed that he wanted the North Miami community to be aware that Oleta Partners is intending to continue offering both long-term training opportunities through Turner Tech, and short-term training opportunities through OIC.

Another potential vocational training (Culinary Arts with FIU) was discussed and Mr. Tillman said that he was open to the idea of involving other vocational training programs since our database of residents indicated that this need exists.

11. The upcoming Forum was discussed and Ms. Gill outlined the proposed plans. The LPO Consultant announced that an Agenda Planning Meeting was being scheduled for Monday, September 16th at 3:00 p.m. with everyone to be present, to discuss the full agenda and set-up requirements.

12. On Saturday, September 14th the LPO Consultant attended a community meeting hosted by Councilman Philippe Bien-Aime at the Griffing Community Center in District 3, from 10:00 a.m. to 12:00 noon. The meeting was also attended by the North Miami Director of Public Works, Aleem Ghany, who spoke on the specifics of the expenditures being discussed—the allocation of dollars for public works in District 3, from funds received from Biscayne Landing. Also in attendance were Mayor Lucie Tondreau, and the Deputy City Manager, Dr. Lumane Claude. The LPO Consultant was given an opportunity to promote the Event. She provided information on what has been happening at the LPO with Oleta Partners' Training Initiatives, building a database of North Miami residents and businesses for future opportunities, and hosting events to educate the community on potential contracting and employment opportunities as they arise. The Forum flyer was distributed during the networking session which followed, with several persons requesting business cards and further information.

13. During the week, the Local Preference Office had forty-three (43) walk-ins. Candidates were processed and entered into the LPO's Database.

Week Three – September 16-20

1. The week was busy, mostly with telephone calls from persons registering for the Forum. Notwithstanding, the LPO Consultant guided the outreach process to ensure that telephone calls to the students (who completed or were attending Oleta Partners' sponsored training programs) continued, and that business persons were contacted and invited by the various chambers and trade associations

2. A planning meeting to discuss the Forum was held on September 16th at Oleta Partners' Development Office. The LPO Consultant provided details on what would occur at the Event. The attendees were provided with details on the number of exhibitors, the items that needed to be purchased, and the presentation topics to be covered by members of the Team. Additional chairs were to be rented by Oleta

Partners. The cost of all other items--food, conference registration and hand-out materials, printed banners, decorations, photography, etc. would be borne by the Consultant from the LPO's budget. The LPO Consultant advised that M. Gill & Associates would hire an additional four (4) North Miami residents to assist on that day. Ms. Jones of OIC offered to provide marketing support to videotape the event. Ms. Sophia Hall of Turner Tech offered to send a truck and drivers to assist the LPO Consultant and Staff with the necessary shopping and set-up.

3. There was heavy telephone traffic during the week, as the LPO Staff was not only registering persons from the RSVP List, but were kept quite busy addressing questions from local residents and businesses, and from non-North Miami business persons who were curious and wanted information on what Biscayne Landing was all about.

4. During the week, students were referred to the LPO to assist in the outreach efforts for the Forum. Student Interns who had worked with the LPO in the past, volunteered and were assigned to distribute flyers to the following locations:

Natasha Samson (100 Flyers) and Alexis Turner (200 Flyers)

a. Walgreens at 567 NE125th Street, North Miami
b. Walgreens at 14901 NE 6th Avenue, North Miami
c. President Supermarket at 450 NE 125th Street, North Miami
d. Burger King at 12790 NW 7th Avenue, North Miami
e. Family Dollar at 401 NE 125th Street, North Miami
f. St. James Catholic Church (10:00 a.m. and 12:00 Noon Mass) - 540 NW 132 St., North Miami
g. Miami-Dade College (at their request for flyers) – 111380 NW 27th Avenue, Miami

Flyers were also distributed by the LPO's Consultant and Staff to the following locations:

Sheryl Lafrance:

h. City of North Miami Library 835 NE 135th St, No. Miami (200 Flyers)
i. Ken Knight of Jumbo's Restaurant – 7501 NW 7th Ave., Miami (100 flyers)
j. Emmanuel Alvarez – 1510 NE 163 St., N. Miami Beach (100 Flyers)
k. Walked Door-to-Door – NE 135th Street – NE 145th Street (150 Flyers)

Manoushka Remogene:

l. Naomi Media Center – 1125 NE 125th St, North Miami (50 Flyers)
m. St. James Catholic Church – 540 NW 132 St, North Miami (50 Flyers)
n. Tate Executive – 1175 NE 125th Street, North Miami (50 Flyers)

Marie Gill

o. Holy Family Episcopal Church – Miami Gardens (200 Flyers)
p. Community Health Centers of North Miami (100 Flyers)
q. COSTCO – North Miami (200 Flyers)
r. North Miami's Homeowners Associations and Community Centers (300 Flyers)
s. City of North Miami – Foyer at City Hall (200 Flyers)

5. During the next three days leading up to the Event, the LPO Consultant and Staff were busy accepting RSVPs, reaching out to businesses, shopping and preparing conference-related materials, setting up of the venue, preparing the conference agenda, confirming speakers, confirming event resources (decorator, photographer), collecting items from the printer and setting up the facility the afternoon prior to the Event. Radio announcements continued on the Piman Bouk Radio program, and RSVPs indicated that the vast majority of individuals had heard of the Event from the Piman Bouk Radio program and from the various e-blasts and individual flyer distributions.

6. Named Badges and Conference folders with LPO handouts and registration information were prepared for distribution to all participants. The LPO Consultant also produced two pull-up conference banners, promoting the LPO and Oleta Partners' development and Local Preference initiatives.

7. On Friday, September 20th, Oleta Partners and the LPO hosted the first Business, Jobs and Training Forum at the Development Office located at 15045 Biscayne Boulevard. The Event was a huge success by all accounts. Attendance exceeded everyone's expectations with 183 residents and 143 businesses, for a total of approximately 400 people attending. Mr. Herb Tillman led the team of presenters by encouraging the audience to keep track of what is happening at the Development. He advised the audience that Biscayne Landing is a long-term project with tremendous opportunities ahead for both businesses and residents. He reported that Oleta Partners was currently meeting the goals for training and jobs, but encouraged the businesses present to network, identify potential partners for future bidding and take advantage of Local Preference services.

8. The Local Preference Consultant, who was emcee for the Forum, explained the role of the LPO and encouraged residents and businesses to register for referral and training services. Mr. Darryl Lee of the Oleta Partners' Team provided information on projects that were currently available or would become available in the near future, including those described in Oleta Partners' Invitation To Bid for the Developments' presently required fill relocation services. He explained the Spine Road project and the potential opportunities that would be available for businesses to bid on the various phases of such project, and for non-Local Group Members to subcontract portions of such work to those who are members, as well as the opportunity for North Miami residents to potentially be employed by such contractors and subcontractors.

9. Mr. Joseph Silver, of the Oleta Partners' Team, explained the potential for contractors to obtain financing for certain of their start-up costs if they are awarded a contract for work on Biscayne Landing and the criteria for qualifying for such loans and the terms thereof. He also explained the insurance and other contracting requirements of which bidders should be aware, as they get ready to participate. Mr. Silver also offered to meet with any businesses interested in receiving more information about such program.

10. Training Opportunities were presented by both Turner Tech and OIC and the audience was encouraged to meet with them, during the Forum, for additional information.

11. The City of North Miami's Purchasing Director presented information on the City's Vendor Registration and Procurement processes, and the various ways that a non-North Miami business could qualify for the Local Preference advantage. Mr. Lesly Prudent, Coordinator of the City's CRA program, addressed the audience and informed them that the CRA works hand in hand with the LPO to ensure that the Local Preference goals are achieved.

12. Extensive networking followed the presentations and 49 individuals registered for direct services and to be entered into the LPO's Database.

13. B2B Business, Jobs and Training Forum - September 20, 2013

14. During the week the Local Preference Office had twenty (20) walk-ins. Candidates were processed and entered into the LPO's Database.

Week Four – September 23-30

1. During the week, the LPO staff worked on updating the various registrations and sign-in records from the Forum, the Staff's aim being to identify the following:

   Residents
   a. Number of RSVP Residents that attended
   b. Number of RSVP Residents that did not attend
   c. Number of Residents who registered on site
   d. Total Number of Residents in attendance

   Businesses
   e. Number of RSVP Businesses that attended
   f. Number of RSVP Businesses that did not attend
   g. Number of Businesses who registered onsite
   h. Total Number of Businesses in attendance

2. While the LPO Consultant was out of State on business, she maintained frequent contact with the LPO Staff via telephone, text messages, and emails, during the day, each day. The LPO Staff conducted property searches to verify the addresses of all persons who registered with the LPO onsite at the Forum.

3. During the week, several telephone calls were received from persons who attended the Event. Follow-up meetings were scheduled as appropriate. The Staff continued verifying new enrollment addresses of candidates expressing interest in training at Turner Tech. Telephone contacts were made to persons whose addresses were illegible, or who did not fully complete their registrations.

4. The LPO Consultant worked with the Staff to develop an appropriate translation of Oleta Partners' outstanding Invitation To Bid (for the Development's required fill relocation services) into a radio announcement that could be easily delivered in English, Spanish and Creole. Manoushka Remogene appeared on the Piman Bouk Radio program during the week (Monday, Tuesday, Wednesday and Thursday, September 23rd, 24th, 25th, and 26th) and announced the ITB. On the LPO Consultant's instruction, Ms. Remogene also sent follow-up emails to businesses that attended the Forum and to the regular community outreach sources. It was noticeable that both the Greater North Miami Chamber of Commerce and the Haitian American Chamber of Commerce were publicizing the ITB.

5. On September 27th, Oleta Partners hosted a pre-bid meeting for the ITB. Representatives of twenty-seven (27) interested bidders attended the pre-bid meeting. Local Preference Support Staff, Manoushka Remogene, attended and distributed LPO business cards. Mr. Darryl Lee encouraged the businesses to communicate with the LPO in order to get the help they might need to identify North Miami residents and businesses for their labor pool, or for subcontracting purposes.

6. The Local Preference Consultant contacted all Forum exhibitors to thank them personally for their support and participation, and to request their feedback on the Event.

7. On September 27th Mr. Bruce Clark of SCS Engineers made a request to the LPO Consultant for a listing of architects and engineers in North Miami. Ms. Gill and Staff are working on updating this list to be presented to SCS Engineers. The City of North Miami's Purchasing Department was contacted for referral of architects, but only two North Miami-based architects were listed on the City's Vendor Registration List.

8. During the week, the Local Preference Office had twenty-three (23) walk-ins. Candidates were processed and entered into the LPO's Database.

BISCAYNE LANDING

EXHIBIT F TO OLETA PARTNERS, LLC'S QUARTERLY PROGRESS REPORT

TRAINING INITIATIVES

FOR THE PERIOD JULY 1, 2013 THROUGH SEPTEMBER 30, 2013

INTER-OFFICE MEMO

To: Herb Tillman

From: Joseph Silver

Date: September 25, 2013

Subject: Training Programs

In response to your inquiry, please be advised of the status of Oleta Partners' efforts in complying with its Training Initiatives obligations, the entire cost of which is being funded by Oleta Partners:

TURNER TECHNICAL ARTS ADULT EDUCATION CENTER: After conducting, at the Local Preference Offices, another pre-screening meeting (of interested students) in concert with representatives of Turner Tech, a group of sixty (60) individuals (in addition to the ten (10) North Miami residents who were already participating in the Turner Tech vocational training programs as a result of Oleta Partners' efforts), were selected to and did, in fact, register and start attending classes for the courses offered during the trimester which commenced on August 19, 2013.

Accordingly, as of the date hereof, there is a total of seventy-five (75) students, each of whom is a resident of the City of North Miami, attending classes at Turner Tech, the cost of their tuition, fees, books and tools being completely funded by Oleta Partners.

Such classes, in most instances, utilize the NCCER curricula discussed below. They are anticipated to be completed within four (4) trimesters, or approximately fourteen (14) months, assuming that each student attends classes four (4) evenings per week, five (5) hours per evening, for the entire course. Please note, however, that the flexibility of these programs will permit a student to skip an entire trimester or attend classes two nights per week, at their option; provided, however, that in all events, each student, as a condition to graduating, must complete the required total number of hours of each course (i.e., 1,200 hours-commercial electrician; 960 hours-plumber). Upon completion of this vocational training, each student will receive a certification for their chosen trade, all as set forth on the Turner Tech Brochure attached hereto.

OIC OF BROWARD COUNTY-FEBRUARY, 2013 COURSE: This National Center for Construction Education and Research endorsed courses conducted by OIC of Broward County, Inc. at Biscayne Landing (and recognized by the Miami-Dade County Public Schools – Division of Career and Technical Education) is comprised of a two (2) day, Basic OSHA Training Course, followed by a fourteen (14) week Core Construction Training Course. Initially, nineteen (19) students (out of a total of 20) graduated from the OSHA 10 phase of the training. Thereafter, a total of six of such students either voluntarily decided not to continue with the NCCER/Core Construction training or did not satisfactorily complete this phase of the program, leaving a balance of (13) students who graduated and received both their OSHA-10/NCCER certifications.

OIC OF BROWARD COUNTY - JUNE, 2013 COURSE: As a result of the diligent efforts on the part of the LPO Staff, an aggregate of thirty-eight (38) individuals agreed to be pre-screened by OIC, at Biscayne Landing, for the OSHA-10/NCCER Core Construction Courses to be conducted by OIC, at the Local Preference Offices, commencing in June, 2013. Unfortunately, only 32 individuals actually appeared for such screening, and out of that group, only fifteen (15) could be certified, by OIC, for participation in such course, which commenced on June 24, 2013.

In this regard, based upon the requests of a majority of such students, it was agreed that the NCCER Training would be conducted three (3) evenings per week (instead of two), thereby shortening the length of such program to approximately ten (10) weeks, including the OSHA segment of such training.

The OSHA-10 training phase of the program was completed on June 25th, with the NCCER/Core Construction phase having been completed in August, 2013. Out of such initial group of 15 students, thirteen (13) have successfully completed both the OSHA-10 and NCCER/Core Construction Courses and received the appropriate certifications for each.

OIC OF BROWARD COUNTY – NOVEMBER, 2013 COURSE: As of the date of this Report, Oleta Partners' Local Preference Staff, in coordination with OIC, was in the process of soliciting, for pre-screening, an additional group of individuals who previously expressed an interest in training and are willing to attend OIC's OSHA-10/NCCER Core Construction courses being scheduled to commence in early November, 2013, it being Oleta Partners' goal to enroll an aggregate of twenty-five (25) individuals in such courses.

FIU CULINARY ARTS ACADEMY: As you are aware, in August, 2013 the City Manager approved of Oleta Partners' request to include, as part of its Training Initiatives, the ten (10) week course offered by FIU's Culinary Arts Academy (a Division of its Institute for Hospitality & Tourism Education & Research) for those individuals who desired to start a career in the culinary arts and take advantage of job opportunities in restaurants, hotels and resorts, among others. The first of such courses was to commence on September 28, 2013 and, accordingly, the Local Preference Office was instructed to solicit (from its database of North Miami residents) a group of four (4) individuals who were interested in attending the same. Unfortunately, the LPO was subsequently advised that, due to FIU's inability to complete the assembly/formulation of such course, the first such course would have to be delayed until January, 2014.

SUMMARY: Please be advised that, as of the date hereof, the following information summarizes the results of Oleta Partners' efforts in complying with its Training Initiatives:

Number of Students Completing OSHA-10/NCCER Core Construction Courses	26
Number of Students Completing OSHA-10 Course	6
Number of Students Enrolled at Turner Tech	75

ABOUT NCCER: NCCER is a not-for-profit 501(c)(3) education foundation created in 1996 as The National Center for Construction Education and Research. It was developed with the support of more than 125 construction CEOs and various association and academic leaders who united to revolutionize

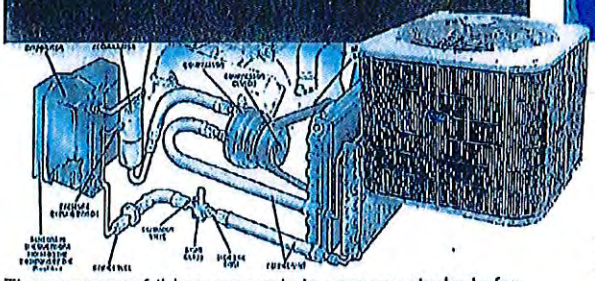
training for the construction industry. Sharing the common goal of developing a safe and productive workforce, these companies created a standardized training and credentialing program for the industry. This progressive program, which is recognized by the U.S. Department of Labor and numerous state and local education departments, including the Florida Department of Education and the Miami-Dade County Public Schools, has evolved into curricula for more than 60 craft areas and a complete series of more than 70 assessments offered in over 4,000 NCCER-accredited training and assessment locations across the United States.

NCCER develops standardized construction and maintenance curricula and assessments with portable credentials. These credentials are tracked through NCCER's National Registry which allows organizations and companies to track the qualifications of their craft professionals and/or check the qualifications of possible new hires. The National Registry also assists craft professionals by maintaining their records in a secure database.

CURRICULUM. In cooperation with publishing partner Pearson, NCCER develops and publishes a world-class curriculum created by Subject Matter Experts representing contractors and schools from around the United States. Subject Matter Experts ensure exceptional training programs that meet or exceed national industry standards. The NCCER curriculum, which includes more than 60 craft areas, is taught worldwide by contractors, associations, construction users, and secondary and post-secondary schools.

TRAINING AND CERTIFICATIONS. NCCER offers curricula in over 60 different craft areas and more than 80 different assessments. When you successfully complete training, assessments and/or performance verifications through an NCCER Accredited Training Sponsor or Assessment Center, NCCER's National Registry records your completions and issues the appropriate credentials. It is these portable, industry-recognized credentials that many industry leaders look for when making employment decisions.

A/C Refrigeration & Heating Technology



The purpose of this program is to prepare students for employment or advanced training in the heating, air-conditioning, and refrigeration and ventilation industry.

A/C, Refrigeration and Heating Helper ..... *250 hrs.*
A/C, Refrigeration and Heating and Mechanic Assistant ..... *250 hrs.*
A/C, Refrigeration and Heating and Mechanic 1 *250 hrs.*
A/C, Refrigeration and Heating and Mechanic 2 *250 hrs.*
A/C, Refrigeration and Heating Technician ....*350 hrs.*
Mathematics *10*
Language *9*
Reading *9*

Carpentry

The purpose of this program is to prepare students for employment in the carpentry and cabinetmaking industry with a stress on basic carpentry/cabinet making skills.

Carpenter Helper ..... *300 hrs.*
Trim and Finish Carpenter ..... *300 hrs.*
Carpenter, Rough ..... *450 hrs.*
Carpenter ..... *150 hrs.*
Mathematics *9*
Language *9*
Reading *9*

Electricity

The purpose of this program is to prepare students for employment or advanced training in a variety of construction electrical industries.

Electrician Helper ..... *300 hrs.*
Residential Electrician ..... *450 hrs.*
Commercial Electrician ..... *450 hrs.*
Mathematics *9*
Language *9*
Reading *9*

Plumbing Technology

The purpose of this program is to prepare students for employment or advanced training in a variety of pipe occupations.

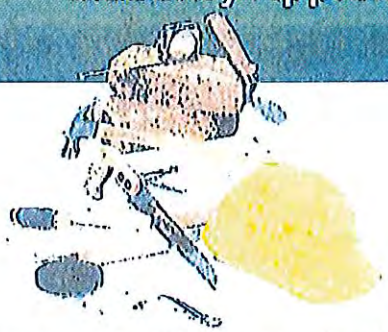
Helper, Plumber, Pipefitter ..... *360 hrs.*
Residential Plumber ..... *240 hrs.*
Commercial Plumber ..... *240 hrs.*
Plumber ..... *120 hrs.*
Mathematics *9*
Language *9*
Reading *9*

Applied Welding Technologies

The program offers a broad foundations of knowledge and skills to prepare students for employment in applied welding positions.

Welder, Helper . . . . . *250 hrs.*
Welder, Shielded Metal Arc . . . . . *250 hrs.*
Welder, Gas-Metal Arc . . . . . *125 hrs.*
Welder, Flux Cored Arc . . . . . *100 hrs.*
Welder, Gas-Tungsten Arc . . . . . *175 hrs.*
Welder, Pipe . . . . . *270 hrs.*
Mathematics *9*
Language *9*
Reading *9*

Masonry Apprentice



This is a free apprenticeship program offered by Masonry Association of Florida, Inc. Southeast Chapter.

Contact
Coordinator Dave Browning
Tel.: 561.215.7668