

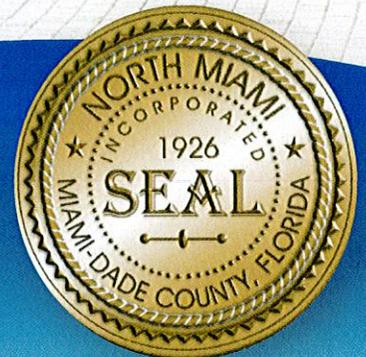


FY 2015-2016

A photograph of a large, colorful neon sign that reads "PARADISE" in capital letters. The letters are in various colors: 'P' is pink, 'A' is light blue, 'R' is yellow, 'A' is white, 'D' is light blue, 'I' is white, 'S' is white, and 'E' is red. A white star is mounted on the wall to the right of the sign. The sign is set against a dark blue wall with a diamond-patterned grid.

PARADISE

Adopted
Annual Budget





CITY OF NORTH MIAMI, FLORIDA

Adopted Annual Operating Budget for

Fiscal Year 2015-2016

Submitted by:

Interim City Manager,
Arthur H. Sorey III

Prepared by:

Office of Management and Budget

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Municipal Intern,
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Elected Officials



Mayor
Smith Joseph, D.O., Pharm. D.



Councilman
Philippe Bien-Aime
District 3



Councilman
Scott Galvin
District 1



Councilwoman
Carol Keys, Esq.
District 2



Councilman
Alix Desulme
District 4



City Clerk
Michael A. Etienne, Esq.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of North Miami
Florida**

For the Fiscal Year Beginning

October 1, 2014

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented the award of Distinguished Budget Presentation to the City of North Miami, Florida for its annual budget for the fiscal year beginning October 1, 2014.

In order to receive this award, a governmental unit must publish a budget document that meets stringent program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This is the first year that the City of North Miami has received this notable award.



The City of North Miami is advancing its commitment to performance management and strategic planning. The FY15-16 Budget Book demonstrates its utility as a financial plan, policy document, operations guide, and a communications device that is divided into five sections.

SECTION ONE: INTRODUCTION

The Introduction section provides an overview of the City and the FY15-16 Budget. The City Overview includes the City Manager's Transmittal Letter and Strategic Management Plan. The transmittal letter from the City Manager formally submits the budget to the City Council and its residents. It summarizes the significant factors affecting the City of North Miami's budget development and provides an overview of revenue and expenditure highlights. The City's strategic plan identifies the City's overall mission and long-term goals. The City overview also includes the Citywide Organization, City Map, demographics and economic indicators. The Budget Overview highlights the Budget Process, Policies, and bottom line expenditure and revenue summaries.

SECTION TWO: REVENUE MANUAL

The City's Major Revenue Section was developed to provide a comprehensive reference for primary revenue sources collected by the City. The section provides a historical view of trends and forecasting methods. Tracking and reporting this information to the public and its decision makers is vital for responsible planning for the future.

SECTION THREE: DEPARTMENT BUDGETS

This section presents the operating budgets for the following departments: Office of Management and Budget, Building and Zoning, City Attorney, City Clerk, City Manager, Code Compliance, Community Planning & Development, Finance, Information Technology, Library, Mayor/Council, Museum of Contemporary Art, Non-Departmental, Parks & Recreation, Personnel, Police, Public Works, Purchasing, Fleet, Risk Management, and Utilities. Each department section includes expenditure and staffing charts, prior year accomplishments, upcoming initiatives, performance measures, core responsibilities and planned expenditures.

SECTION FOUR: CIP

This section includes the Capital Improvement Program (CIP). An official statement of public policy regarding long range capital development in the City of North Miami. A capital improvement is defined as a capital expenditure of \$50,000 or more, resulting in the acquisition, improvement or addition to fixed assets in the form of land, buildings or improvements, more or less permanent in character, and durable equipment with a life expectancy of more than five years.

SECTION FIVE: APPENDIX

This section includes the payplan, glossary of terms and acronyms used throughout the document.

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Section One:

Introduction



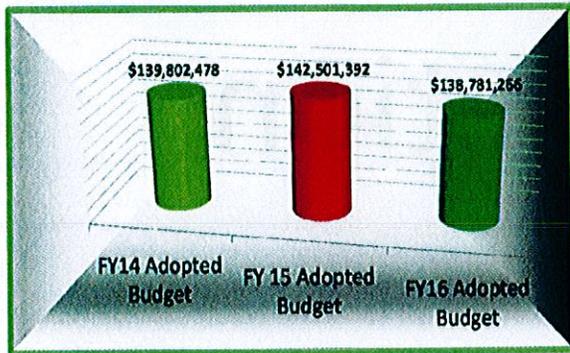


October, 1, 2015

Honorable Mayor and City Council:

The Adopted Annual Budget for the City of North Miami, Florida, for the fiscal year beginning October 1, 2015 and ending September 30, 2016 is hereby submitted in accordance with the requirements of the City Charter. This budget provides a sound financial plan to provide the best possible services to our residents with the limited resources that are available. The Fiscal Year 2015-16 (FY16) Adopted Budget totals \$138,781,266, a 2.61% decrease from the Fiscal Year 2014-15 (FY15) Adopted Budget of \$142,501,392.

The primary budgetary challenge the last few years has been the growing demand for local government services and diminishing resources available to fund them. To address this a strategic management plan was initiated. The initial stages of the plan led to department mission statements, goals, objectives, and action steps for each department. Last year, timelines were tied to these plans and they were published in the adopted budget. In fact, last year's advancements resulted in the City earning the Government Finance Officers Association (GFOA) Distinguished Budget Presentation Award for the second consecutive year.



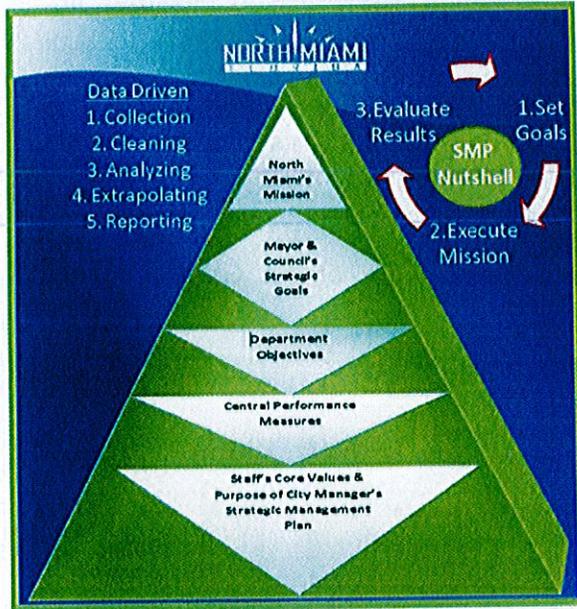
This Budget Message Highlights

- A review of the strategic management plan and its evolution and impact on City operations.
- An overview of the FY16 Adopted Budget.
- Summaries for the General Fund and all other funds.
- The future.

For this year, department sections were refined to simplify and quantify service, efforts, and accomplishments. Staff also evaluated comparable municipalities that track and record department performance measurements. The resulting data to be collected, polished, and reported will certainly assist our City with internal metrics and external municipal comparisons for improved efficiencies and optimal service delivery. Our efforts will lead to best practices and allow us to market achievements quantitatively.

Budgetary Issues and Strategies

Over the last several years, the City has taken proactive steps to combat fiscal realities that have affected our nation. As our economy recovers, we see progress in terms of market responsiveness and revenues.



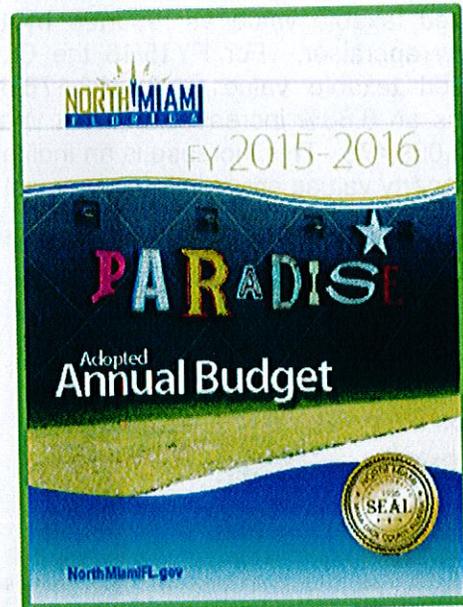
Benefits of Performance Measurement

- Ensures better anticipation to opportunities/threats in a fragile economy.
- Improves ability to capitalize on strengths and better identify areas needing improvement.
- Indicates “bang for buck” options and answers, identifying what we are getting for our money.
- Assists decision making on where to better allocate funds to achieve shared goals in a limited resource environment.
- Facilitates strategic reductions and/or investments so that taxpayers see a positive return on investments.

Overview of FY15-16 Budget Book

- Analyzes major indicators and characteristics that comprise North Miami's economy and demographics.
- Includes “Major Revenues” section that demonstrates quantitative and qualitative tools used to forecast future revenues.
- Captures department structures through charts & full time employee trends.
- Defines department core responsibilities and performance measures.
- Analyzes expenditure history by department.
- Will be submitted to the GFOA for the FY15/16 Budget Presentation Award.

- Integrates a holistic and proactive approach to governmental management that strives for understandability.



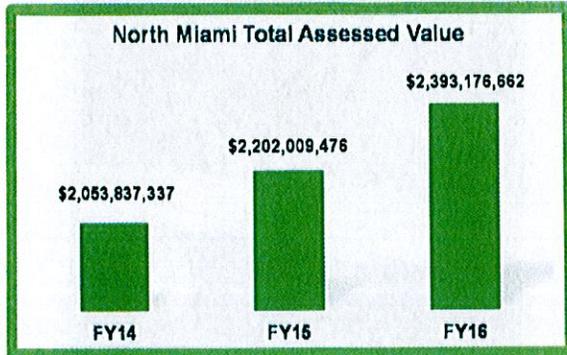
Short-term Factors/Economic Assessment

Although positive signs of economic improvement are visible, the economy is still fragile. With this in mind, the goals in preparing this budget were to:

- Continue to provide basic levels of service in the most equitable and efficient manner possible for both residents and employees.
- Strategically begin to position North Miami for the challenges of tremendous economic growth and expansion.
- Support essential City services with minimal increases in service fees. These increases are necessary for sound financial management.
- Increase funding for Capital Improvements.
- Limit service level reductions and major impacts to customers.
- Keep level of taxes being collected constant.
- Consider department core responsibilities and goals.
- Identify overlap of service areas so consolidation efforts can reduce personnel costs.

Ad Valorem Taxes

For the second time in five years the city of North Miami saw an increase in the City's assessed taxable value as reported by the property appraiser. For FY15/16 the City's assessed taxable value is \$2,393,176,662 which is an 8.68% increase from last year's \$2,202,009,476. This increase is an indicator that property values are stabilizing.



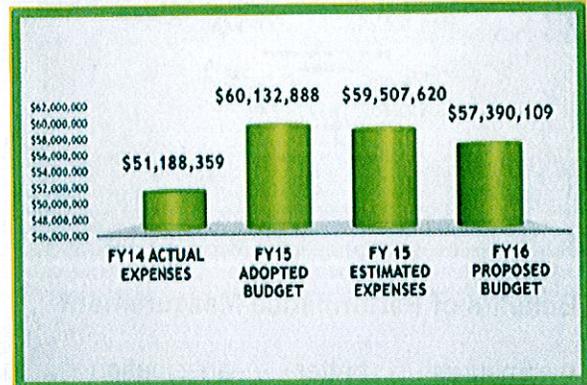
I am pleased to report the proposed operating millage rate for FY2015-16 is 7.9336 per \$1,000 of assessed value. This millage rate is the same as last fiscal year, yet it is more than the calculated rolled-back rate of 7.5300 and therefore considered a tax increase. The roll-back rate is defined by Truth In Millage (TRIM) as the rate that generates the same tax revenue as the current year, less new construction, additions, deletions and rehabilitative improvements.

General Fund

The adopted FY15/16 General Fund budget is \$57,390,109, a 4.56% decrease from FY14-15 Adopted Budget of \$60,132,888. This decrease is primarily attributed to the removal of the red light camera program and the use of unappropriated project reserve money to fund capital projects and sustain the Museum of Contemporary Arts (MOCA) during its transition period.

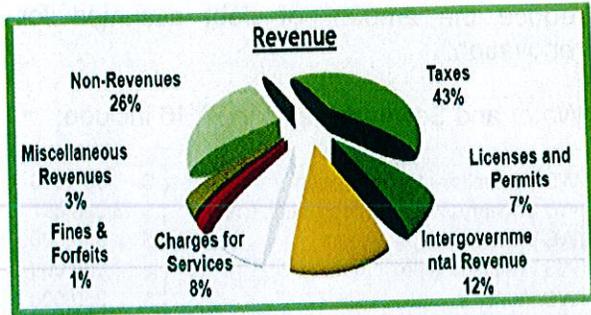
Nevertheless, an increase in Ad Valorem revenue will be realized as a result of the increase in property values and maintaining the same millage rate of 7.9336. Specifically, this millage rate will generate a gross property tax revenue of \$18,986,506, an 8.68%

increase from last year's amount of \$17,469,862, which is allocated between the General Fund and the North Miami Community Redevelopment Agency (NMCRA). This amount is budgeted at 95% to account for the discounts property owners receive for early property tax payment. The City's portion of \$16,169,179 is \$675,227 more than the prior year, and represents approximately 28% of the General Fund's revenue.



In addition to Ad Valorem, other major tax sources of revenue include general sales and use taxes, franchise fees, utility service taxes, and communication service taxes. All taxes are forecasted to \$24,743,914, which represents 43% of the General Fund or 18% of the total budget including all funds. Other major sources of revenue include: State Revenue Sharing, Local Government ½ Cent Sales Tax, Franchise Fees, and Utility Taxes. These account for approximately 19% of the total revenues. Locally derived revenues are also a major component of the City's budget. These include business tax and occupational licenses and permits, fines and forfeits, parks and recreation fees and other charges for services such as passport application fees and burglar alarm fees. The remaining amounts are derived from internal service charges and transfers, grants, miscellaneous interest and other.

The chart below depicts the breakdown of the various General Fund revenue types complete with percentages for the FY16 Budget.



Community projects identified for inclusion in the fiscal year 2015-16 budget for General Fund:

Community Projects	
Capital Projects	
Basade & N. Bayshore Park Improvements	\$ 55,030
City-wide Beautification for Art	\$ 60,000
Housing Rehab	\$ 310,000
Keystone CC & Playground	\$ 100,000
Keystone Point Community Garden	\$ 2,800
Sans Souci Tennis Court	\$ 65,000
Sasso Pool	\$ 200,000
South Gate Entrance Keystone	\$ 6,000
Utility Box Wraps	\$ 5,000
Sidewalks	\$ 250,000
Park/Street Furniture	\$ 37,056
Library Books	\$ 50,000
Subtotal	\$ 1,140,886

North Miami Community Redevelopment Agency

The North Miami City Council approved the creation of the North Miami Community Redevelopment Agency (NMCRA) on July 8, 2003, which was subsequently approved by Miami-Dade County on June 28, 2005. Instituted as a Special Revenue Fund for the City's purposes, the NMCRA is treated as a separate entity with its own budget.

Similar to the City, the CRA saw an increase in property tax valuations. At the proposed 7.9336 millage rate, the NMCRA's FY15-16 tax increment funding (TIF) from the City is \$1,868,032, which is 69% more than the prior year. This significant increase is anticipated to continue as property values continue to rise over time with the development that is taking place on the SoLē Mia site.

Transportation Funds

In 2002, Miami-Dade County voters approved a ½ cent tax for transportation. The ½ Cent Transportation Surtax Fund was created to account for the City's prorated share of the Charter County Transit System Surtax proceeds. Allocations to local municipalities are based on population and the monies received must be used for transportation related projects and programs. The estimated revenue in FY2016 budgeted at 95% is \$2,415,858. The 3-cent Local Option Gas Tax established in 1994 also provides funding for transportation related capital projects. The estimated revenue budgeted for FY2016 is \$289,187. Below is a list of transportation related projects identified for FY2016:

Downtown Revitalization/Beautification	\$ 100,000
Transit Shelter Installation	\$ 37,000
Traffic Calming	\$ 300,000
Traffic Studies	\$ 30,000
Sidewalk Installation and Roadway Repairs	\$ 100,000
Street Resurfacing	\$ 50,000
Total	\$ 856,187

ENTERPRISE FUNDS

Stormwater Utility

There are no significant changes to the Stormwater Utility Fund. The adopted budget is \$3,046,642, a 10% increase from the prior year. The fund has an emergency reserve of \$485,318 or 16% of the total budget and the monthly stormwater fee remains unchanged at \$6.19 per equivalent residential unit (ERU).

Water and Sewer Operation and Maintenance

A comprehensive assessment of the City's existing water and sewer rates was mandated by the South Florida Water Management District (SFWMD) under the Consumptive Use Permitting (CUP) to implement a conservation-based water rate structure. This study was necessary to promote the efficient use of water resources, address specific customer affordability issues and infrastructure concerns, develop a financial

plan that would allow the City to adequately fund operating and capital requirements, and maintain an adequate level of utility service to our residents.

In April 2012, the Mayor and Council adopted the new rate structure which includes annual rate adjustments over fiscal years 2012-2016. Effective October 1, 2014, the adopted rate plan mandated a 6% increase for FY2015. As a result, there was a 10% increase in this fund going from FY14 to FY15. However, for FY16 the total Water and Sewer budget is almost the same at \$48,763,864. This represents a decrease of less than 1% compared to last year.

In 2009, a funding mechanism for the renovation of the City's existing water plant was created. A capital improvement fee (CIF) was instituted to generate funds needed to cover the project-related debt service. This CIF has been eliminated with the implementation of the new rate structure. The CIF Capital Projects reserve is approximately \$7,718,801. These funds will be used to

reduce the amount of debt assumed for renovation.

Water and Sewer projects in FY16 include:

WS Lift Stations Rehabilitation	\$ 550,000
WS Sanitary Sewer Rehabilitation Gravity	\$ 3,926,697
WS Waterline Replacement	\$ 300,000
WS Waterline Improvement	\$ 3,000,000
WS Vehicles	\$ 350,000
Upgrade of Existing Lime Softening Plant	\$ 1,737,995
Total	\$ 9,864,692

Internal Service Funds

The internal service funds account for the cost of insuring the City in the areas of workers' compensation and general liability risks, and provide fleet management services to other departments on a cost reimbursement basis. The total budget for Internal Services is \$6,855,709.

Summary

The total adopted budget of \$138,781,266 is composed of the following:

	GENERAL FUND	SPECIAL REVENUE FUNDS	DEBT SERVICE FUNDS	CAPITAL PROJECTS FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS	REPL. BENEFIT PLAN	TOTALS
Milage Rate Per \$1,000	7,9336							7,9336
ESTIMATED REVENUES:								
Ad Valorem Taxes	16,169,149	1,868,032	-	-	-	-	-	18,037,181
Other Taxes	8,574,765	2,315,858	-	289,187	-	-	-	11,179,810
Licenses & Permits	2,209,855	-	-	-	-	-	-	2,209,855
Intergovernmental Revenue	6,776,055	1,599,090	-	-	-	30,000	-	8,405,145
Charges for Services	4,295,000	-	-	-	29,492,928	-	-	33,787,928
Fines & Forfeitures	826,577	-	-	-	-	-	-	826,577
Miscellaneous Revenues	3,532,800	100,000	-	-	22,000	69,200	-	3,724,000
Intragovernmental Revenue	6,152,292	-	-	-	-	5,685,617	-	11,837,909
Other Financing Sources	-	-	1,786,138	-	-	-	36,252	1,822,390
TOTAL REVENUES & OTHER FINANCING SOURCES	48,536,493	5,882,980	1,786,138	289,187	29,514,928	5,784,817	36,252	81,830,795
Bond Reserves	-	-	-	-	-	-	-	-
Other Reserves	-	12,833,978	-	-	8,410,272	375,744	-	21,619,994
Beginning Balances	8,853,616	907,797	-	-	14,873,916	695,148	-	25,330,477
TOTAL ESTIMATED REVENUE SOURCES, RESERVES AND BEGINNING BALANCES	57,390,109	19,624,755	1,786,138	289,187	52,799,116	6,855,709	36,252	138,781,266
EXPENDITURES/EXPENSES:								
General Government Service	9,409,459	378,822	-	-	-	-	-	9,788,081
Public Safety	24,573,901	591,999	-	-	-	-	-	25,165,900
Physical Environment	2,009,057	8,614,277	-	-	34,932,873	-	-	45,556,007
Transportation	3,493,853	2,295,619	-	289,187	-	-	-	6,078,659
Economic Environment	132,885	632,549	-	-	-	-	-	765,434
Human Services	463,810	183,876	-	-	-	-	-	647,686
Culture/Recreation	6,684,665	-	-	-	-	-	-	6,684,665
Debt Services	-	-	1,786,138	-	441,045	-	-	2,227,183
Internal Services	2,160,589	-	-	-	821,864	4,932,222	-	7,914,675
Other Financing Sources	1,530,364	1,868,032	-	-	-	-	36,252	3,434,648
TOTAL EXPENDITURES/EXPENSES	50,458,583	14,564,974	1,786,138	289,187	36,195,582	4,932,222	36,252	108,262,938
Bond Reserves	-	-	-	-	-	-	-	-
Other Reserves	6,931,526	5,059,781	-	-	16,603,534	1,923,487	-	30,518,328
TOTAL APPROPRIATED EXPENDITURES AND RESERVES	57,390,109	19,624,755	1,786,138	289,187	52,799,116	6,855,709	36,252	138,781,266

Conclusion

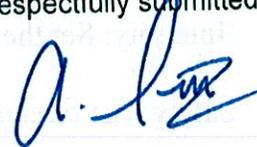
The increase in property values this year is an encouraging indicator of how the local economy is recovering in North Miami. In fact, we have seen more than a 15% increase in property values compared to the 2014 fiscal year. As a result, the City is wisely reinvesting its resources in the City's infrastructure. This includes more than \$14 million dollars from the City and CRA this fiscal year in capital projects that will rehabilitate sidewalks, streets, community centers, parks, housing, the pool, and water-sewer utilities.

Moving forward, there are several intertwining priorities to tackle this year:

1. Downtown Development and SoLē Mia Growth– The Mayor and Council's vision for a bustling, thriving downtown will make headway this year as we paired downtown growth with the development of the SoLē Mia site. Finally after several decades of stagnation, this plan will be put into action by a Council and Administration that is committed to moving the City onward.
2. Extend the Life of the CRA – The North Miami Community Redevelopment Agency (CRA) will be a major financing mechanism the City will employ to advance development downtown and at SoLē Mia. This year we will work on negotiations with the County to renew the Agency's existence for decades to come.
3. Continue to expand on the physical environment and infrastructure needs of the City – By continuing to invest in capital projects, which improve parks, streets, sidewalks, and its housing stock, we will attract and retain the investors and talent to ensure North Miami will grasp its future potential.
4. Polish Financial Outlook – In addition to growing property values and revenues, two other key indicators to analyze when determining the City's financial outlook are the amount of debt held, and the City's ability to pay off that debt. The city of North Miami has essentially no debt and a steady reserve fund. The current strength of our financial outlook has us in a position where we will be able to take advantage of low interest bonds to do major capital projects when the time is right.

North Miami is on the cusp of tremendous economic prosperity. With the support of our Mayor and Council, loyal community, and diligent staff, I firmly believe we will meet the challenges ahead and provide the quality services and environment our current and future city deserve.

Respectfully submitted,



Arthur H. Sorey, III
Interim City Manager



Strategic Plan Overview: A Vision for North Miami's Future

Purpose of Our Strategic Plan

The City of North Miami's strategic plan aims to address community issues and set long and short-term developmental goals and objectives. Successful implementation of the strategic management plan will ensure that North Miami is positioned to anticipate and respond to the needs of its residents while maintaining its financial stability and preserving the unique elements that make North Miami one of the top 10 cities in the United States of America.

Our Mission

The Mission of the City of North Miami is to enhance the quality of life, environment, and safety for citizens, businesses, customers, visitors, and employees in an atmosphere of courtesy, integrity, quality and fiscally responsible service.

Our Core Values

Service: Provide quality service for ultimate customer satisfaction.

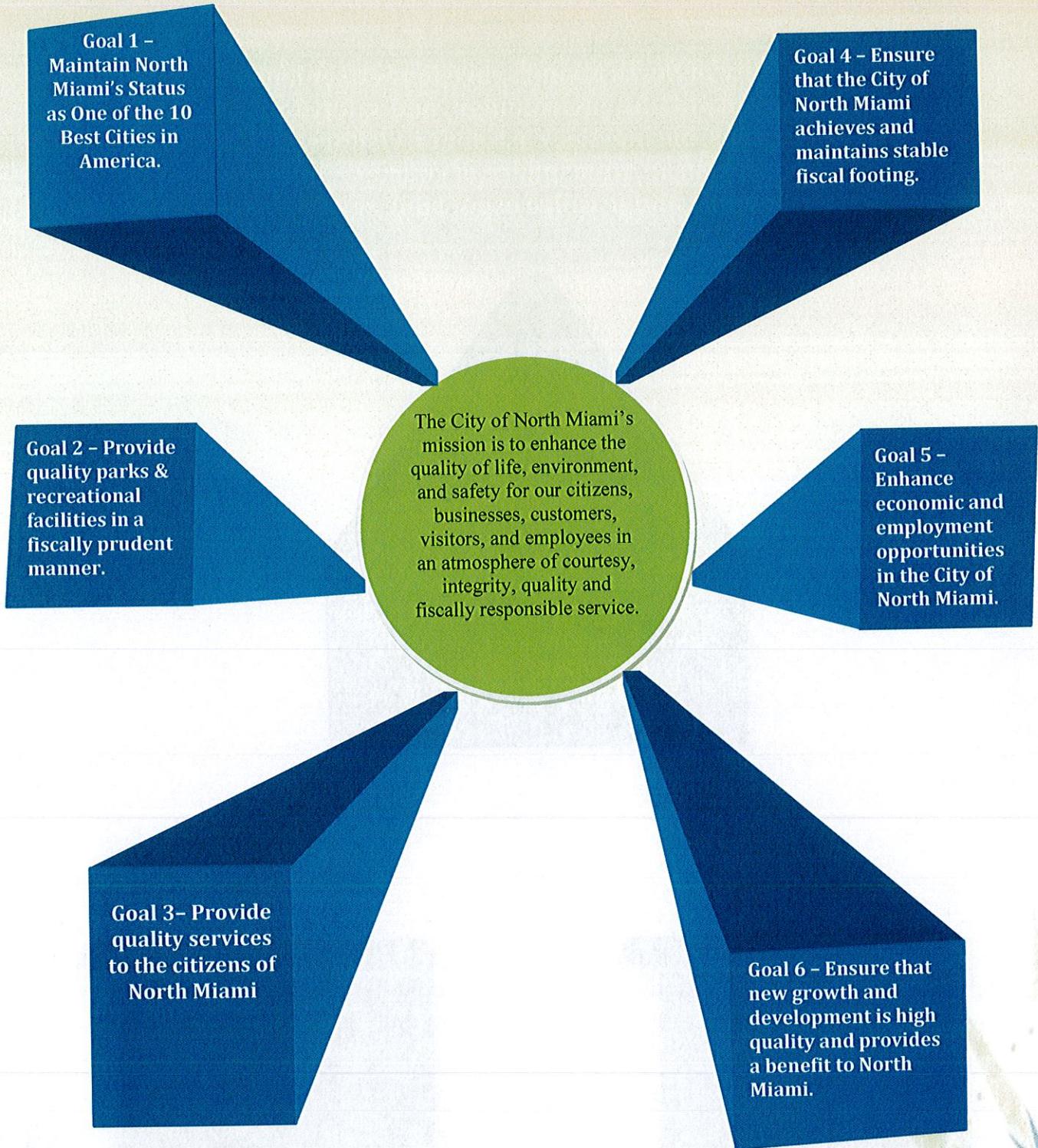
Professionalism: Implement policies and regulations with wisdom and impartiality.

Respect: Treat every human being with dignity and respect.

Integrity: Set the highest example of honesty in the performance of duties.

Safety: Let prudence remain an operational priority shared by management, supervisors, and employees.

Strategic Plan Overview: A Vision for North Miami's Future



Strategic Plan Overview

The City of North Miami's mission is to enhance the quality of life, environment, and safety for our citizens, businesses, customers, visitors, and employees in an atmosphere of courtesy, integrity, quality and fiscally responsible service.

Goal 1 – Maintain North Miami's Status as One of the 10 Best Cities in America.

Objective A: Ensure that the City's unique identity is reinforced through the expansion of the City's comprehensive signage program and continued investment in beautification projects.

Objective B: Ensure that the City continues to fund and implement programs that attract businesses to North Miami.

Strategic Plan Overview

The City of North Miami's mission is to enhance the quality of life, environment, and safety for our citizens, businesses, customers, visitors, and employees in an atmosphere of courtesy, integrity, quality and fiscally responsible service.

Goal 2 – Provide quality parks and recreational facilities in a fiscally prudent manner

Objective A: Identify what, if any, new City-owned public facilities are needed in the City of North Miami and effectively maintain the parks and recreational facilities already present in the

Strategic Plan Overview

The City of North Miami's mission is to enhance the quality of life, environment, and safety for our citizens, businesses, customers, visitors, and employees in an atmosphere of courtesy, integrity, quality and fiscally responsible service.

Goal 3 - Provide quality services to the citizens of North Miami

Objective A: Continue to invest in new equipment and facility renovations for both the North Miami Police Department and the North Miami Parks and Recreation Department.

Objective B: Maintain an adequate level of City staff to ensure high levels of service to North Miami's citizens.

Strategic Plan Overview

The City of North Miami's mission is to enhance the quality of life, environment, and safety for our citizens, businesses, customers, visitors, and employees in an atmosphere of courtesy, integrity, quality and fiscally responsible service.

Goal 4 - Ensure that the City of North Miami achieves and maintains stable fiscal footing.

Objective A: Balance the budget with minimal impact on the City's residents.

Objective B: Develop a responsible budget that responds to the City's needs and its ability to pay for services.

Objective C: Institute annual review of economic indicators

Strategic Plan Overview

The City of North Miami's mission is to enhance the quality of life, environment, and safety for our citizens, businesses, customers, visitors, and employees in an atmosphere of courtesy, integrity, quality and fiscally responsible service.

Goal 5 - Enhance economic and employment opportunities in the City of North Miami.

Objective A:
Encourage relocation of businesses to the City of North Miami.

Objective B:
Encourage high quality design in commercially zoned properties within the City of North Miami.

Objective C: Assess the commercial land uses allowed by the City's land use map and zoning map to ensure they represent an optimal mix for North Miami.

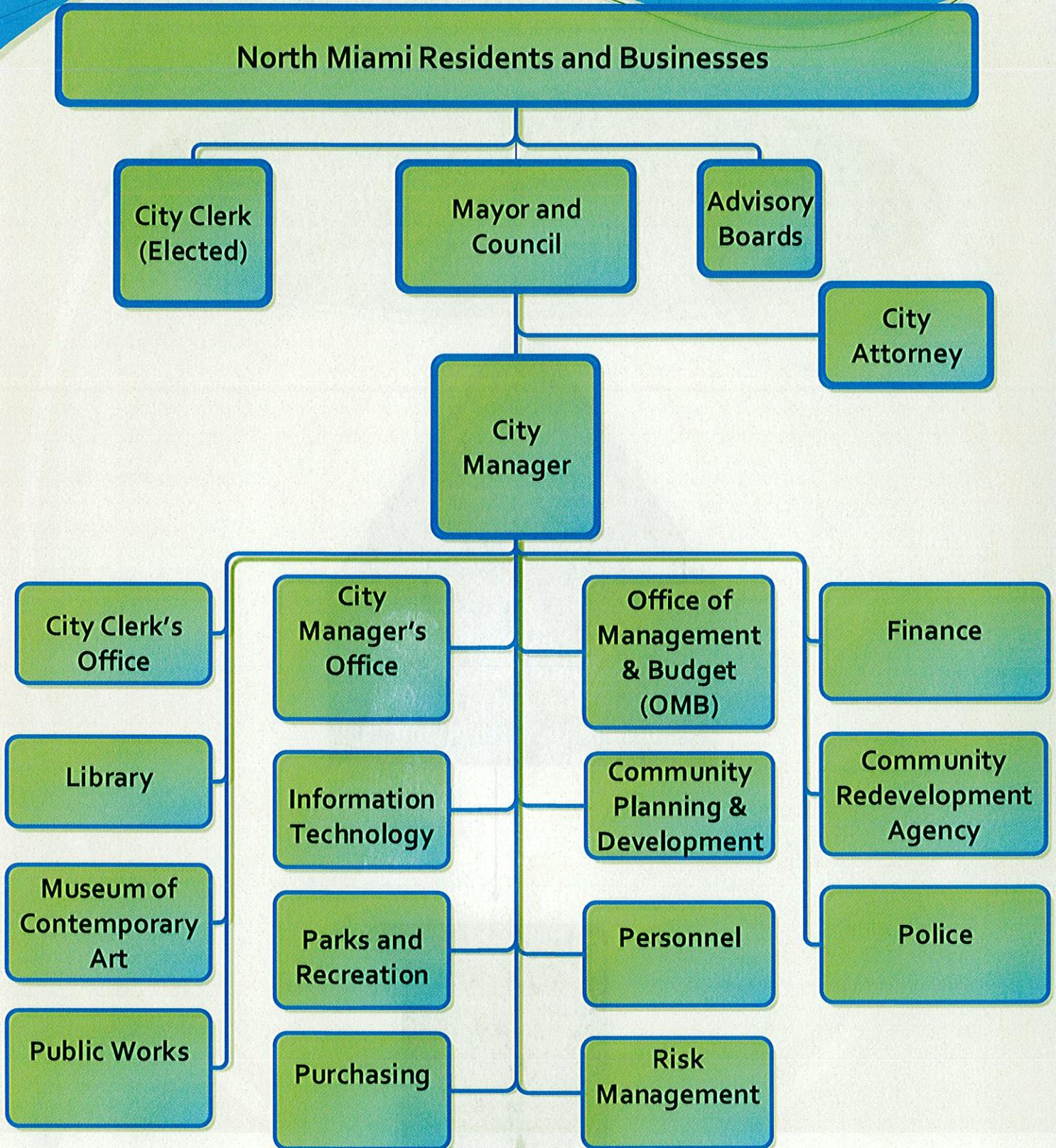
Strategic Plan Overview

The City of North Miami's mission is to enhance the quality of life, environment, and safety for our citizens, businesses, customers, visitors, and employees in an atmosphere of courtesy, integrity, quality and fiscally responsible service.

Goal 6 - Ensure that new growth and development is high quality and provides a benefit to North Miami.

Objective A:
Annexation proposals shall be carefully evaluated for both short- and long-term benefits to North Miami.

City of North Miami Organizational Structure

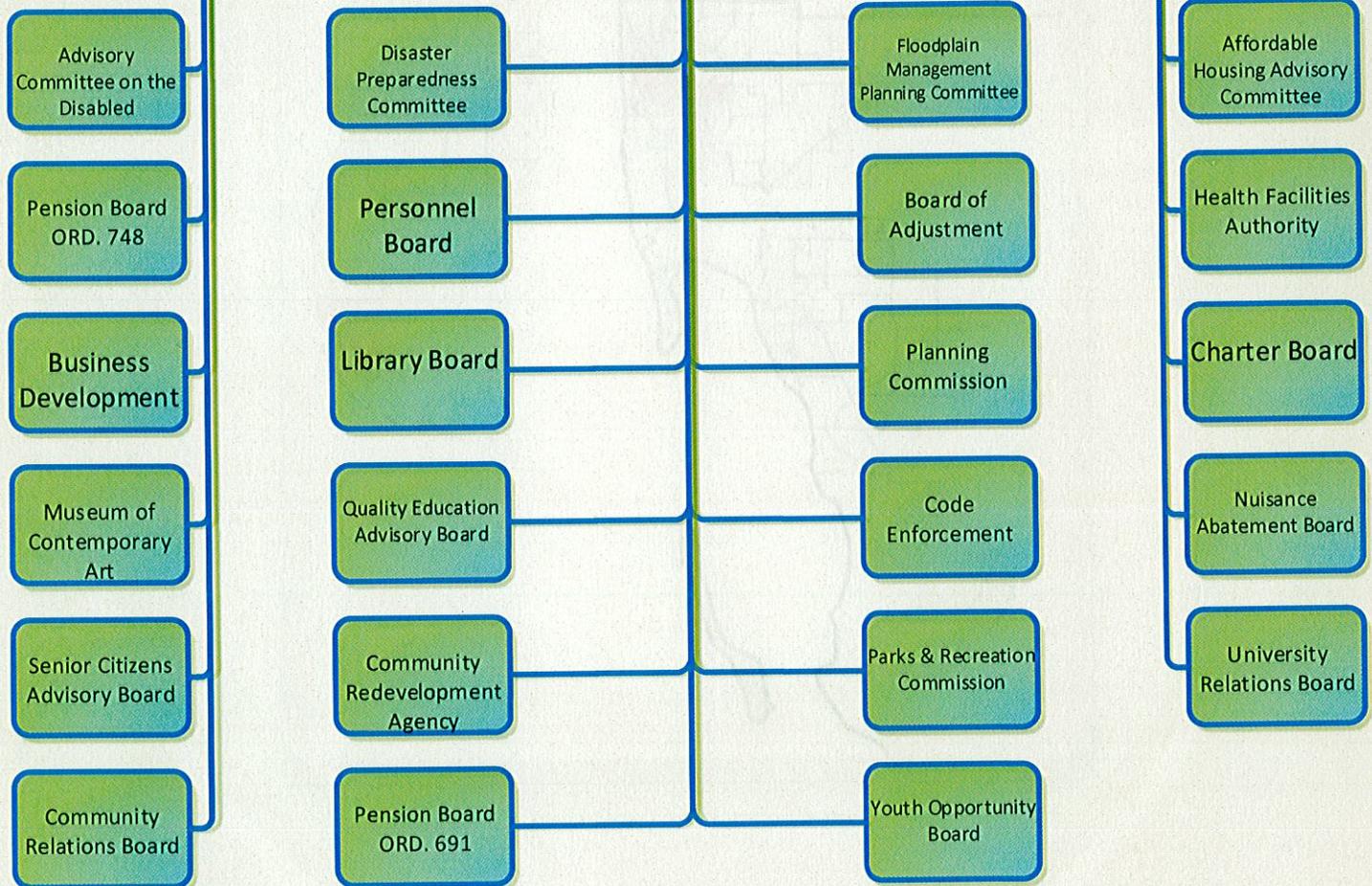


Advisory Boards and Committees

North Miami Residents and Businesses

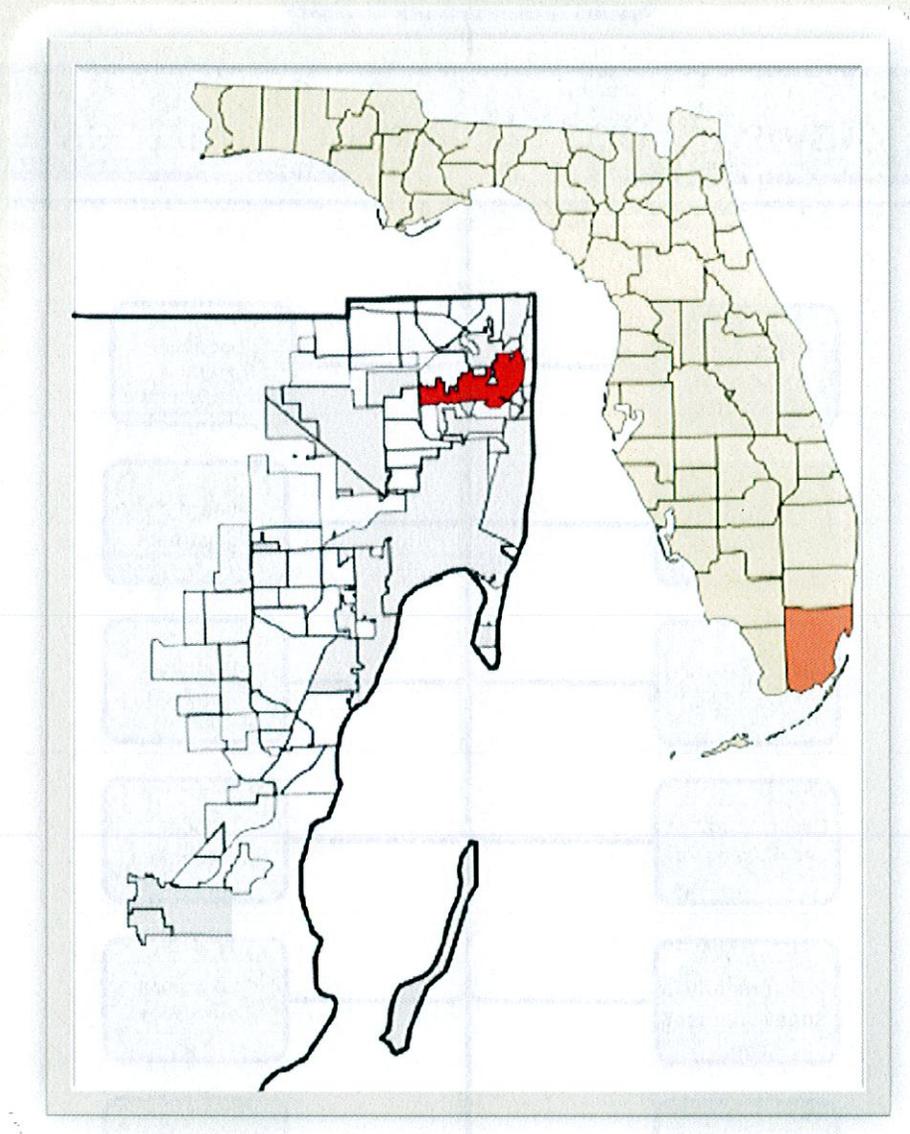
Mayor and Council

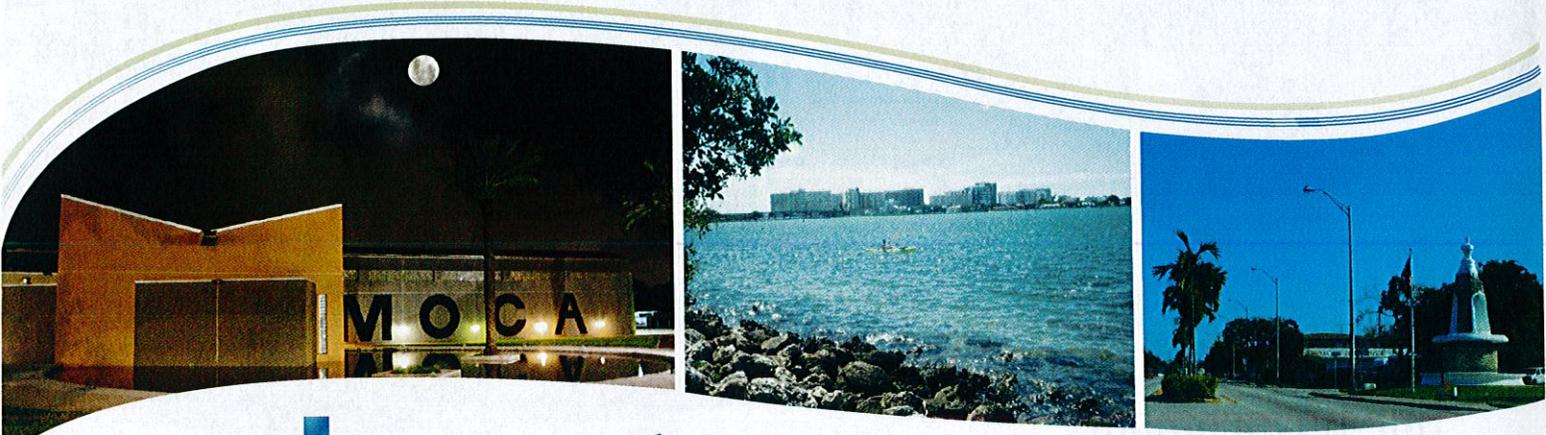
Advisory Boards and Committees



City Overview

The City of North Miami is located in Miami-Dade, Florida in the northeast part of the county. The City is approximately 10 miles north of Miami. The Current land area is 9.5 square miles, making it the fourth largest city in Miami-Dade County. North Miami offers its visitors and residents the advantages of a moderate climate. The temperature averages 85 degrees with an average rainfall of 66.04 inches per year. Outdoor activities are enjoyed throughout the year and we welcome our residents to our amazing indoor facilities.





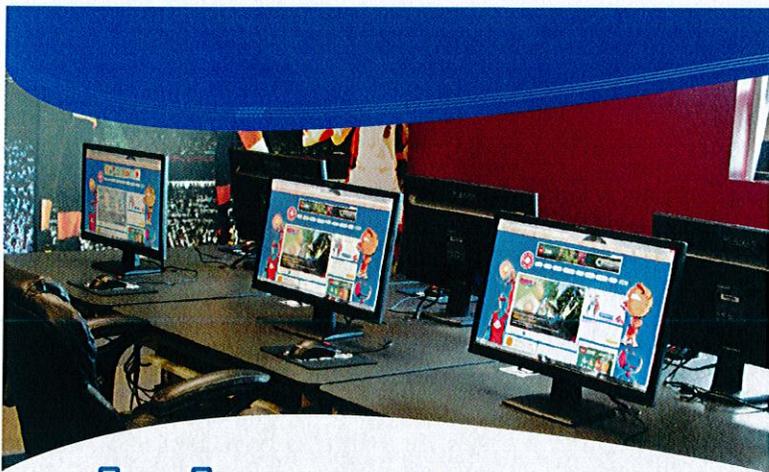
about North Miami

The city of North Miami is a dynamically diverse community which encompasses 9.5 square miles in Northeast Miami-Dade County. Following the 2010 Census, the City now ranks as the sixth largest municipality in Miami-Dade County, (the 41st most populated in the state of Florida), with a population of 61,420. North Miami, previously dubbed the “Most Diverse City” in Miami-Dade County by the League of Cities, is known for its evolving community of immigrants from the Caribbean, most notably of Haitian decent. Despite the current economic downturn, North Miami continues to be home to a strong business community and offers residents a variety of housing options, from affordable, single family homes and apartment condominiums, both rental and owner-occupied, to multi-million dollar estates overlooking beautiful Biscayne Bay.

Our History

The city of North Miami is a unique community that has a rich history dating back to the late 1800's. Early settlers, Charles G. Ihle and David Burckhart, saw unbounded opportunities in an area covered with swamps and mangroves. The original settlement grew into a community, known as Arch Creek, which eventually became incorporated on February 5, 1926 as the Town of Miami Shores. The devastating hurri-

cane of 1926 stifled the town's initial growth. Along with economic hard times, the town's name “Miami Shores” was not ratified by the Florida legislature and other developers were granted use of the name to a neighboring municipality. On July 24, 1931, the Town of Miami Shores became the Town of North Miami, which evolved into the City of North Miami when its charter was established in the 1950's.



Our Government

The City's charter provides for a Mayor, elected city-wide, that serves up to two consecutive two-year terms and four Council members, elected by district to serve up to two consecutive four-year terms. The term limit was amended by referendum in August 2010 and will take effect with the 2013 election.

North Miami is also one of few communities in the state that still have a city clerk that is elected city-wide. Also amended by referendum in 2010, the Clerk will be limited to serve up to two consecutive four-year terms, starting with the 2013 election.

The city manager and city attorney are each appointed by the city council. The city manager is responsible for the city's day-to-day operations, hiring department heads and preparing the annual budget. As reflected in the city's organizational chart, the city of North Miami provides for a variety of services to its residents and business owners.

Residents and business owners also have the chance to become involved in local government operations by serving on boards and commissions that may act in either advisory or quasi-judicial capacities.

Our Community

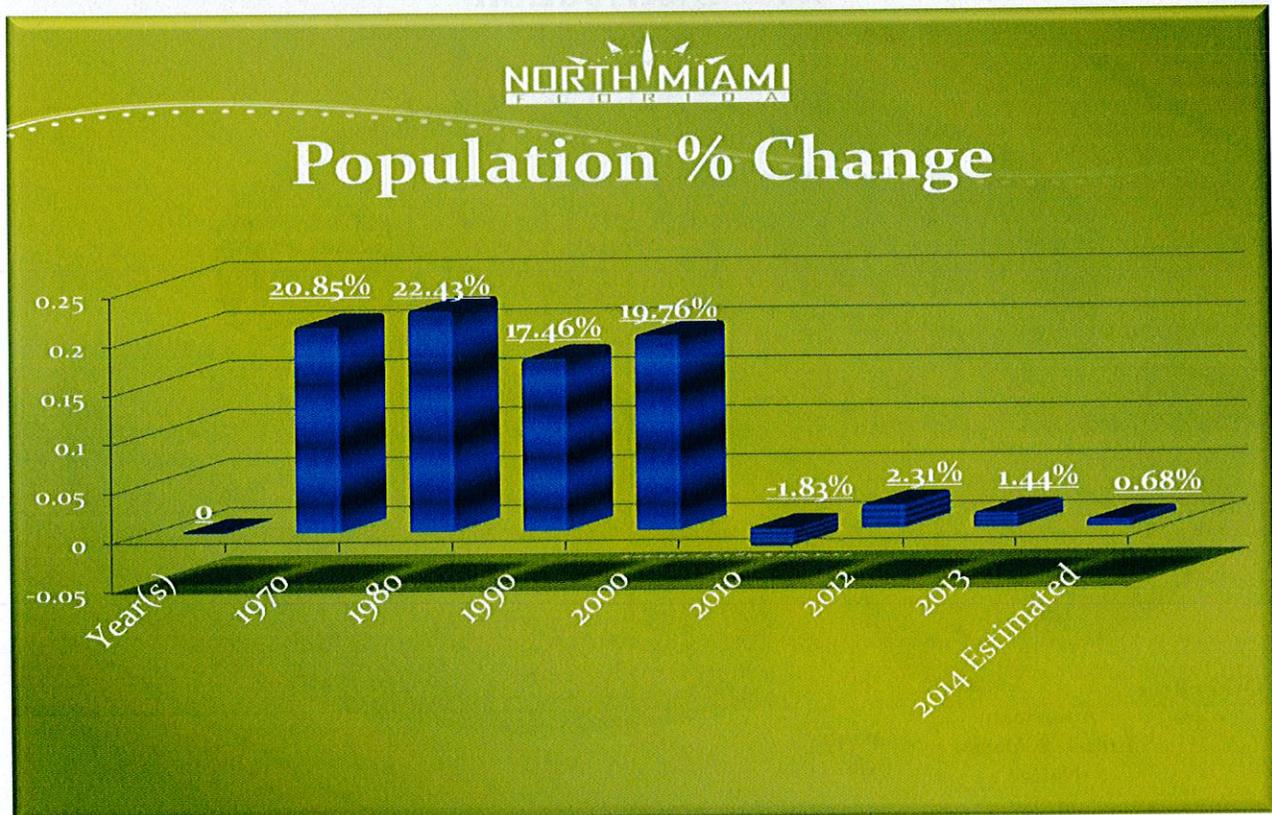
In 2015, North Miami continues to attract residents and businesses to the area because of its ideal location, tucked midway between Miami, Fort Lauderdale and the beaches. There is a true sense of community cultivated through recreational and educational opportunities, which afford North Miami

residents the opportunity to earn a quality education from Pre-K through PhD.

The City's park system offers numerous athletic, recreation and nature programs throughout the year. In 2013, the Miami Heat and the NBA Cares Foundation, dedicated a portion of North Miami's newest community center, the Joe Celestin Center, as an NBA Cares facility, offering the community a space to read and play with interactive technology. The City's Museum of Contemporary Art (MOCA) has brought worldwide attention to North Miami for its cutting edge exhibits and community art education programs.

Affordability and quality are some of the great advantages of living and doing business in North Miami. The City of North Miami continues to work with Oleta Partners, LLC, after entering into a 99-year lease for the 183.8 acre property formerly known as Biscayne Landing in 2012. The development of this property, located in the Northeast quadrant of the City, marks the beginning of a new chapter in North Miami's history. Since earning an All-America City designation in 2010, North Miami continues to strive to serve the community by bringing to life the pillars exemplified by the award: engaging residents in governmental operations, collaborating with all sectors of the community and championing inclusiveness in its programs and events with an innovative approach to make a lasting impact. North Miami is proud to be the only municipality in the state of Florida to receive this honor since 2008. 

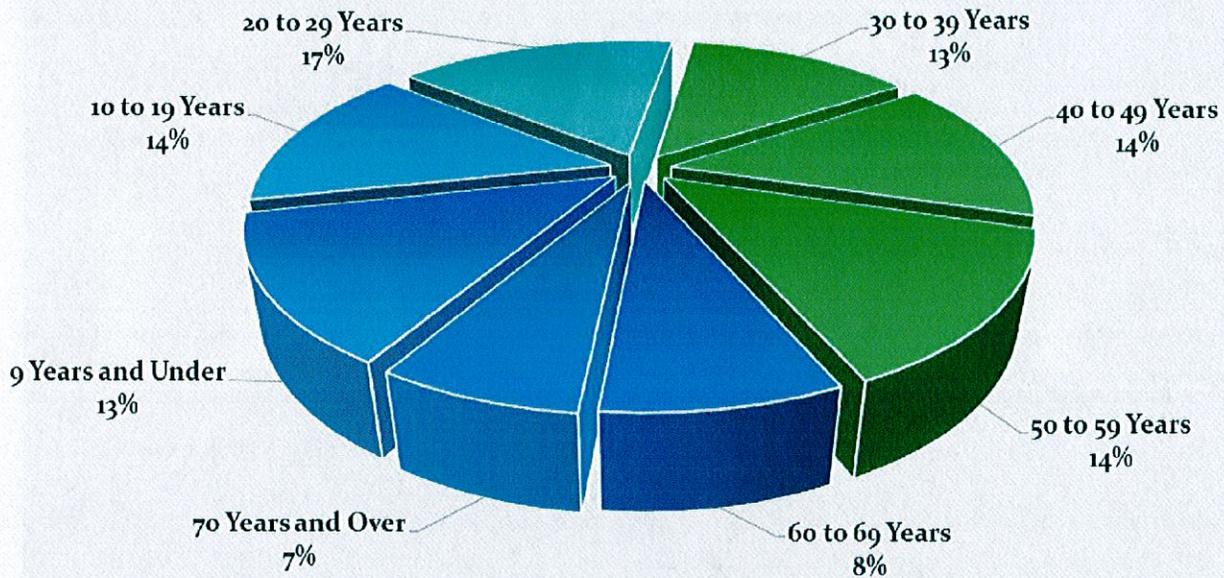
Economy and Demographics



Economy and Demographics

Age Distribution

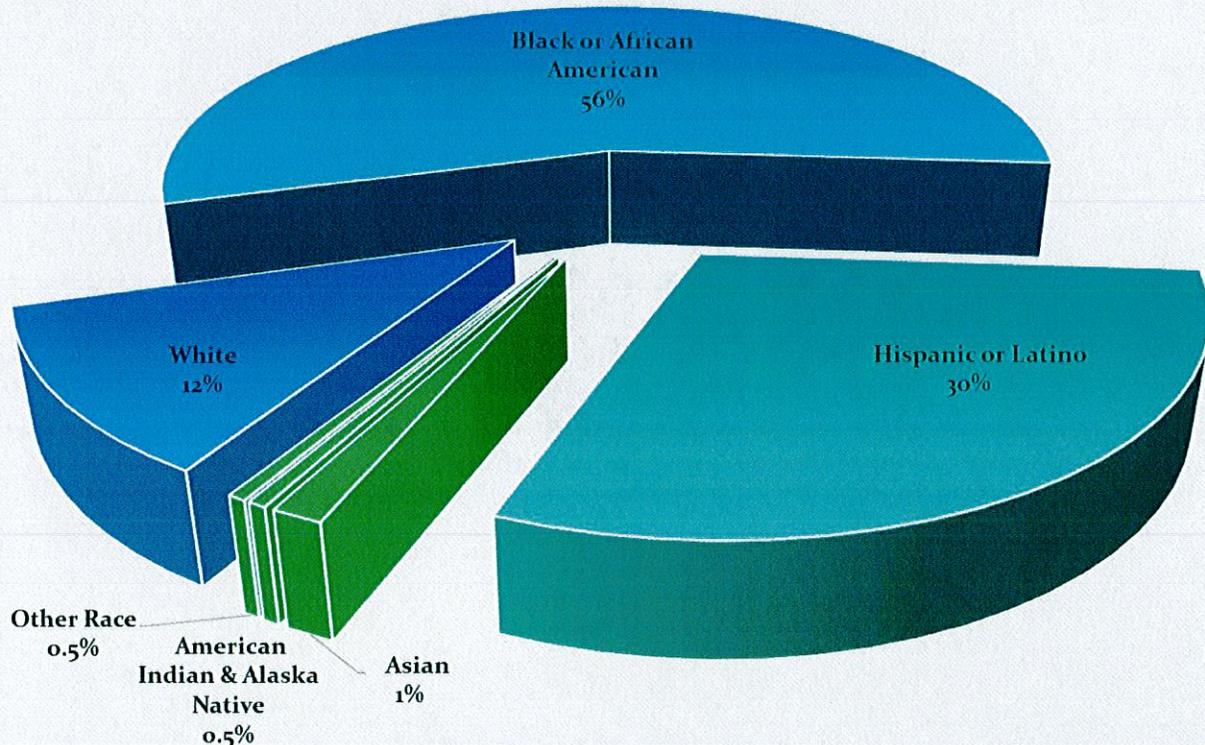
2015



U.S. Census Bureau <http://www.census.gov/en.html>

Race Distribution

2015



Economy and Demographics

Education

Elementary Schools

Benjamin Franklin Elementary School
 Biscayne Gardens Elementary School
 Gratigny Elementary
 North Miami Elementary School
 Natural Bridge Elementary School
 W. J. Bryan Elementary School

Middle Schools

Thomas Jefferson Middle School
 North Miami Middle School

High Schools

Alonzo & Tracy Mournig Senior High
 North Miami Senior High School

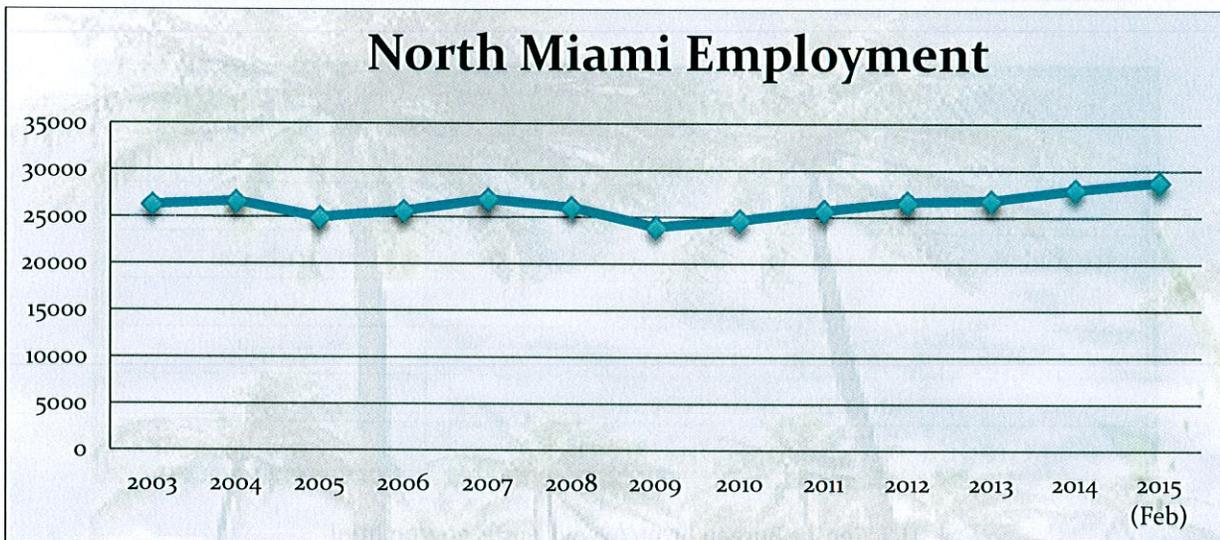
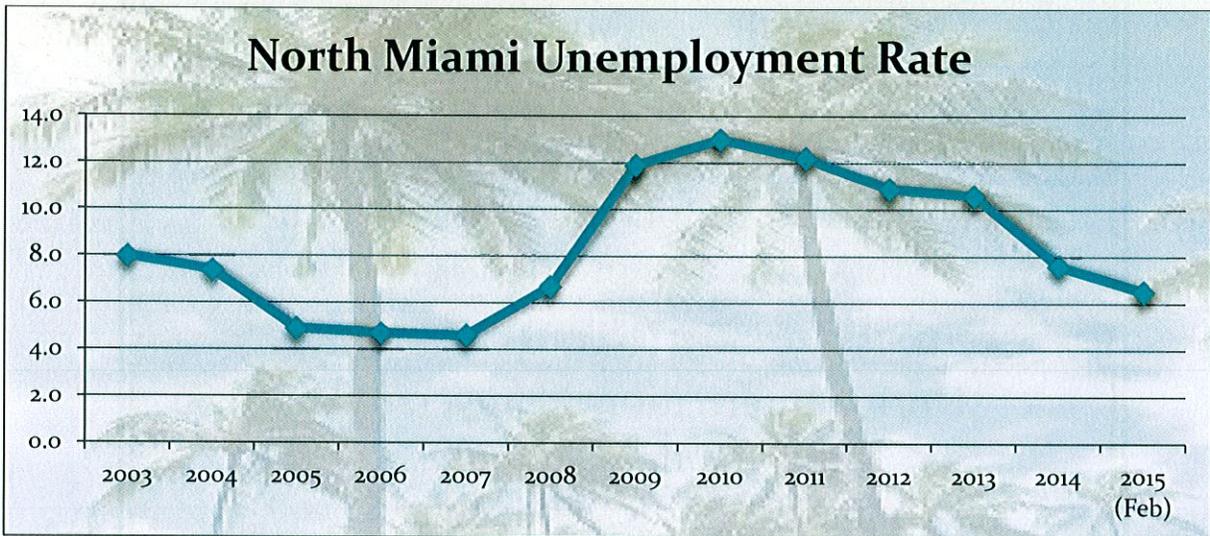
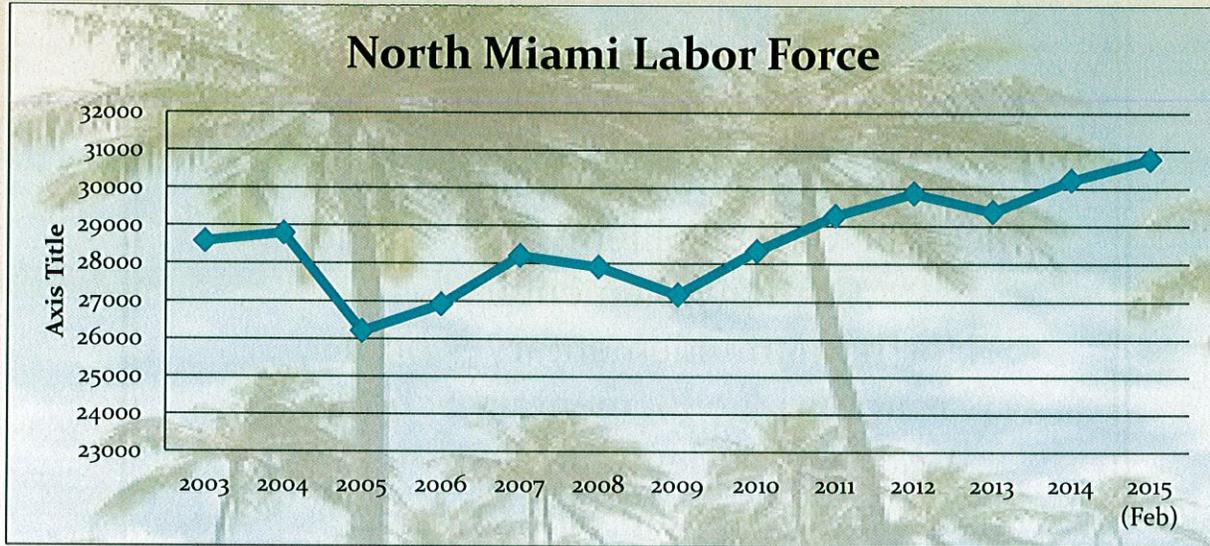
Colleges and Universities

Florida International University
 (Biscayne Bay Campus)
 Johnson & Wales University

EDUCATION	PERCENT
Less than 9th grade	12.05%
9th to 12th grade, no diploma	13.44%
High school graduate (includes equivalency)	30.84%
Some college, no degree	18.92%
Associate's degree	7.09%
Bachelor's degree	10.95%
Graduate or professional degree	6.71%

U.S. Census Bureau <http://www.census.gov/en.html>

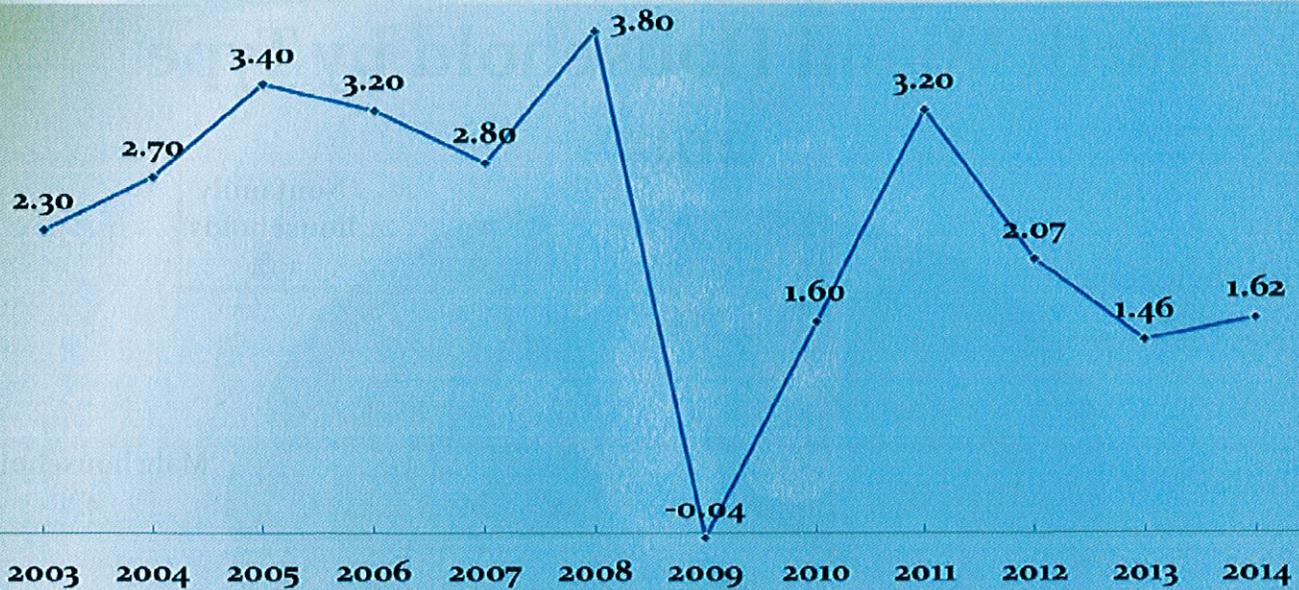
Economy and Demographics



Bureau of Labor Statistics <http://www.bls.gov/cpi/>

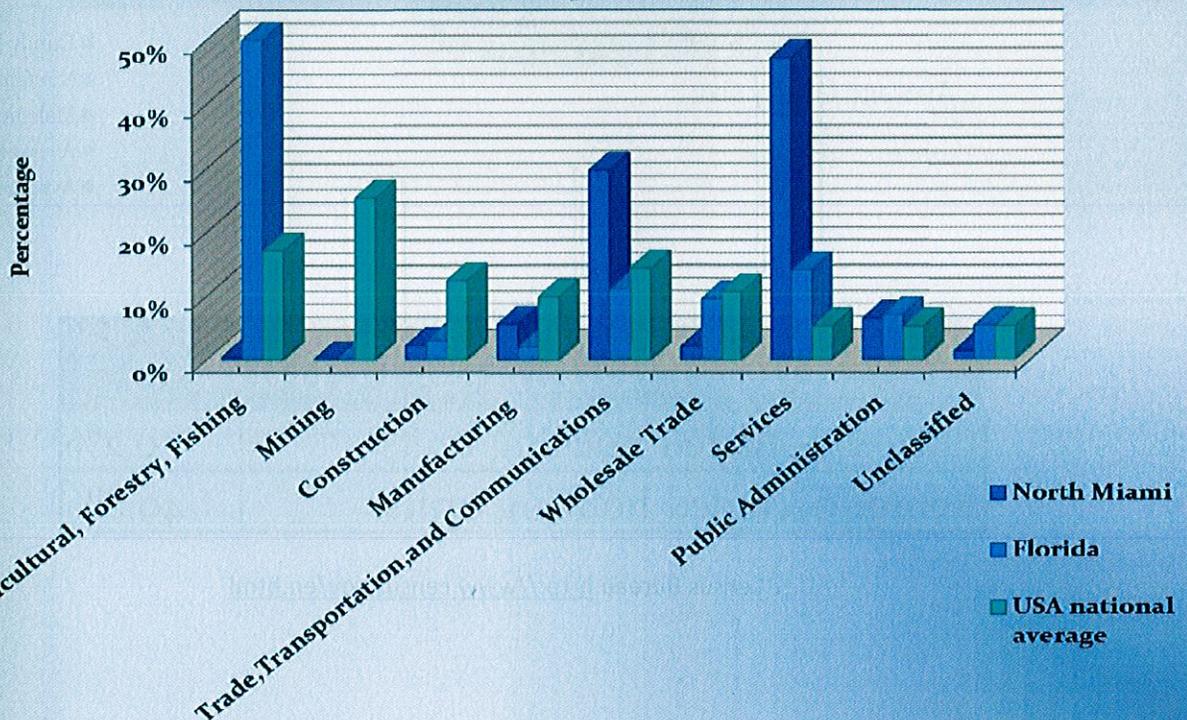
Economy and Demographics

**Consumer Price Index
Average Annual Percentage Change**



Bureau of Labor Statistics <http://www.bls.gov/cpi/>

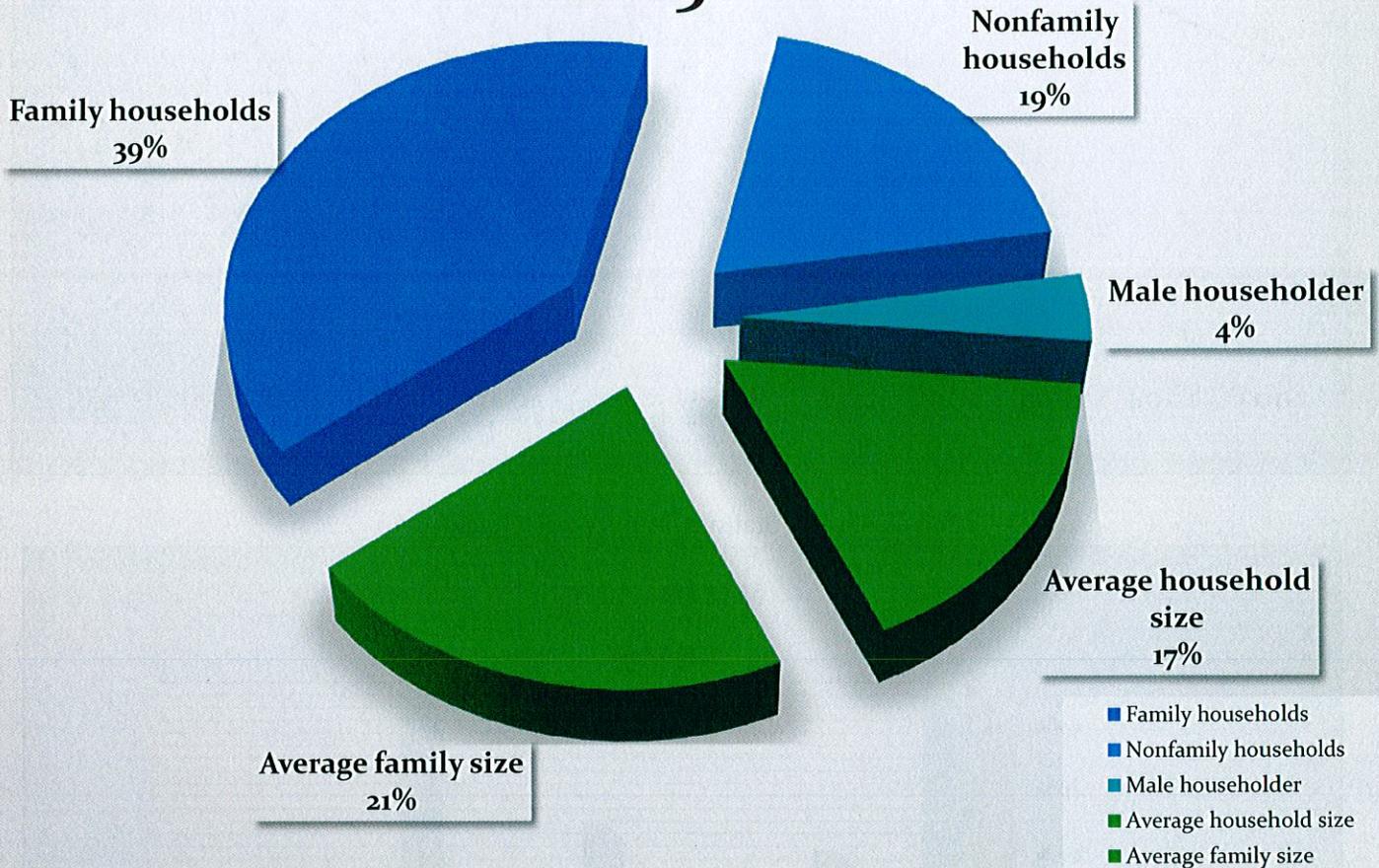
**Industry
2015**



Economy and Demographics

North Miami Household by Type

2015



2015 Housing Tenure

Owner-occupied housing units	50.2%
Renter-occupied housing units	49.8%

U.S. Census Bureau <http://www.census.gov/en.html>

Economy and Demographics

2015 North Miami Top Establishments

Businesses	Totals	Rank
Health and Medical Services	183	1
Real Estate	181	2
Banks and Financial Institutions	162	3
Professional Services	142	4
Specialty Stores	128	5
Business Services	124	6
Beauty and Barber Shops	118	7
Legal Services	116	8
Restaurants	110	9
Durables Wholesale	81	10

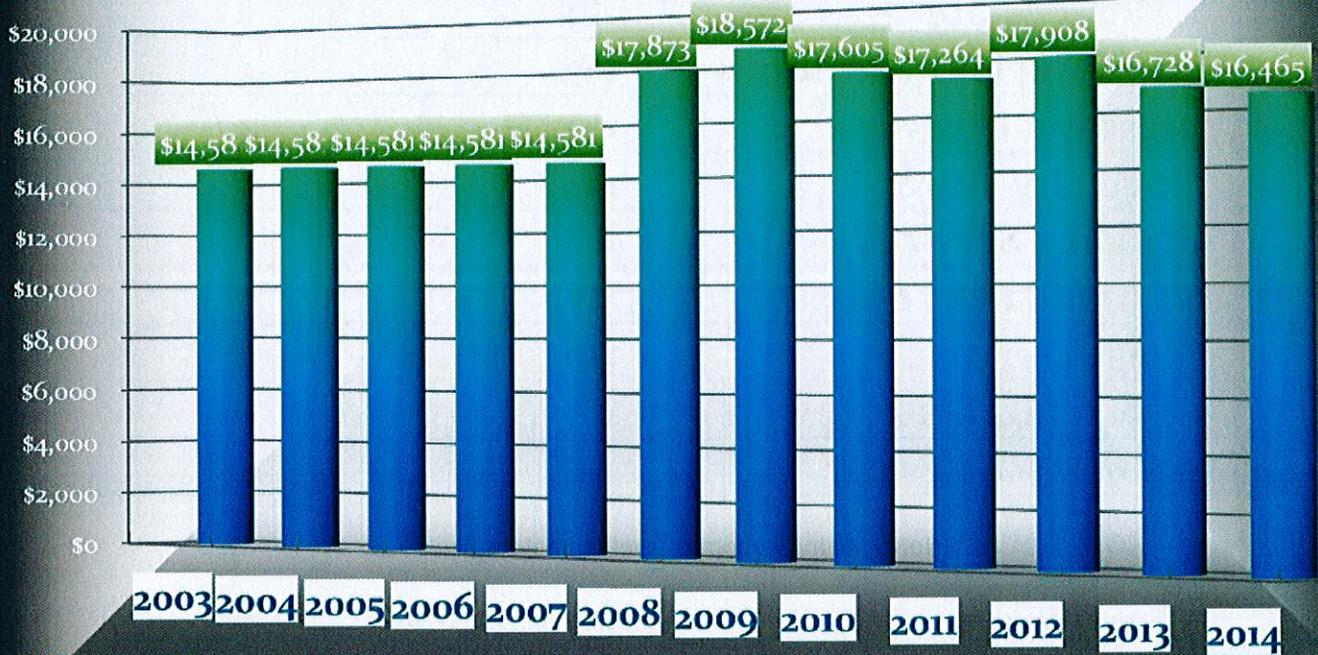
North Miami Economic Development Profile

Land Use	Square Feet	Percent
Commerical	23,971,616	10%
Industrial	6,856,192	3%
Planned Development District	11,047,201	5%
Public Use District	70,518,084	29%
Residential Estate District	20,472,378	8%
Residential Single Family District	81,746,567	34%
Residential Multifamily District	27,832,278	11%
Residential Office District	562,262	0%
Total Area	243,006,578	100%

North Miami Community Development Department

Economy and Demographics

North Miami Per Capita Personal Income Ten Year Comparison



Miami-Dade Property Appraiser

Budget Overview

FUND BALANCE SCHEDULES

General Fund			
	2014 Actual	2015 Estimated	2016 Budget
Revenue Total	48,122,775	68,361,236	57,390,109
Expenditure Total	(50,095,577)	(59,507,620)	(57,390,109)
Net Change in Fund Balance	(1,972,802)	8,853,616	0
Total Other Financing Sources (uses)	21,582	0	0
Fund Balances -Beginning	18,740,666	16,789,444	25,643,060
Fund Balances -Ending	16,789,444	25,643,060	25,643,060
Landfill Closure			
	2014 Actual	2015 Estimated	2016 Budget
Revenue Total	286,013	286,013	12,833,978
Expenditure Total	(2,331,097)	(2,147,044)	(12,833,978)
Net Change in Fund Balance	(2,045,084)	(1,861,031)	0
Total Other Financing Sources (uses)	0	0	0
Fund Balances -Beginning	15,105,757	13,060,673	11,199,642
Fund Balances -Ending	13,060,673	11,199,642	11,199,642
CRA			
	2014 Actual	2015 Estimated	2016 Budget
Revenue Total (only City Portion)	895,550	1,043,008	1,868,032
Expenditure Total	(1,152,614)	(1,043,008)	(1,868,032)
Net Change in Fund Balance	(257,064)	0	0
Total Other Financing Sources (uses)	0	0	0
Fund Balances -Beginning	2,728,144	2,471,080	2,471,080
Fund Balances -Ending	2,471,080	2,471,080	2,471,080
Total Nonmajor Funds			
	2014 Actual	2015 Estimated	2016 Budget
Revenue Total	6,437,155	4,101,576	4,064,235
Expenditure Total	(1,349,821)	(3,251,784)	(4,064,235)
Net Change in Fund Balance	5,087,334	849,792	0
Total Other Financing Sources (uses)	1,850,954	0	0
Fund Balances -Beginning	2,782,390	3,283,523	4,133,315
Fund Balances -Ending	3,283,523	4,133,315	4,133,315
Total Governmental Funds			
	2014 Actual	2015 Estimated	2016 Budget
Revenue Total	55,741,493	73,791,833	76,156,354
Expenditure Total	(54,929,109)	(65,949,456)	(76,156,354)
Net Change in Fund Balance	812,384	7,842,377	0
Total Other Financing Sources (uses)	1,872,536	0	0
Fund Balances -Beginning	39,356,957	35,604,720	43,447,097
Fund Balances -Ending	35,604,720	43,447,097	43,447,097

Budget Overview

FINANCIAL POLICIES

Structure

The financial statements of the City of North Miami have been prepared in conformity with Generally Accepted Accounting Principles (GAAP) as applied to government units. The accounts of the City are organized on the basis of funds and account groups, each of which is considered a separate accounting entity. Each fund contains a set of self balancing accounts that comprise its assets, liabilities, fund equity, revenues and expenditures. Government resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled. The various funds and account groups are reported by generic classification within the financial statements of the Comprehensive Annual Financial Report (CAFR). The basis of budgeting and accounting are consistent. The City's financial policies establish the framework for financial planning and management. The policies set guidelines in which the budget and financial plan are developed and managed. This demonstrates the City's commitment to sound financial planning, management and fiscal integrity.

Operating Management Policies

- All departments share in the responsibility for meeting management and service delivery goals and ensuring long-term financial stability. Operating budgets and management plans will be developed using current resources available.
- The budget process is intended to allocate limited resources among competing programs based on policy priorities, efficiency and effectiveness of services and availability of resources.
- Additional personnel and programs will be requested only if necessary to maintain existing service levels due to expansion of service areas or service levels previously approved by the City Council.
- As required by City Charter the budget will be balanced. Current expenditures will be funded by using current revenue sources and revenue growth will be planned in a conservative, prudent manner. Use of fund balance in any fund to balance the current year budget must be approved by the City Council.
- User fees and charges for services will be reviewed annually to ensure that they cover the cost of the program at the rate determined to be responsible, competitive with other local communities and non-burdensome to program participants. Fees will be adjusted as needed based on this analysis.
- Cash management and investment will be maintained in accordance with the City Charter and State law and will ensure the safety and security of city assets. Funds will be managed prudently and diligently with an emphasis on safety of principal, liquidity and financial return.

Financial Reporting Policies

- The City's accounting and financial reporting systems will be maintained in conformance with Generally Accepted Accounting Principles (GAAP), the Government Accounting Standards Board (GASB) and the Government Finance Officers Association (GFOA).
- An annual audit will be performed by an independent public accounting firm and a CAFR will be published.
- The City's financial report and budget will be submitted to the GFOA for the Certificate of Achievement for Excellence in Financial Reporting and the Distinguished Budget Presentation Award.
- Financial systems will be maintained to monitor revenues, expenditures and program performance on an on-going basis.

Budget Overview

DEBT MANAGEMENT

- The City of North Miami will seek to improve our bond rating position to minimize debt service costs and preserve access to credit markets.
- Currently, the City has no legal debt limits, no debt, and does not plan to issue debt in the budgeted year.
- Each bond issue will include an analysis of how the new issue and current debt impacts debt capacity.
- Financing of projects will not exceed the useful life of the infrastructure improvement or capital acquisition.
- The City will limit the amount of debt issued and planned in any planning period to the amount that can be supported by revenues projected to be available on a prudent and conservative basis
- All fund designations and reserves will be evaluated annually for long-term adequacy and availability in accordance with policies developed and approved by the City Council.
- The General fund balance will be maintained at a level which will adequately cover an emergency in the future.
- Fund balances will be used prudently and conservatively to fund one time expenditures and stabilize the property tax rate.

Budget Overview

BUDGET PROCESS

During the first quarter of the fiscal year, the Office of Management and Budget reviews and develops data useful in preparing revenue and expenditure forecasts. This data is compiled and analyzed and used in preliminary budget discussions for the upcoming year with the Mayor/Council and City Manager. In spring, prior to budgets being submitted, departments with exceptions meet with the City Manager. These staff meetings provide each department head with an opportunity to discuss and defend the requested amounts for the individual departmental budget as submitted. Budgets are later submitted to the Office of Management and Budget staff for review. Staff analyzes these budgets for accuracy and content making sure budget guidelines have been followed. In late June/July, the Office of Management and Budget staff prepares a draft tentative budget for review by the City Manager. On June 1, preliminary taxable values are received. If necessary, additional department meetings are held and additional revisions are made to the draft tentative budget. In August, the Office of Management and Budget staff prepares the final tentative budget document and submits to the Council for review. The final budget workshops are held in August/September. These workshops provide the opportunity to establish millage rates, finalize department budgets, etc. Two public hearings are held to adopt the millage and budget. The CIP (Capital Improvements Plan) is adopted at the same time as the budget. Following the Council's approval of the budget, the Office of Management and Budget staff prepares the adopted budget for distribution. The adopted budget becomes effective October 1 through September 30.

AMENDMENTS TO THE ADOPTED BUDGET

During the year, the Office of Management and Budget acts on departmental budget changes that do not alter the total revenue or expenditures budgeted. All other budget changes, whether they are transfers between departments or alterations of total revenues or expenditures in a fund, are approved by the Council/City Manager. Amendments to the adopted budget can occur at any time during the fiscal year.

Budget Amendment - The purpose of the amendment process is to adjust fund amounts to reflect revenues anticipated to be received and to balance expenditures to these revenues in accordance with state law and sound fiscal practices.

Budget Transfer - Departmental budgets may be amended by transfer action, but must be approved.

Budget Calendar

Fiscal Year 2015/16

January 2016

February

March

April

May

June

July

August

September

October

November

December

3/7/2016

City Manager begins review of worksheets/CIP projects and funding sources with departments.

3/9/2016

OMB distributes FY15/16 budget calendar & CIP worksheets. Departments to submit by 3/09/16.

3/14/2016

OMB starts review of CIP worksheets and confirms funding sources with departments and CRA.

3/28/2016

OMB compiles supplemental/CIP requests. Presentation to Mayor/Council by first budget workshop.

4/4/2016

FY16/17 Operating budget worksheets made available online by OMB.

4/13/2016

Departments to start updating budget worksheets

4/18/2016

OMB starts finalizing departmental changes to operating budgets. To be completed by 4/26/16

4/19/2016

OMB distributes year-end estimate worksheets. Departments to complete by 4/26/16.

4/27/2016

OMB starts finalizing year-end Estimates. To be completed by 5/10/16.

4/29/2016

Prepare FY15/16 year-end revenue projections and FY16/17 revenue budget by end of June.

6/1/2016

Property Appraiser provides estimated taxable values.

7/1/2016

Property Appraiser delivers certification of taxable value to taxing authorities.

7/7/2016

Budget workshops to be conducted start of July with Mayor/Council and City Manager.

7/8/2016

First council meeting in July – Set budget hearing dates and establish tentative millage rate.

7/14/2016

OMB incorporates input from Mayor/Council into the budget worksheets.

7/15/2016

Revise and balance FY16/17 preliminary budget w/ City Manager to include Council feedback.

8/3/2016

TRIM certification deadline. Notice is due to the County.

8/4/2016

Compile and print preliminary budget book by mid-August.

8/24/2016

Distribute preliminary CIP to Planning Commission.

8/31/2016

Distribute preliminary budget book.

10/18/2016

FY 17 Budget Hearings to be held

December 2016

Budget Overview

TRIM PROCEDURES

By July 1st each year the Property Appraiser certifies the tax rolls for the City on form DR-420. This roll is used in formulating the proposed millage rate for the coming year. Thereafter the following timetable must be adhered to:

- Within 35 days the City Manager must have submitted the proposed budget to Council and delivered the DR-420 to the Property Appraiser.
- Between 65-80 days from date of certification (September 3-18) the City must hold a tentative budget and millage hearing. This hearing cannot be held sooner than ten (10) days following the mailing of notices by the property Appraiser (August 24th).
- Within fifteen (15) days of the tentative budget and millage hearing (September 18-October 3) the City must advertise a final hearing on the budget.
- Not less than two (2) or more than five (5) days after the advertisement (September 20-October 8), a final hearing adopting the budget and millage is held.
- Within three (3) days after adoption, the City must certify the adopted millage to the Property Appraiser and Tax Collector.
- Within three (3) days after receipt of final value, as discussed below, the Finance Administrator completes form DR-422 and returns to the Property Appraiser.
- Within thirty (30) days of final millage and budget adoption, the City must certify compliance with Section 200.065 and 200.068, F.S., to the Department of Revenue.

After Value Adjustment Board (VAB) hearings are held, the Property Appraiser will certify the final adjusted value to the City. This happens after the Tax Collector mails the tax bills in November, as opposed to waiting until the VAB hearings have been held before billing. This could happen if the Tax Collector chose not to extend the tax rolls. If this were to happen, bills would not be mailed until all VAB hearings had been held; however, the City would then have the ability to administratively adjust its millage rate if the final value varies from the initial certification by more than one (1) percent.

Budget Overview

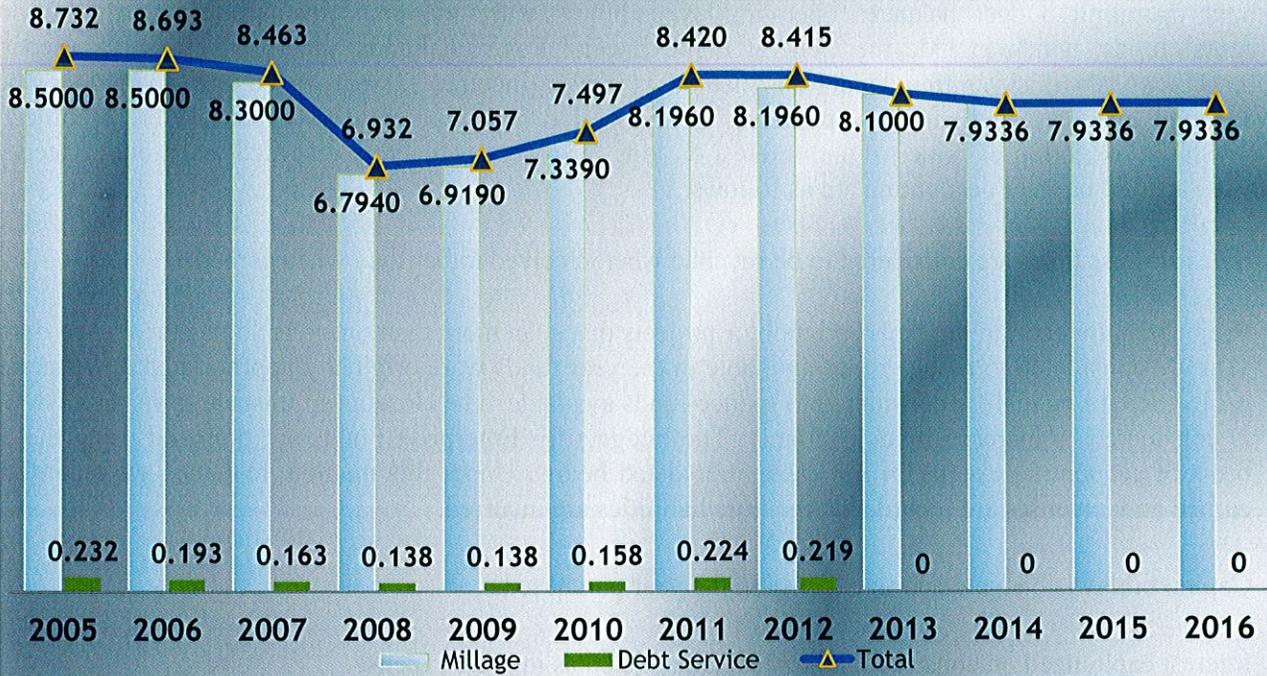
BUDGETARY ACCOUNTING

The annual operating budget balances operating expenditures with operating revenues. The City budgets for governmental funds, which include the General Fund, Special Revenue Funds and Capital Funds, based on the modified accrual basis of accounting. Under this method, revenues (income) are recognized in the period they become measurable and available to finance expenditures of the period and expenditures (expenses) are recorded when incurred with the exception of principal and interest on long-term debt, which are recorded when due. Exceptions to the modified accrual basis of accounting are as follows:

- Sales and use taxes are considered to be revenue when received rather than when earned.
- Project lengths (continuing appropriation or projects that span more than one year) budgets adopted during the year are considered to reduce funds available in the year funds were originally appropriated. Overspending of project length budgets is considered to reduce funds available. The closeout of unspent project length budgets is considered to increase funds available. The budgets for Enterprise Funds are prepared using the accrual basis of accounting except for the exceptions listed below. Under this method, revenues are recorded when earned and expenses are recorded at the time liabilities are incurred.
- Capital outlay is budgeted as an expense in the year purchased.
- Interest capitalized on construction projects is budgeted as interest expense.
- Proceeds from the issuance of debt are considered to be revenues, not an increase in liabilities.
- Principal payments are shown as expenditures rather than reductions of the liability.
- Receipts of long-term receivables are considered to be revenues, not reductions of the receivable.
- Proceeds from the sale of assets are recognized as revenue; however, the related gain or loss is not.
- Purchases of inventory are considered to be expenses when purchased, not when sold or used.
- Accrued compensated absences are not considered to be expenditures until paid.

Budget In Brief

NORTH MIAMI MILLAGE COMPARISON



Budget History

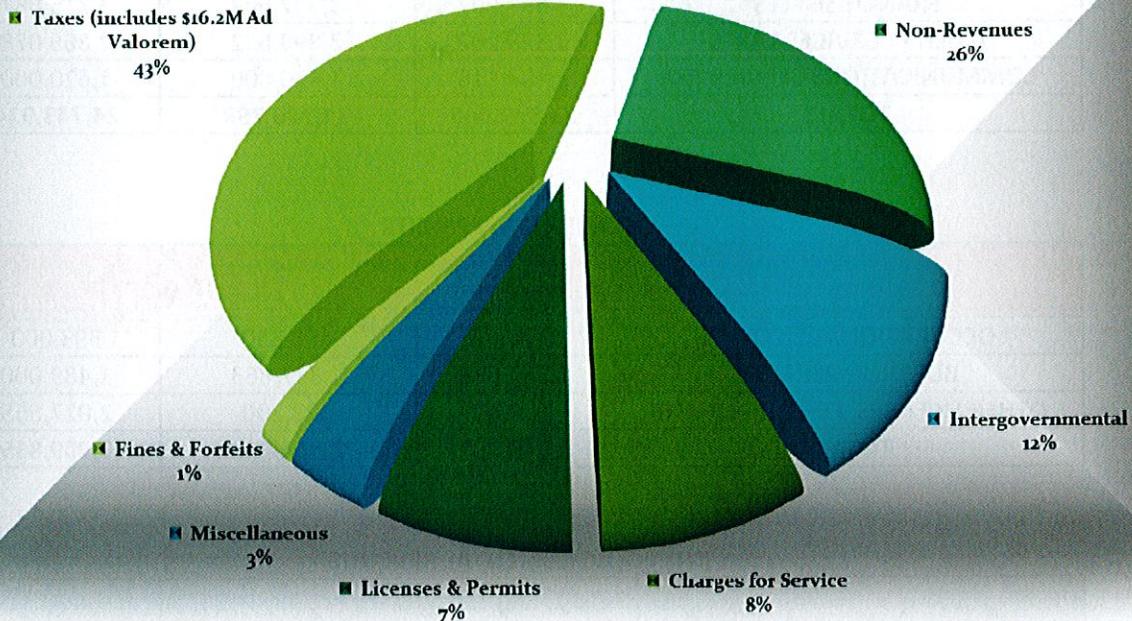


Budget In Brief

General Fund Revenue

From Where It Comes

Total FY16 Budget is \$57,390,109



Taxes (includes \$16.2M Ad Valorem)	24,743,914
Non-Revenues	15,005,908
Intergovernmental	6,776,055
Charges for Service	4,295,000
Licenses & Permits	3,909,855
Miscellaneous	1,832,800
Fines & Forfeits	826,577
Total General Fund Revenues	57,390,109

Budget In Brief

Major Revenue Sources

TAXES

<i>Taxes</i>	<i>FY14 Actuals</i>	<i>FY15 Y/E Estimates</i>	<i>FY16 Budget</i>
AD VALOREM TAXES	14,706,412	16,100,000	16,169,149
GENERAL SALES AND USE TAX	774,414	789,480	774,000
FRANCHISE FEES	3,662,902	3,337,687	3,315,687
UTILITY SERVICES TAXES	3,328,202	2,899,632	2,865,078
COMMUNICATIONS SERVICE TAX	1,407,118	1,620,000	1,620,000
TOTALS	23,879,048	24,746,799	24,743,914

LICENSES AND PERMITS

<i>Licenses & Permits</i>	<i>FY14 Actuals</i>	<i>FY15 Y/E Estimates</i>	<i>FY16 Budget</i>
OCCUPATIONAL LICENSES	378,746	408,350	393,000
BUILDING PERMITS	1,234,081	1,327,863	1,489,000
OTHER LICENSES, FEES, & PERMITS	433,870	328,230	2,027,855
TOTALS	2,046,697	2,064,443	3,909,855

INTERGOVERNMENTAL REVENUE

<i>Intergovernmental Revenue</i>	<i>FY14 Actuals</i>	<i>FY15 Y/E Estimates</i>	<i>FY16 Budget</i>
FEDERAL GRANTS	0	0	0
STATE GRANTS	0	0	0
STATE SHARED REVENUES	6,479,592	6,638,540	6,706,055
GRANTS FROM LOCAL UNITS	10,000	0	0
SH. REV. FROM LOCAL UNITS	84,152	70,000	70,000
TOTALS	6,573,744	6,708,540	6,776,055

CHARGES FOR SERVICE

<i>Charges for Services</i>	<i>FY14 Actuals</i>	<i>FY15 Y/E Estimates</i>	<i>FY16 Budget</i>
CHARGES FOR SERVICES	705,971	593,556	564,000
PUBLIC SAFETY	568,318	560,620	507,000
PHYSICAL ENVIRONMENT	2,657,748	2,634,000	2,600,000
CULTURE/RECREATION	498,608	494,150	624,000
TOTALS	4,430,644	4,282,326	4,295,000

Budget In Brief

FINE AND FORFEITS

<i>Fines and Forfeits</i>	<i>FY14 Actuals</i>	<i>FY15 Y/E Estimates</i>	<i>FY16 Budget</i>
JUDGEMENTS & FINES	640,569	732,225	478,000
LIBRARY FINES	5,975	577	577
VIOLETIONS OF LOCAL ORDINANCES	66,253	121,065	59,000
OTHER FINES /OR FORFEITS	1,908,596	1,790,700	289,000
TOTALS	2,621,393	2,644,567	826,577

MISCELLANEOUS REVENUES

<i>Miscellaneous Revenues</i>	<i>FY14 Actuals</i>	<i>FY15 Y/E Estimates</i>	<i>FY16 Budget</i>
INTERST & OTHER EARNINGS	27,005	39,500	23,800
RENTS & ROYALTIES	3,451,572	1,795,706	1,387,000
CONTRIBUTION/DONATIONS	260,498	690,381	216,000
MISCELLANEOUS REVENUES	1,031,060	342,024	206,000
TOTALS	4,770,135	2,867,611	1,832,800

NON-REVENUES

<i>Non-Revenues</i>	<i>FY14 Actuals</i>	<i>FY15 Y/E Estimates</i>	<i>FY16 Budget</i>
INTERFUND TRANSFER	0	480,543	
ENTERPRISE FUND CONTRIBUTIONS	5,352,651	5,905,239	6,152,292
NON-OPERATING SOURCES	0	18,740,666	8,853,616
TOTALS	5,352,651	25,126,448	15,005,908

TRANSFERS OUT

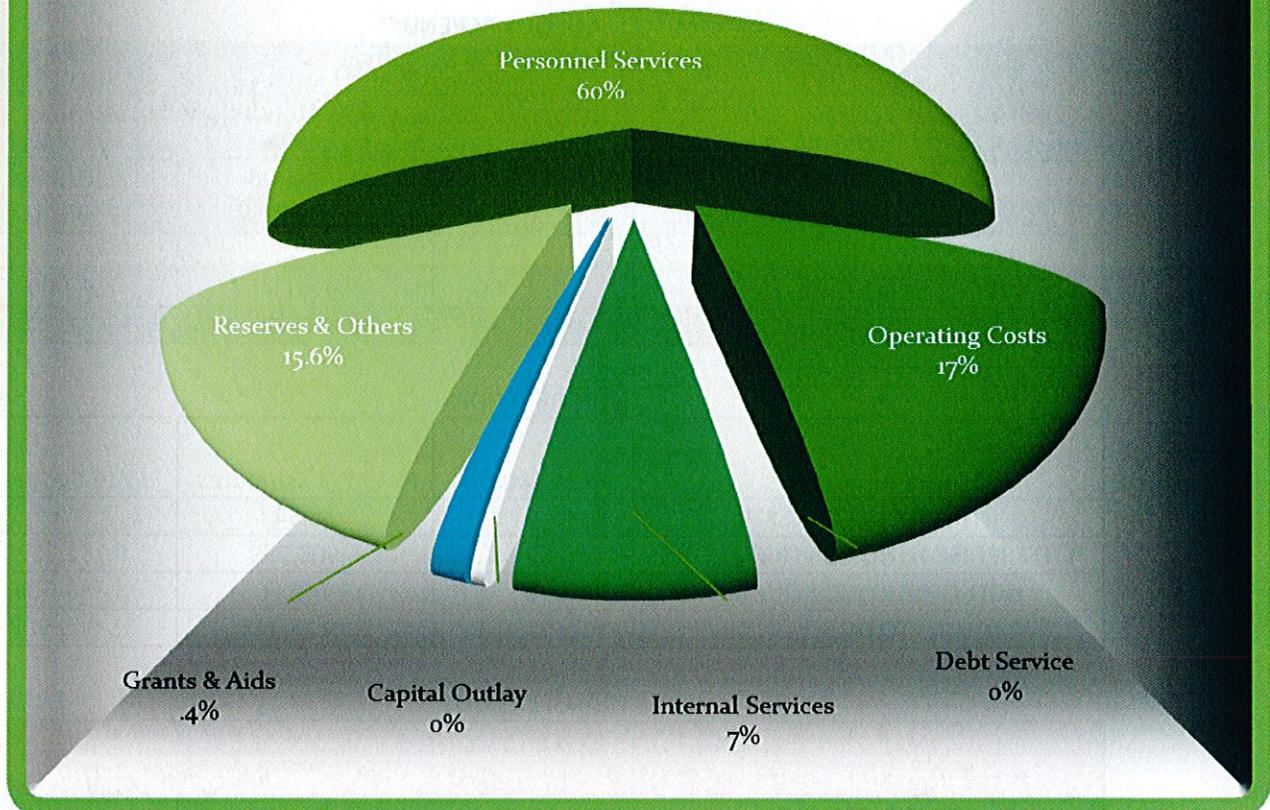
<i>TRANSFERS OUT</i>	<i>FY14 Actuals</i>	<i>FY15 Y/E Estimates</i>	<i>FY16 Budget</i>
TRANSFERS OUT	0	-79,498	0
TOTALS	0	-79,498	0

<i>Revenue Sources</i>	<i>FY 16 Proposed Budget</i>
Licenses & Permits	3,909,855
Intergovernmental Revenue	6,776,055
Charges for Services	4,295,000
Fines and Forfeits	826,577
Miscellaneous Revenues	1,832,800
Non-Revenues	15,005,908
Transfers Out	0
Total FY 16 General Fund	57,390,109

Budget In Brief

Where It Goes

Total FY16 Budget is
\$57,390,109



Personnel: \$34,177,428

Operating: \$9,849,158

Internal Service: \$4,041,136

Capital Outlay: \$241,200

Grants: \$618,700

Reserves: \$8,462,487

Budget In Brief

Expenditures by Department with Variance

DEPARTMENT	FY14	FY15		FY16	INCREASE (DECREASE)	PERCENT CHANGE
	ACTUAL EXPENSE	ADOPTED BUDGET	ESTIMATED EXPENSE	PROPOSED BUDGET		
<u>General Fund</u>						
Building	1,257,980	1,621,726	1,631,118	1,462,133	(159,593)	-10%
City Attorney	927,253	1,098,873	1,173,278	1,030,306	(68,567)	-6%
City Clerk	553,568	705,480	717,128	550,839	(154,641)	-22%
City Manager	1,672,602	1,527,150	1,518,720	1,609,778	82,628	5%
Code Compliance	770,786	852,956	1,021,090	1,209,561	356,605	42%
CP&D	1,471,395	803,706	1,677,332	929,722	126,016	16%
Finance	2,379,134	2,518,498	2,290,223	2,535,000	16,502	1%
Information Technology	1,558,916	1,803,268	1,801,484	1,818,758	15,490	1%
Library	1,021,780	991,689	2,046,282	963,162	(28,527)	-3%
Mayor/Council	597,708	634,947	642,821	651,806	16,859	3%
MOCA	1,170,476	1,018,973	3,034,224	1,041,173	22,200	2%
Non-Departmental	1,348,290	8,527,466	2,471,299	6,793,137	(1,734,329)	-20%
Office of Management & Budget	261,824	284,423	288,460	284,953	530	0%
Parks & Recreation Department	6,021,394	6,750,172	7,205,619	6,933,669	183,497	3%
Personnel	707,157	627,007	629,966	643,687	16,680	3%
Police	23,206,344	24,560,116	25,027,361	24,080,133	(479,983)	-2%
Public Works	5,929,110	5,433,620	6,023,092	4,492,015	(941,605)	-17%
Purchasing	332,642	372,818	308,123	360,277	(12,541)	-3%
TOTAL - GENERAL FUND	51,188,359	60,132,888	59,507,620	57,390,109	(2,742,779)	-4.56%

Budget In Brief

SPECIAL REVENUE FUNDS	FY14	FY15		FY16	INCREASE (DECREASE)	PERCENT CHANGE
	ACTUAL EXPENSE	ADOPTED BUDGET	ESTIMATED EXPENSE	PROPOSED BUDGET		
C.D.B.G. Entitlement	1,337,372	832,312	842,824	864,510	32,198	4%
Development Impact Fees	-	59,781	-	59,781	-	0%
Federal Forfeiture Fund	-	425,379	290,000	323,000	(102,379)	-24%
Half Cent Transportation Surtax	2,000,869	3,337,975	3,593,191	1,814,945	(1,523,030)	-46%
Home Investment Partnership Prog	307,242	215,934	182,959	248,564	32,630	15%
Justice Assistance Grant	37,944	112,769	121,417	88,999	(23,770)	-21%
Landfill Closure Fund	2,331,096	13,851,516	2,147,044	12,833,978	(1,017,538)	-7%
Law Enforcement Trust Fund	168,607	336,817	280,000	169,000	(167,817)	-50%
Neighborhood Stabilization Progra	674,459	351,776	491,779	554,482	202,706	58%
Police Training Fund	20,076	11,000	11,000	11,000	-	0%
State Housing Initiative Prgm	88,903	173,909	174,238	187,551	13,642	8%
TOTAL - SPECIAL REV	6,966,568	19,709,168	8,134,452	19,624,755	(1,952,445)	0%

DEBT SERVICE FUNDS	FY14	FY15		FY16	INCREASE (DECREASE)	PERCENT CHANGE
	ACTUAL EXPENSE	ADOPTED BUDGET	ESTIMATED EXPENSE	PROPOSED BUDGET		
F.M.L.C. - Series 2002A - G.O. De	-	-	-	-	-	-
Pension Obligation Bond	2,079,225	1,786,450	2,033,138	1,786,138	(312)	0%
TOTAL - DEBT SERVICE FUNDS	2,079,225	1,786,450	2,033,138	1,786,138	(312)	0%

CAPITAL PROJECTS FUNDS	FY14	FY15		FY16	INCREASE (DECREASE)	PERCENT CHANGE
	ACTUAL EXPENSE	ADOPTED BUDGET	ESTIMATED EXPENSE	PROPOSED BUDGET		
E. May Avil Library	-	23,693	23,693	-	(23,693)	-100%
Pepper Park Youth Center	4,431,158	-	214,544	-	-	0%
Safe Neighborhood Parks	46	-	-	-	-	0%
Transportation Gas Tax	362,387	292,000	364,413	289,187	(2,813)	-1%
TOTAL - CAPITAL PROJECT FUNDS	4,793,591	315,693	602,650	289,187	(26,506)	-8%

ENTERPRISE FUNDS	FY14	FY15		FY16	INCREASE (DECREASE)	PERCENT CHANGE
	ACTUAL EXPENSE	ADOPTED BUDGET	ESTIMATED EXPENSE	PROPOSED BUDGET		
W & S	23,549,319	48,908,316	43,919,962	48,763,864	(144,452)	0%
Water Fire Flow Demand	-	988,610	-	988,610	-	0%
Stormwater Utility	2,325,987	2,764,285	2,764,683	3,046,642	282,357	10%
TOTAL - ENTERPRISE FUNDS	25,875,306	52,661,211	46,684,645	52,799,116	137,905	0%

INTERNAL SERVICE FUNDS	FY14	FY15		FY16	INCREASE (DECREASE)	PERCENT CHANGE
	ACTUAL EXPENSE	ADOPTED BUDGET	ESTIMATED EXPENSE	PROPOSED BUDGET		
Risk Management	1,388,597	2,893,385	2,537,524	2,514,810	(378,575)	-13%
Fleet Management	2,520,299	4,171,613	3,091,591	4,340,899	169,286	4%
TOTAL - INTERNAL SERVICE	3,908,896	7,064,998	5,629,115	6,855,709	(209,289)	-3%

Trust and Agency Fund	FY14	FY15		FY16	INCREASE (DECREASE)	PERCENT CHANGE
	ACTUAL EXPENSE	ADOPTED BUDGET	ESTIMATED EXPENSE	PROPOSED BUDGET		
Replacement Benefit Plan	36,252	36,252	36,252	36,252	-	0%
TOTAL - TRUST AND AGENCY I	36,252	36,252	36,252	36,252	-	0%

TOTAL - ALL FUNDS	97,256,173	141,706,660	124,319,672	138,781,266	(4,793,426)	-2.06%
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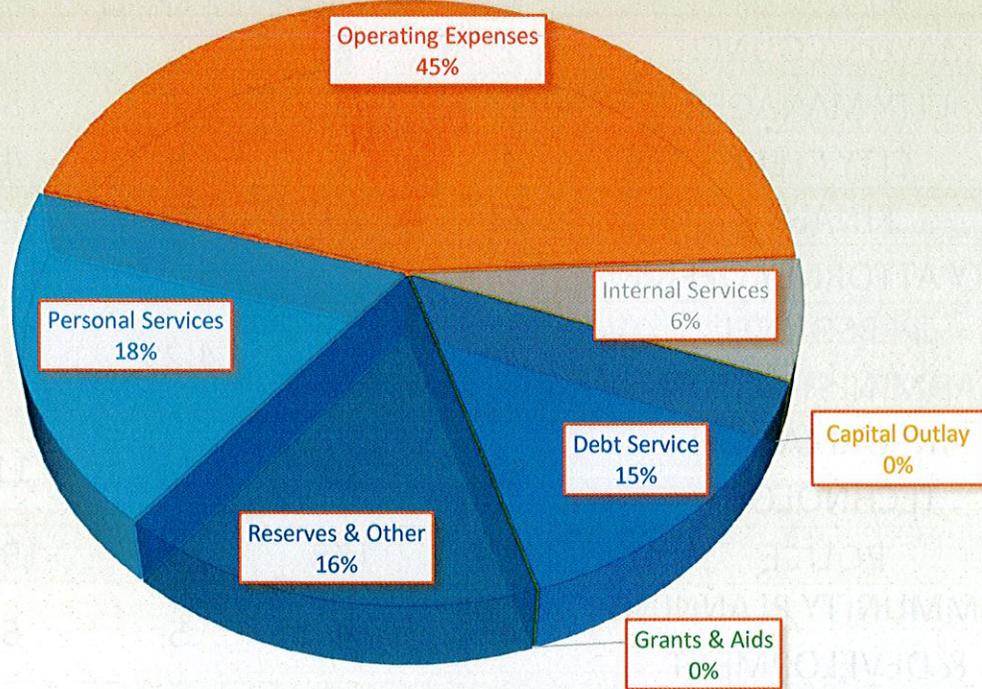
Budget In Brief

Department	FY11-12	FY12-13	FY13-14	FY14-15	FY15-16
MAYOR/COUNCIL	2	2	2	2	2
CITY MANAGER	6	6	7	8	8
CITY CLERK	4	5	5	4	5
FINANCE	23	23	23	24	24
CITY ATTORNEY OFFICE	5	5	5	5	5
PERSONNEL ADMINISTRATION	4	4.5	4.29	5	5
INFORMATION TECHNOLOGY	10	10	11	11	10
POLICE	158	158	160	159	159
COMMUNITY PLANNING & DEVELOPMENT	4	4	5	6	7
PUBLIC WORKS	19	19	21	25	21
BUDGET OFFICE	2	2	2	2	2
PARKS & RECREATION	80	81	83.5	48	48
MUSEUM OF CONTEMPORARY ART	5	5	5	6	6
BUILDING DEPARTMENT	18	15.5	9	8	5
CODE ENFORCEMENT	9	8	9	8	13
LIBRARY	11	9.5	9.5	8	8
PURCHASING	3	3	3	3	3
TOTALS FOR ALL DEPARTMENTS	363	360.	364	332	331

Budget In Brief

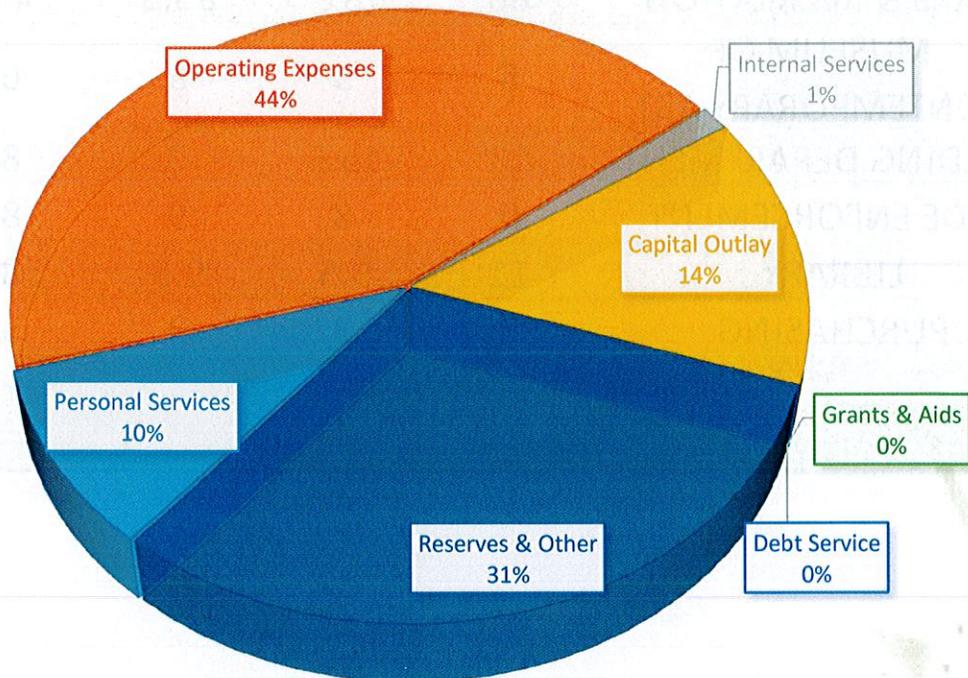
FY15/16 STORMWATER

Total Budget \$3,046,642



FY15/16 WATER & SEWER

Total Budget \$48,763,864



Budget In Brief

FY15/16 Capital Projects

CITY OF NORTH MIAMI								
CAPITAL IMPROVEMENT PROGRAM SCHEDULE (FY 15/16 - 19/20)								
	CATEGORY PROJECTS	Prior Years	FY 15/16	FY 16/17	FY 17/18	FY 18/19	FY 19/20	TOTAL PROJECT ESTIMATE
1	Building		56,960					56,960
2	Building	219,453		35,000				254,453
3	Building			12,896	1,896	1,896	1,896	18,584
4	Parks			60,000				60,000
5	Parks		100,000					100,000
6	Parks			32,000				32,000
7	Parks		55,030					55,030
8	Parks			450,000				450,000
9	Parks			120,000				120,000
10	Parks		200,000					200,000
11	Parks		65,000					65,000
12	Sewer	3,133,627	550,000	550,000	550,000	350,000	350,000	5,483,627
13	Sewer	9,003,413	3,500,000	1,500,000	1,500,000	1,500,000	1,500,000	18,503,413
14	Technology			33,100	3,255	3,418	3,589	43,362
15	Technology		22,000	9,500	9,500			41,000
16	Technology			32,500	2,500	2,500	2,500	40,000
17	Technology	60,000	42,000	42,000	42,000	30,000	30,000	246,000
18	Technology		18,500	18,500	18,500	18,500	18,500	92,500
19	Technology			32,000				32,000
20	Technology			60,000				60,000
21	Technology		49,200	49,200	49,200	16,400		164,000
22	Technology			38,500	525	550	575	40,150
23	Technology			150,000				150,000
24	Trans	960,000	100,000	30,000	950,000	300,000	300,000	2,640,000
25	Trans	836,581	387,056	100,000	100,000	100,000	100,000	1,623,637
26	Trans		300,000	300,000	100,000	100,000	100,000	900,000
27	Trans		49,000	49,000	49,000	49,000	49,000	245,000
28	Trans	562,000	50,000	50,000	50,000	50,000	50,000	812,000
29	Trans	2,863,468	239,187	250,000	250,000	250,000	250,000	4,102,655
30	Veh Repl	-	948,211					948,211
31	Water	4,367,586	1,737,995	12,978,295	6,000,000	6,000,000		31,083,876
32	Water	2,744,733	300,000	300,000	300,000	300,000	300,000	4,244,733
33	Water	500,000	3,000,000					3,500,000
TOTAL PROJECT COSTS		25,250,861	11,770,139	17,282,491	9,976,376	9,072,264	3,056,060	76,408,191

The City of North Miami defines a “capital expenditure” as the cost(s) associated with the acquisition of land, improvements to land, easements, buildings, vehicles, machinery, equipments, works of art and historical treasures, infrastructure, and other tangible or intangible assets that are used in operations and that have an initial useful life extending beyond a single reporting period. The minimum dollar threshold for a capital expenditure is \$1,000. Capital expenditures with a minimum dollar threshold of \$5,000 are recognized as depreciable as recommended by the GFOA Best Practices. There are no significant reoccurring capital expenditures for the budgeted fiscal year. This year’s total capital budget is forecasted as \$11,770,139.